**WEDNESDAY AUGUST 26 1998** 

XXVI BICHMEN -



Cybersex industry **Hot profits and** hardcore crime E-commerce, Page 16



Global economy Already a crisis could be a catastrophe Martin Wolf, Page 9



South Korea Time to give workers an ownership share Personal View, Page 8

Japan's retailers **Selling off** to survive Page 13

### WORLD NEWS

### Insurers agree deal to settle Holocaust victims' claims

Five of Europe's biggest insurers have agreed on a deal to settle with Holocaust victims and their ives. Under the deal struck with US state regulators yester-day, Allianz of Germany, Axa of France, and Zurich, Basier Leben and Winterthur of Switzerland mission determine how much they owe in unpaid insurance benefits, Page 10

Serbs defy UN over Kosovo Serbia ignored United Nations calls for a Kosovo ceasefire and shelled ethnic Albanian villages the province for the third day running. Yugoslav president Slobodan Milosevic seems determined to destroy the separatists and their supporters before he negotiates seriously. Page 2

Migeriam poll date set announced February 27, 1999 as the date for presidential elections. Military ruler Gen Abdulselam Abubakar has promised to give up power on May 29. Page 4

Jets bomb Congo rebels Angola and Zimbabwa stepped up their military intervention in Democratic Republic of Congo's war, bombing rebel positions in central and south-west Congo.

Sierra Leone death sentences Death sentences were pronounced in Sierra Leone on all 16 people convicted of involve ment in a May 1997 coup. They had been found guilty of collaborating with the army junts that ousted President Ahmad Tejan Kabbah for 10 months.

Taliban tighten grip on Atghanistan Afghanistan's Taliban militia said it planned an offensive on central Barniyan province, one of their opponents' lest big strongholds.

More Israeli settlements planned Israeli prime minister Benjamin Netanyahu announced new settlement plans for Hebron despite rising hopes for a deal on an Israeli redeployment from part of the West Bank. Page 4

Chinese president Jiang Zemin postponed his visit to Japan next month, officially because of China's severe floods. Foreign diplomats said another reason was differences about what should be agreed at the summit. Page 5

Indian floods affect 4m Efforts intensified to help tens of thousands of people merconed by flooding in northern India. An Uttar Pradesh official said 700,000 in the state were cut off by floods which had affected

more than 4m people. No Disney for Dubai Disney characters Goofy, Mickey Mouse and Minnle have cancelled a trip to the Gulf emirate of Dubai this month because of security fears after the US missile

Drug delivery UK company Weston Medical said it had developed a needlefree injection device that delivers drugs with minimal pain. It uses a small pressurised canister to

attack on Sudan.

Libya to respond on Lockerbie trial Libya was expected to respond today to a plan for a Netherlands trial for two Libyans accused of the 1988 Lockerbie airliner bombing which killed 270 people.

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jet which pierces the skin.

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### **BUSINESS NEWS**

### Sun's Java software favoured for digital television in Europe

Leading European broadcasters chose Java, software licensed by US computer company Sun Microsystems, as the likely operating software for the next generation of digital television. The decision is a setback for rival Microsoft, Page 19

Lockheed Martin, the world's leading defence contractor. joined forces with Mitsubishi Electric, Japan's biggest military electronics maker, in what may signal further moves into overseas alliances by the US group.

AMP, Australia's largest life insurer and funds manager, launched the country's bigges takeover bid with a A\$3.01bn (US\$1.7bn) offer for general insurer GIO. Page 11; AMP con-tinues M&A wave, Page 13

UBS, Europe's biggest bank, increased its first half net income before special factors by 5 per cent to SFr3bn (\$1.9bn), helped by buoyant financial markets. Page 11; Lex, Page 10

Philips, Dutch electronics group, warned of an unexpected loss at its troubled telephony joint ven-ture with Lucent Technologies. Page 11

Vedior, Dutch temporary employment and cleaning agency, posted a 21 per cent rise in first-half net profits to FI 93m (\$46m) in spite of price pressures. Page 12

British Aerospace may close the ammunition businesses of Royal Ordnance, its munitions subsidlary, because of falling orders and growing price competition from outside the UK. Page 6

Aggreico, international power hire company, met its self-imposed 10 per cent growth target for operating profits in its first interim results since demerging from Christian Salvesen. Page 14

Marsh & McLennen, the world's biggest insurance broking group, acquired UK-based rival Sedgwick for £1.25bn (\$2.06bn). Page 11; Comment, Page 14; Background, Page 15

Axel Springer, German publishing group, forecast improved earn-ings for 1998 on the back of a strong performance in the first haif. Page 13

Jenoptik, east German technology group, shrugged off the global collapse in semiconductor prices with a 45.6 per cent rise in first-half sales to DM1bn (\$500m). Page 13

FüreningsSparbanken, one of Sweden's largest commercial lenders, saw first-half operating profits rise to SKr4.34bn (\$527m) from SKr3.75bn. Page 13

Matsushita, Japanese electronics group, said tough conditions in the domestic market contributed to a 58 per cent decline in first quarter earnings to Y11,1bn

(\$77.1m). Page 13 Toyo Trust, one of Japan's largest banks, announced strategic alliances with asset management companies in the US and the UK.

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## Rouble drops 9% on economy fears

Chemomyrdin tries to form government amid claim banking elite engineered sackings

By John Thombil and Chrystia Freeland in Moscow

The Russian rouble lost 9 per cent of its value vesterday as fears spread that the country's economy was slipping out of control and Victor Chernomyrdin, acting prime minister, struggled to form a new government.

The scope of the changes in Russia's financial sector was underlined by the proposed merger of three of the country's biggest banks. The moves came as Boris Nem-

tsov, a former deputy prime min-ister who has refused to join Mr Chernomyrdin's government, warned that Russia's powerful banking and corporate elite, known as "oligarchs", had engineered the removal of Sergei Kirivenko as prime minister on Sunday and were intent on dictating

government policy.

had persuaded Boris Yeltsin, president, to sack the government when it became clear it was going to bankrupt some of their banks and companies on Monday morning and allow foreign creditors to seize their assets. "No acting elite, naturally, wants to be changed and so they decided to change the government.

The rouble fell yesterday from 7.14 to the US dollar to 7.88 as Russian banks rushed to buy foreign currency. The rouble stood at 6.28 to the dollar at the beginning of the month. Late last night Mr Yeltsin

signed a decree approving the government's long-awaited plan to restructure the \$40bn treasury bill (GKO) market. The government froze the GKO market last week and said it would have to extend forcibly the period over which it paid back this debt.

Mr Chernomyrdin held talks

attempt to form a coalition government, which could tackle Russia's deepening economic problems. His supporters suggested he may offer cabinet posts to at least three Communist party members to try to win over the biggest parliamentary party.

As prime minister for more

than five years, Mr Chernomyrdin earned a reputation as a proponent of gradual change. He promised to modify the previous government's course and said he would pay off all outstanding sions and salaries and introduce an industrial policy "since purely monetary means did not pull Russia out of crisis".

process for his new government were to drag on, Russia's problems would get worse.

However, Mr Kiriyenko warned that a coalition government would be unable to cope with

today possible to create a government based on a majority in the Duma but, regrettably, it could not work effectively," he said.

The country's financial crisis is resulting in some redical restructuring in the banking sector with three politically well-connected banks - Oneximbank Most, and Menatep - saying they were going to merge their operations. The central bank is trying to manage the tricky task of stabilising the troubled banking sector and securing house hold deposits, while allowing failed banks to go bust.

Already some leading bankers are suggesting there is no alter-He also said if the confirmation native to printing money to ease the government's financial plight. According to the Interfax ency. Pyotr Aven, president of Alfa Bank, one of Russia's biggest commercial banks, said an increase in the money supply was "inevitable" because the gov-

ernment could no longer finance ttself through the domestic debt market. But he said the central bank should restrict inflation to a reasonable rate of between 15 per cent to 20 per cent a year.

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Russian orisis, Page 2 Editorial Comment, Page 9

## Top Russian banks agree merger plan as crisis bites

By Charles Clover in Moscow

Three of Russia's largest banks yesterday agreed to merge, in a bid to withstand the pressures stemming from the country's deepening financial crisis.

The move is the latest in a wave of consolidation taking place in the banking sector, with two other banks joining forces on Monday.

Oneximbank, the fourth largest bank in Russia, Menatep, the seventh largest, and Most Bank, the seventeenth largest, said they would each place 51 per cent of their shares into a separate hold-ing company by January 1 1999. Each will hold 33.33 per cent stakes in the holding company.

Representatives from the banks said Russia's financial crisis was behind the decision to merge. "The crisis was the catalyst for the merger," said Sergei Chernit-

The Russian banking sector is on the verge of collapse after a series of crisis measures were implemented by the Russian government last week to avert a liquidity squee

This has had the effect of freezing all the short-term liquidity of

As a result of the crisis, Menatep has not been able to pay many of its depositors. It became the first Russian bank to default last week as the result of a 90-day moratorium imposed by the government on repaying foreign commercial loans

On Monday, National Reserve Bank announced a merger with Inkombank, which analysts said has losses equal to four times its capital of 2.4bn roubles (\$300m). However, NRB officials said yesterday that the merger was "just at the stage of talks".

The merger of Oneximbank Most bank, and Menatep will add another layer to the already Byzantine ownership structure of Russia's banks.

Oneximbank is part of the Interros group controlled by Vladimir Potanin, one of the most powerful of Russia's banking and corporate elite, known as while Menater is part of the Rosprom group controlled by Mikhall Khodorkovsky. Most Bank is part of the Most media and banking ampire run by Vladimir Gussinsky.

The chief executive of the new holding company formed by Oneximbank, Menatep, and Most Rank, will be Mikhail Prokhorov. of Oneximbank. The chairman of

the board will be named by Men atep and Most Bank, while each bank will contribute three board

The three said in a statement that their merger "will be carried out in line with international standards and will create an institution which will be run in accordance with international standards of accounting and auditing".

Konstantin Kagalovsky, first vice-chairman of Manatep, contested the view of some analysts that Oneximbank would be the dominant partner at the new bank: "Out of three banks, there will be one. It will be an equal partnership of all three mempers," he said.

One banking analyst claimed the idea behind the merger was to create a bank that was "too big to fail" and thus more eligible for a ball-out by the central bank. idea is that we will create a real

western-style bank," he said As of July 1, Oneximbank, Menatep, and Most Bank combined had assets of 67hn roubles (\$8.3bm) and capital of 9.5bm roubles (\$1.2bn)- of which Oneximbank accounted for 5.1bn roubles. There is no official information on their losses.



is bringing MPs back from their holidays early to pass legislation to crack down on terroriem. Report, Page 6. Editorial Comment, Page 9. Picture: PA

## Japan may open up short-term securities

By Gillian Tett in Tokyo

The Japanese government plans to liberalise an important part of the country's short-term government securities market, with the aim of making it more transparent and attractive to foreign

The main element of the reform, which is likely to be implemented next spring, would be the introduction of open, competitive auctions for two-month government securities known as financing bills. These are used by the ministry of finance to raise funds for foreign exchange market intervention or to plug tem-

porary budget gaps. The plan constitutes a partial response to demands from foreign financial officials, especially Robert Rubin, US secretary of the treasury, that Japan bring greater transparency to its capital markets.

The reform of the Y30,000bn (\$206.6bm) market has long been a controversial issue in Japan. The short-term government securities market is strikingly different from that in other large countries, such as the US. At present, the ministry of finance issues two forms of short-term securities to raise funds; three-month treasury bills and two-month

The Y13,000bn treasury bill market is already liberalised, with prices set through competitive auctions twice a week and non-Japanese holding about 65

per cent of all bills, However, the FB interest rate is set at 0.125 percentage points below the official discount rate - currently 0.5 per cent - effectively driving away private buyers. The Bank of Japan is compelled by law to purchase any unsold FBs, and almost all the bills are now hald

by the central bank. The bank has long campaigned

to change this system. The reform could lead to a change in the finance ministry's procedure for raising funds for intervention in the foreign exchange markets. In the past, it has issued up to Y20,000bn of bills in the FB market for this purpose. The introduction of n, competitive auctions would make it more difficult for the ministry to conceal its intentions.

The ministry said no official decision on FB reform has been taken. However, it has recently agreed in principle with the Bank of Japan to start competitive auctions and the ministry's international finance bureau is drawing up schemes to implement the reform, probably next April.

The bank expects FB interest rates under the competitive auction system to rise at least to official discount rate. Although that may be too low to attract many private foreign investors, it is likely to pull foreign central banks into the market, particularly from the Asian region, the bank said

Parties oppose bank reform, Page 5

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## MORSE

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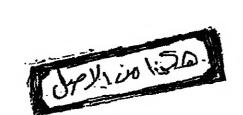
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RUSSIAN CRISIS BUSINESSMEN PROVOKED CHANGE OF GOVERNMENT TO PREVENT STRUCTURAL REFORMS, CLAIMS FORMER DEPUTY PM

## Oligarchs urged sackings, says Nemtsov

By Chrystia Freeland and John Thombill in Moscow

A cabai of Russian corporate magnates provoked the change of the Russian government at the weekend to banks and oil companies. prevent it from pushing Stronger companies, includahead with radical structural reforms, Boris Nem- have been invited to take tsov, the former deputy prime minister, claimed yes-

Mr Nemtsov, a progressive young provincial governor garchs," learned of the cabibrought into the cabinet last net's plans. year to speed the reform process, said a tough reform package was to have been implemented on Monday.

Elf calls

Sibneft

By David Owen in Paris and John Thombill in Moscow

Elf Aquitaine, the French oil

group, has pulled out of its

planned alliance with Sibneft of Russia, citing

growing concern with the

volatile investment climate

worldwide, particularly in

The company said it had

terminated negotiations with Sibneft "in the light of

these recent economic

developments and the

However, it emphasised its

decision did not stem from a disagreement between the

two sides and said they would continue to explore

the possibility of other types

major strategic alliance for

the development of oil and gas activities in Russia -

was announced in a very

different economic climate

for investment in the region.

was to pay \$528m for a

5 per cent stake in a

company called Yuksi, being

formed through the merger

of Sibneft and Yukos.

another big privatised oil

negotiations between the

two Russian companies

probably never take place.

An executive close to

company.

As originally outlined, Elf

of mutual co-operation. The move comes five

continuing low oil price".

tie-up

off

The programme included measures western leaders have been urging Moscow to impose, including bankrupting some politically powerful but economically weak over the ailing institutions. But Mr Nemtsov alleged that Russia's leading busi-nessmen, known as the "oli-

Led by Boris Berezovsky, FT yesterday. an influential financier-turn-

bankrupting of their corporate empires - by persuading the president to sack the government.

"The point is that this week we had planned to put ing western creditors, would a number of banks under government administration ... and to begin bank- to replace the government." ruptcy procedures against who resigned on Monday, said in an interview with the

They [the oligarchs] ed-politician, the oligarchs understood that the end was acted swiftly to stop the near, that there might be

restructuring programme - serious changes in owner-which could have led to the ship and that the current oligarchate might come to an the cabinet and nominate a

> of bankruptcy...could lead to a displacement of the current elite. Naturally, no acting elite wants to be replaced and so they decided Mr Nemtsov said the move

major companies, including to dismiss the government oil companies," Mr Nemtsov, was spearheaded by Mr Berezovsky, a businessman serving as secretary of the Commonwealth of Independent States, the loose association of former Soviet repub-

role in the decision to sack new one was played by the well-known oligarch Berezovsky," said Mr Nemtsov.

Having been instrumental in sacking the Kiriyenko government, Mr Nemtsov predicted that Mr Berezovsky and his corporate colleagues would now expect Victor Chernomyrdin, the new prime minister, to govern with their interests in

However, he warned that that expectation might be difficult for Mr Chemomyr-

many other interest groups he will need to satisfy if he is to stay in the prime minis ter's chair for long.

They will try to do that iset the government's agendal, as always, but Victor Stepanovich [Chernomy) din) will have to take into account other interests, first of all the interests of the political factions in the Duma," Mr Namtsov said. But, of course, Berezovaky has a certain moral right to dictate to Chernomyrdin. He [Berezovsky] no doubt believes that he did it all."

## Debt restructuring plan unveiled

Grant in Lundon

The Russian government last night announced the restructuring of its

short-term debt. The debt restructuring involves switching some \$40bn of short-term roubledenominated debt into longer-dated bonds denominated in both roubles and dollars.

Much of the debt, in GKOs (Russian treasury bills) and inated bonds with maturities OFZ bonds, is held by for- of between three and five eign investors, who have years, which will pay interbeen waiting for details of est at rates of between 20 the restructuring plan since and 30 per cent annually

it was unveiled last week. The restructuring plan was signed last night by sident Boris Yeltsin and Victor Chernomyrdin, the new prime minister, after the rouble continued to sink against the dollar, sparking fears that Russia would not

be able to finance its foreign currency debt into next year. Under the terms of the long-awaited plan, existing short-term debt will be exchanged for rouble-denom-

bonds mature. The plan also allows foreign investors to switch existing debt holdings into dollar-denominated bonds, which will nav interest at

mature in 2006. Foreign bankers and economists have been comfortable with Russia's sovereign debt position throughout weeks of market turmoil. including the imposition of a 90-day moratorium on some foreign commercial debt and the closure of the local treasury bill market. But yester-

day's slide in the rouble

5 per cent annually and will

depending on when the would put pressure on Moscow to dip into foreign exchange reserves to defend the currency, economists

However, a senior Russian finance ministry official said that a default was "beyond Oleg Bouklemishey, head

of the international capital markets department, said the GKO swap would have no effect on the country's ability to meet its external

Standard & Poor's and Moody's Investor Service rank Russia's rating low enough to imply its vulnera-

Foreign bankers said that Moscow needed to service \$15bn-\$17bn in foreign currency debts next year, including trade credits, International Monetary

Fund loans and eurobonds. Despite an estimated \$7.5bn due from the IMF and World Bank next year, reserves have fallen to around \$13bm as part of a failed defence of the rouble Prospects for borrowing abroad on international capt tal markets are slim due to battered investor confidence and the delay in unveiling

## Arrears and barter return as bank credit dries up

Business says it can no longer use a banking system that is insolvent, writes months after the proposed tie-up - described then as a Charles Clover

> Moscow says that for The past week and a half customers have been offering to pay him in suitcase loads of cash.

"No one wants to risk using the Russian banking tions any more," he says.

their deposits have been frozen and that bank transfers have been cancelled. "The Russian banking sys-

that their merger - billed as Having only recently creating the world's biggest started to flourish as an private oil group by reserves alternative transaction syswould be frozen until the tem to the country's massive end of this year and would barter economy, Russia's banks have been seized by financial thrombosis. Five of Western oil companies have recently been reluctant the largest have announced they would merge into two to increase their exposure to Russia in spite of the groups and more consolidations could follow tempting opportunities which have been dangled in as the government, to escape a crisis in its own finances. The Russian government brings the Russian payments

has twice had to postpone system to a halt. the privatisation of the Respect oil group for lack of bidders. It is also struggling to find a buyer for a 5 per cent stake in Gazprom, the world's biggest gas Sibneft has been locked in a dispute with minority shareholders in its daughter companies. Concerns have also been raised about the behind-the-scenes influence

of Boris Berezovsky, the influential powerbroker, who has an undefined interest in As a result, without for-But Sibneft has recently been making efforts to improve its image and recently asked a group of western experts to draw up a

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western oil executive in

system for settling transac-Corporations report that

tem as it stands, is insoldisclosed in May, however, vent," says the oil executive.

> On August 17, the government declared a 90-day moratorium on repayment of foreign commercial loans by banks, which in effect dried up all foreign credits to the banking system, an important source of liquidity. The only other source of liquidity to the banking sector was its short-term treasury bill holdings which account for a third of Russian banks'

treasury bills, Russia's banks have no source of cash to pay out depositors who want their money back. corporate governance Although Russia's mass the banks, according to charter, by which it media, which is largely Brunswick Warburg, the

over the past three days, the central bank has pumped 12bn roubles (\$1.5bn) into



owned by banks, have Moscow brokerage. But collapse of the "virtual" played down the crisis, these new credits have depositors nonetheless sense the panic, and have lined up all over Moscow to withdraw

On Monday, depositors thered outside a Moscow branch of Menatep bank, a Russian bank which last week was the first to default on its foreign debt under the moratorium on repayment. An armed guard prevented them from entering the bank to withdraw their money. "They say they don't have the money. I say they do," says one elderly man in the

Last Thursday, the Ruseign bank lending and not sian government promised being able to cash in their that all household deposits would be guaranteed, and caused a further fall in the rouble, and yesterday morning the Micex currency exchange had to close after the rouble lost 10 per cent in early trading.

The importance of bank credit to the Russian economy is not immediately obvious. Most ordinary Russians are neither customers nor clients of the banking sys-tem, which despite galloping growth in the past three years, remains small as a percentage of the overall more than 25 per cent of gross domestic product, com-

pared with more than 100 per cent for most modern industrialised countries. Indeed, a boom in sales of durable goods last week fed optimism that Russians would simply shrug off the effects of the crisis, that the

economy would have little But it has become just as apparent that while retail sales may be up, orders from wholesalers have fallen dramatically as the retailers are not rebuilding their inventories, largely because their access to finance has been

Western companies that import consumer goods to Russia using Russian distributors have noticed sharp drops in wholesale orders because of cash-flow economy, its total assets just problems or simple uncer-

> "What they are doing is simply draining working capital out of the system, by drawing down their inventories and not replacing them," says Alan Bigman of Access Industries, a US industrial group with hold-

nesses will simply go back to generating their own "credit" spontaneously, by running arrears to suppliers. or by transacting via barter. Arrears in the Russian economy total some 35 per cent of GDP, but have stabilised over the past few years as bank credit has grown, though wage and pension delays are still chronic.

Without access to bank

credit, say experts, busi-

And in the end, by crippling the banks to finance itself - as the crisis measures have the effect of doing - the Russian government risks a repeat of the

"The danger is that companies which used to finance elves with credits from banks will instead finance themselves by not paying taxes," says Mr Bigman, "and then the crisis starts all over again.".

VICTOR CHERNOMYRDIN MEDIA WELCOME ACTING PM BACK INTO THE FOLD

By John Thombill in Moscow

of Russia's mainstream media yesterday welcomed Victor Chernoniently forgetting the stinging criticism they handed out when he was sacked as

the main television channel, carried interviews with regional leaders praising Mr Chernomyrdin's managerial the latest turn of events with abilities. Their foreign corre-uncanny accuracy, yesterday spondents also noted how highly the acting prime minister was rated abroad.

house of parliament, to supelite greeted the sacking of Everyone must now help Sergei Kiriyenko with undishim to "hoist the political and financial bar-bell that guised glee," said Nezavisimaya Gazyeta, a newspaper Kiriyenko was unable to get believed to be the mouth- off the ground". he wrote.

piece for Borts Berezovsky. the self-styled Kremlin powerbroker. "All this excitement and

even joy can be explained by myrdin's return, conve- the fact that a long-expected pause has arrived which will allow them to forget the economic crisis - which 99 per prime minister five months cent of the politicians do not understand - and get back On Monday night, ORT, to their normal business of politicking." Vitaly Tretyakov, the newspaper's editor, who last week predicted urged the Communist party in the Duma, the lower

"Any delay is tantamount to death." The Sevodnya newspaper

also argued that Mr Chernomyrdin would be able to the political situation and strike a deal with the Duma by forming a coalition government even if it meant sacrificing parts of the previous government's anti-crisis programme. "In the long term, the Duma will become the main support for the premier," it said.

the Institute of Political Research, an independent think tank, said there was a clear distinction between the way the Russian and foreign "Yesterday the Russian port Mr Chernomyrdin. press had reported Mr Chernomyrdin's reappointment. "Most of the foreign analysts look at the situation

view and are suspicious

about Chernomyrdin's reappearance. But the Russian political elite think the economic crisis is the result of therefore cheered his return," he said. .

"They are happy that Victor Chernomyrdin now appears in the White House. the government headquarters] on a white horse and Che can do almost anything he wants to do," Mr Markov Sergel Markov, director of said. They think that Chernomyrdin can calm the situation and compromise with Berezovsky's hidden hand the Duma to form a coalition

Yet there were plenty of dissenting voices within the Russian media and concern about the role that Mr Berezovsky had played in the latfrom an economic point of est political upheaval.



paper controlled by Vladimir

Potanin, one of the leading "oligarchs" claimed that Mr was again at work in ejecting Mr Kiriyenko and picking the members of Mr Chernomyrdin's government

"Berezovsky is Our President," the newspaper said on its front page, echoing the election slogan of Mr Yeltsin

### **NEWS DIGEST**

KOSOVO POUNDED

## Agencies suspend aid as Serbs continue offensive

Serbia yesterday ignored calls by the UN Security Council for an immediate ceasefire in Kosovo province by pounding ethnic Albanian villages with artillery for a third day. International aid agencies suspended relief efforts for several thousand civillans who have fled the government's renewed offensive against separatist rebels of the Kosovo

On Monday, the UN Security Council called for a cease fire and the resumption of peace talks. Noting growing numbers of refugees - more than 230,000 since the conflict began six months ago - and the approach of winter, the UN sald Kosovo was heading for "an even greater

humanitarian disa Chirls Hill, the US envoy leading western efforts to stop the war, met Mr Milosevic in Belgrade yesterday. But diplomats say Mr Milosevic appears determined to destroy the KLA and the villagers who support it before he enters serious negotiations. Guy Dinmore, Pristina

TURKISH PROSECUTIONS

### Politicians face fraud charges

Turkey's chief prosecutor yesterday began legal action against 12 leading figures from the former ruling Islamist party banned by the constitutional court in January.

The politicians from the Welfare party named by Vural Savas, the prosecutor who began the case which closed down Welfare, include Necmettin Erbakan, the former Welfare leader, serving a five-year ban from politics. Seven members of parliament for the Virtue party, Welfare's successor party, are also on the list, including Recal Kutan, the party leader.

Mr Vural asked Ankara's chief prosecutor to begin fraud proceedings after the publication of a report into Welfare's assets by the Finance Ministry.

When Welfare was closed, the constitutional court ruled that the party's assets should be seized. But ministry investigators found that at least \$3.7m had gone missing from party accounts between last spring, when the case against Welfare was opened, and January's ban.

If the Ankara prosecutor opens cases against some or all of the 12, the five non-deputies, including Mr Erbakan, face prison sentences of up to four years. But the seven deputies enjoy parliamentary immunity, which can only be lifted by a vote in the finely balanced chamber. Christo-pher de Belfalgue, Ankara

**GERMAN INFLATION** 

### Rate likely to reach new low

Germany's annual inflation rate appears certain to decline to a new post-unification low this month after news yester-day of record low inflation in western Germany and falling prices for imported goods.

Provisional figures based on returns from four large west German Lander or states pointed to a 0.1 per cent drop in the west German cost of living between July and August. The region's annual rate of inflation narrowed to 0.7 per

cent from 0.9 per cent in July. Indicating a benign international inflationary climate, the ederal statistics office also announced that the price Index for German imports fell by 0.4 per cent between June and imported goods prices of 3.3 per cent last month against

2.3 per cent in June and 1.6 per cent in May. The price index for German exports also fell by 0.1 per cent between June and July to stay unchanged last month compared with July last year. The statistics office report pointed to an improvement in the price competitiveness of German goods on world markets. Peter Norman, Bonn

**DANISH INCOME TAX** 

### Corporate rate to fall to 32%

The Danish government proposed to reduce the corporate income tax rate from 34 to 32 per cent and to abolish a 0.5 per cent turnover tax on share transactions when it anted its 1999 draft budget yesterday.

Mogens Lykfostoft, finance minister, presenting his slidth consecutive budget, said it would damp economic growth by the equivalent of 0.5 per cent of gross domestic product. After growing at an average annual rate of 3 per cent for the past fine years. CDB is expected to grow by 2.5. for the past five years, GDP is expected to grow by 2.5 per cent in 1998 and 2 per cent in 1999.

The central government budget surplus will slip from DKr27.1bn (\$3.9bn) this year to DKr1.7bn in 1999. But the general government budget surplus will increase from DKr14.1bn this year to DKr28.9bn next year, or from 1.2 to 2.3 per cent of GDP. Hilary Barnes, Copenhagen

IMF AID FOR UKRAINE

### Board to reassess \$2.2bn loan

The International Monetary Fund said yesterday it would reassess economic conditions in Ukraine before releasing a \$2.2bn loan, citing concern over the knock-on effect from turmoil in Russia

The IMF's board was expected to consider the loan for Ukraine by the end of August, but a board date has yet to The Russian devaluation has put pressure on the

hryvnia, Ukraine's currency. Russia accounts for about 40 per cent of Ukraine's foreign trade. The IMF declined to comment. Reuters, Washington

SPANISH FLU

### Scientists find decayed bodies

Scientists seeking to recover samples of one of the world's deadliest viruses from frozen bodies in an Arctic graveyard uncovered seven bodies yesterday that were

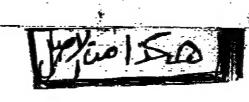
too decayed to be useful. It was not clear if the bodies were those of the seven Spanish flu victims whom the four-nation team of investigators believed were buried beneath the permafrost near Longyearbyen, capital of the Svalbard archipelago, about-950km (600 miles) from the North Pole.

The team hopes that finding frozen remnants of the virus, which has otherwise disappeared, will help them work out its genetic profile. The Spanish flu killed an estimated 20m-40m people worldwide in 1918-19. AP, Oslo

CORRECTION

### Russian loan

Because of a news agency error, the table in Monday's edition incorrectly listed a \$100m loan arranged for Yukos of Russia by ING Barings as falling under the Russian govemment's debt moratorium. The loan is unaffected.



COLOUR PANEL

South Korea's unions need not be a part of the problem. If workers were given a stake, both in today's pain and tomorrow's gain, they could be part of the solution

outh Korea's labour unions are often regarded as an obstacle to the country's economic recovery. Their demand for limits on the number of redundancies hampers the restructuring of conglomerates (chaebol). shifts the burden of retrenchment on to smaller, non-unionised companies and sets back the cause of necessary economic reform, the argument goes. Hyundai Motor may just have settled its dispute with its workforce (the biggest test so far of new labour laws) but the basic challenge of labour militancy remains. That, at

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kely to reach new low:

In fact, labour unions are as much of an opportunity as a problem. The opportunity is to engage them in the cause of economic restructuring by giving them stakes in companies, thus enabling them to share in the profits of rationalisation. So far this has not happened. Workers have been offered only a minimal stake in today's economic agony, even though investors have been assured a share in the nation's eventual prosperity.

Certainly, labour must be more flexible. But policymakers need to show some flexibility too - by embracing reforms that act as a catalyst for broad-based domestic ownership, including employee share ownership. This should help investors

too. A common component in the Asian financial crisis has been cozy credit terms alongside impenetrable accounting systems. That combination deprived investots of traditional market signals that could have alerted them to trouble ahead. By creating a core of at-risk "inside" owners, investors could be assured that someone is minding the

Yet the conventional economic prescriptions being offered South Korea by the international financial community do not have broadbased domestic ownership at



Hyundal workers take to the street: employees feel-they have only a minimal stake in South Korea's economic future

powerful impact on eco- unless those investments are

course is for labour to initiate "investment hargaining" return for an ownership domestic ownership could

nomic performance, civil structured to include workcohesion, and political stabil- ers as well as others who lack accumulated wealth, The most promising South Korea will witness a huge transfer of ownership to foreign bargain hunters. - agreeing to take less. Mechanisms that anchor money out of companies in capital through broad-based

Korea risks becoming a hard-working nation whose people feel at the mercy of - rather than participants in - the emerging global economy

tends to accompany propricomplex at stake than just the size of their next pay

their core. That is a pity, as financial markets to foreign

stake. Experience with also bein damp financial volemployee ownership in the atility, while reducing out-US confirms that prudence siders' claims on the nation's foreign exchange reserves. etorship as workers realise Such domestic ownership inclusion. they have something more could enhance financial stability by lowering investment risk and raising investor confidence.

such policies can have a capital is long overdue. But based domestic ownership. national consulting firm.

a good place to start, particularly given the country's strained political environment with its reform-leery

union leadership. An "ownerisation" strategy could also help stimulate domestic demand as Koreans gained a source of income from both their jobs and their capital. Moreover, pressure for public-sector spending could be curbed as middle-class Koreans became more economically

Alternatively, South Korea could remain "agnostic" about its future ownership patterns - as many other risk here is that it would become vet another hardworking nation whose people feel they are at the mercy of - rather than pardeipants in - the emerging global economy.

self-reliant.

This period of forced change offers the chance of an historic shift. In the process of commercialising its banking and upgrading its accounting standards, South nomic foundation needed to strengthen and stabilise the country's still-fragile democformer Yugoslavia racy. Concerned union leaders may yet emerge as the natural spokesmen for this strategy; to do this they must seize the opportunity to gain a landmark victory for their members, while also helping the country break free from its plutocratic past.

Who knows, if South Korea embraced a "worker ownership" strategy, it might even tempt recalcitrant North Korea to experieral Yugoslavia's constitument with free enterprise

Numerous means are in the case of Yugoslavia. available for advancing an Chancellor Kohl and comownership solution. What is pany decreed in the autumn required is the political will of 1991 that Yugoslavia no to rise to the challenge of longer existed, its constitution was defunct and federal units could secede unilater-

The author is a former counsel to the US Senate finance committee and is president of Certainly, opening Korean South Korea has much to the Shared Capitalism Insti-mancial markets to foreign gain from introducing broad-nule, on Atlanta-based inter-

### LETTERS TO THE EDITOR

### Hazards of debt cancellation point to benefit in Africa finding its own sustainable growth path

From G.E. Gondane. Sir. Nguyuru Lipumba (Personal View, "A question of morals" August 18,) calls upon the rich industrial countries and the multilateral institutions to "wipe the slate clean" - that is, simply write off all the debt of low-income countries - cit-

ng moral and economic.

on both counts. First, Mr Lipumba, whom I know very well from the days we worked together in Tanzania, dismisses too easily the moral hazard problems of total and unconditional debt cancellation.

Who would lend again to recipients of such cancellation? Why should countries that have misused resources more than others have more of their debt cancelled? What guarantee is there that the noney saved would be put to effective use?

This latter concern is ported policies which aim to

Sir, The Canadian Supreme Court has ruled

that Quebec is constitution-

ally bound to negotiate its

exit from the Canadian con-

federation, should it want independence ("Canada court judgment deals blow to

Quebec separatists," August

This ruling echoes the let-ter and spirit of former fed-

tion. But the EC knew better

of reuniting Europe?

Brussels appears sanguine. The Commission is adopting

a traditional, narrow, tech-

nocratic approach (with a distinctly colonial tinge) to

eventually they can join.

tries' transition process.

Polish-EU difficulties, rang-

ing from trade disputes over

milk and gelatine to pres-

sure to tighten control over

Poland's border with

disrupted the black econ-

transition, evidenced in the

virtual collapse of Warsaw's

ure to set sufficiently precise

and appropriate priorities on

the basis of its Accession

the largest in Europe.

that leads to poverty reduc- taken for debt is only one of onstration of a lack of politi-The record shows that

when IMF-supported policies have been effectively implemented, the result has been higher social spending and sustained economic growth. Indeed, in our most recent study of 32 low-income countries implementing adjust-

ment programmes supported by the Fund during 1985-96, grounds. I take strong issue real per capita spending on increased, on average, by an impressive 2.8 per cent annually during the programme periods, helping to underpin discernible improvements in

Moreover, of the 22 African countries in the study, as many as seven enjoyed real per capita growth that exceeded the average of all developing countries over the 10 years ending

Second. Mr Linnmha's addressed under Fund-sup-implication that a total debt write-off will prove a panaschieve high quality growth can for Africa is sadly mis-

At no time had either Slo-

venia or Croatia attempted

to negotiate their exit in

confederation amounting to

unilateral secession in

stages. The BC handsomely

rewarded the non-negotia-

at the expense of the union-

The results speak for

themselves - an ethnically

pure Croatia and a Bosnia

under indefinite Nato occu-

Yugo Kovach

TW11 3DG.

38 Lebanon Park.

Twickenham, Middx.

secessionists

many problems that Africa cal will. Over the coming must grapple with, and the year, we hope to consider a pressures to misallocate

money are strong. Unconditional cancellation could risk debt relief being squandered on corruption, military expenditure, or grandiose projects with little, if any, benefit in terms of sustainable growth or poverty reduction.

At the same time, there is no doubt that many low-income countries face unsustainable external debt burdens, even after traditional debt relief mecha-

This is why we have been moving swiftly, together with the World Bank, to implement the beavily indebted poor countries (HIPC) Initiative.

In the two years since its launch, commitments of about \$6bn have been made to six countries. Bolivia. Burkina Faso, Côte d'Ivoire, Guyana, Mozambique and Uganda, not exactly a demnumber of others, including Mali, Mauritania, and Ethiopia.

A key aim of the HIPC inttiative is that debt relief be provided in a process that provides some assurance that the money will be put to effective use to promote poverty reduction.

Africa is a large net recipimore than twice debt service payments - thanks to generous debt relief by creditors and large amounts of grants and highly concessional

This means it is well placed to root out poverty, raise living standards and tainable growth, provided it adopts appropriate policies.

International Monetary

## Canadian parallel with | Lesson for Russia is

From Gayn Davies. Sir.

tics.

good faith, their ploy of a I am not sure what policy. Patrick Sullivan (Letters, refers to "stores of politicians and economists value".

What Russia reliable and constant could teach the Euroscep- as witnessed by so many

the safety in dollars

Both in Russia and many

other developing countries the man in the street has reverted to US dollars not because of stores of value deal but because of sensible, reliable and reasonably con- is resolved. stant politics

In Russia, because of the rapid and traumatic transition from one political and economic system to another B3 2AS it has not been possible yet

contradictory changes in

The man in the street August 21) means when he knows this better than the and is solving the financial crisis of the country in a predictable and sensible

> Buy dollars in dollars until the crisis

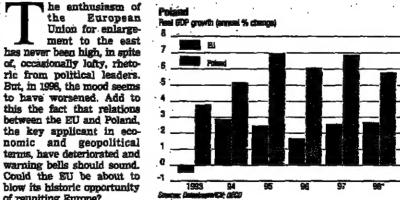
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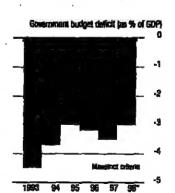
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### PERSONAL VIEW KIRSTY HUGHES

## A most exclusive club

The EU's lack of enthusiasm for enlargement to the east threatens to make the process negative for all involved





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had one of the most successful political and economic transitions of the former Communist countries.

its dealings with the applicants. The EU is a club, is acknowledge the impact it is the Brussels line: the Cominevitably having on the mission will tell the east transition process. It sees Europeans how and when to the deteriorating and apply its rules and then increasingly fractious relationship with Poland as entirely of Poland's own The EU has set out priorities for applying the rules, in making. Indeed, the view is so-called Accession Partnereven heard in Brussels that ships, with funding condithe deterioration is welcome, tional on their application. These "partnerships" repreforcing the Poles to face up to reality. Tones of sibling rivalry can increasingly be sent a considerable involvement, or even an intrusion, heard; resentment perhaps by the EU into these comat the growing confidence and assertiveness of this Mutterings of discontent dynamic new regional player have been beard from all the in the middle of Europe.

applicants, most loudly in Poland. This follows various Meanwhile, attitudes not umfamiliar in the UK are being heard in Poland. "Poland will not go to the EU on its knees," is a commonly heard phrase. Coming back from Brussels bloodied but unbowed is increasingly Ukraine. The latter seriously popular at home. Although omy, not unimportant in public support for the EU remains high (partly based on ignorance), the possibility famed flea market, one of of a nationalist backlash is real. This could draw in vari-Poland's subsequent failous political groupings. industrial and agricultural lobbies, elements of the church and some of the losers from transition: the

Partnership led Brussels, in May, to cut its 1998 assisunemployed, the poor, the tance programme by 15 per cent. This highly political The Commission needs to rethink its hectoring elderdecision was seen in the brother stance and to recog-Commission as a warning shot across the bows. nise its wider strategic But, whatever the probimpact on the applicants. lems on the Polish side, its This requires the member reluctance to hand over constates to give a stronger lead trol of its transition process and not simply to chase

is eminently understandable. their own short-run domestic

appears to be happening. Although Robin Cook, the British foreign secretary,

The Commission fails to promised a flying start to enlargement negotiations when they began this March. the British Presidency was, in fact, marked by a distinct faltering in the EU's commitment to enlargement. The political will so crucial in driving the single currency project forward is notable by its absence. Nor is the central Franco-German engine acting as a driving force. While Germany has significant political, economic and security interests to the east. France is distinctly lukewarm on the whole project. But Germany, too, is

becoming more ambivalent, willing to contemplate the first entrants not joining until 2006 or even later. Germany is already reaping ecotrader and investor in the region without enlargement; and many of its security concerns will be assuaged when the Czech Republic, Hungary and Poland join Nato next

So domestic political and public concerns are coming to the fore: Polish workers taking German jobs, Russian maliosi crossing open borders, higher budget contributions. agricultural reform, migration, unfair competition - the list is long and growing.

Such concerns are magnified many times in Austria. even though it, too, has important economic interests in the transition economies. Fears of unemploy-Not least because Poland has interests. Unfortunately, if xenophobia are all being Affairs.

unsurprisingly, the opposite stoked in the growing debate now taking place, suggesting the current Austrian presidency may be singularly illplaced to bring dynamism to the process.

Enlargement begins to look as if it could divide as much as unite Europe. Both Austria and Germany are looking for long transition periods - even up to 15 or 20 years - before people from the first new member states the EU. And countries such as the Czech Republic and Hungary are already under pressure - from Austria as much as from the European Commission - to tighten conntrol over their borders such as Slovakia and Romania.

This notwithstanding, the fact is that even the frontrunners may not join the EU for seven or eight years, with another decade or two before they are allowed to lift borders with the EU.

So divisions are being encouraged not bridged. Short-run, domestic interests are dominating, with little sign of strategic leadership from any of the member states. In the absence of such political will, not only could enlargement be a very long way off but the halfhearted process of getting there could be damaging rather than beneficial to

The author is deputy director of the Institute for Public Policy Research, and was previously head of the European

## Rocky road to new territory

While there is much to enjoy, the experiments have not all been wholly successful, says David Murray

There is a rich schedule of concerts, of course, spreading beyond the intractable monster hall; and many plays, too, in keeping with

I heard Mark Wigglesworth conduct one of the "Mozart-Matinees" in the Mozarteum, a hall of such dazzling Baroque splendour that it would be worth attending a dud concert just to view it. This concert was no dud: the Mozarteum

### 'Soon' looked like a ballet with pikestaffs accompanied by a collage of distant sounds

Orchestra played up for Wigglesess speed for the finale of Mozart's

There was the statutory annua performance of Mozart's lovely C minor Mass in another Baroque-enhanced treasure, the ancient church of St Peter. The work is incomplets; formerly Salzburg used a version by Alois Schmitt, who mided other Mount masses to fill in gaps, but for years now they have preferred Helmut Eder's more cautious reconstruction. Christiane Oelze was the leading soprano: fine in the "Et incarnatus", but she and Cornelia Hosp sounded less than

exultant in their glorious duet. At the Landestheater, the American Robert Wilson directed the Berliner Ensemble in Danton's Death, by the author of Wayseck, Georg Büchner. Every Wilson production has its own peculiar style; here, the actors declaimed intensely and passionately while

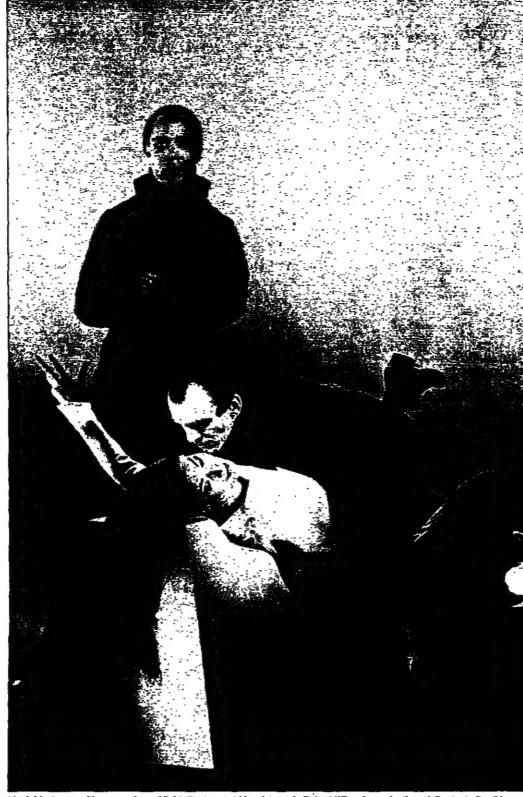
Except for the concert disporting themselves in slow performances of Parsifal, Salzburg's operas in the Grosses Festshand gestures. It looked striking. pielhaus this summer have hardly as expected: much blackness, raw gashes of light. Thierry De Mey's disturbing score sustained the air of menace and horror.

Gérard Mortier, the festival's director, is a great admirer of Hal Hartley to create Soon, a "musical play" about American religious cults, inspired in particular by the Branch Davidians who came to grief in Waco, Texas. The result (without the songs originally intended) was produced on the Perner Island outside town

The features that distinguish Hartley's cinematic style scarcely came into play. We saw seven earnest actors on an almost-bare stage, spinning out mad scriptural numerology and apocalyptic proph-esies in bland, sweetly reasonable tones until disaster struck, in an understated sort of way.

It was non-judgmental to a fault The only "action" was supplied by ritualised play with four microphones on booms: every speech was delivered through one of those held by another actor. It looked like a ballet with pikestaffs, and there was an accompanying collage of distant sounds and musical frag ments. As a festival exhibit, Soon was pretty implausible. Obviously Mortier wants to take

the festival into new territory. A better pointer toward what might be done was François Abou Salem's clever production of Moz-art's Abduction from the Seraglio. set amid the sights and sounds of an almost-real Islamic world (behind a United Nations barbedwire barrier). I found it continually intriguing and thought-provoking. packed with bright ideas. The singers were good, and the whole show - with a sizeable contingent of Turkish/Arabic performers - was vivacious and disarming. More



EDINBURGH FESTIVAL RETRO MUSICAL PACKAGES AND 'LUISA MILLER' IN CONCERT

## Young Verdi tunes up for Traviata

Most of the music at the festival comes in tidy, coherent packages: all the Mozart quintets, most of all Schiller play - Rabale und specialist), the most intriguing portion of the score was the first part one another:

At least the young Luisa, Flor-Schumann's piano music, all Verdi's operas after Schiller plays, all the songs of Hugo Wolf, all the Sibelius symphonies . .

Those are pretty safe, retrospective packages: rather like "com-



plete" CD sets, though of course live, and distinctly more expensive. Even the outstanding exception - a trio of concerts featuring Pierre Boulez as conductor and composer. next weekend - looks back over almost 90 years (and anyway, Boulez has passed his 70th birthday). Naturally enough, what younger audiences come to Edinburgh for nowadays is the Fringe.

I heard the last of the festival's Verdi/Schiller operas, Luisa Miller. given a concert-performance (like Giovanna d'Arco) in the Festival Theatre on Sunday. All things considered, opting for a concert-perforproduction - dramatically inspiring is not in doubt but nor is the fact that Verdi and his librettist Cammarano reduced it to ludicrous Romantic melodrama.

In their hands, as modern critics have remarked, the first half of Schiller's Angry-Young-Man play comes out like Act I of Giselle. Well-founded anxiety about censorship (this was 1849, not a good time for anti-Establishment drama), along with the Italian-operatic rouhave had any tougher result. It is not worthwhile to spend money on sets and stage rehearsals for it now, but support from the Royal Opera House Trust for these concert-performances (there is another on tonight) was nevertheless welcome, and well-deserved.

For the general audience, there was the fun of discovering some potent passages in early, non-famous Verdi; and for devout Verdi specialists, this "transitional" opera is a signal blend of welllearned older styles and exciting pre-echoes. For my part (I am no

Liebe, seen in London some years ler's dissident young hero poisons ella Burato, has been playing her ago in a fine Vienna Burgiheater both himself and his beloved in a role onstage, and was both skilful fit of outraged pique.

As the innocent heroine slowly expires, we get a preview of the last act of La traviata: closely similar musical structure, similar sequence of musical events with the same key-modulations, even some identical phrase-endings. Evi-

and affecting; but Ignacio Rucinas as her Rodolfo bellowed his way through his part, all on his own, bent upon maximum effect with minimal concern for pitch.

Luisa Miller is notable for its three prominent bass or bass-baritone roles. Paata Burchuladze of

The most intriguing part of the score was when the dissident young hero poisons both himself and his beloved in a fit of pique

dently Verdi had a musical vision of how a saintly heroine should die (in stages, onstage) which was transferable from ultra-decent

The Royal Opera's performance was loud and blotty. Mark Elder conducted a rather thrilling overture; then the RO Chorus came in, lustily but in indeterminate Italian (has their language-coach fallen victim to the House sackings?), and then the principals - who seemed

father (Rodolfo's), though he has acquired a worrying wobble since I heard him last; Barseg Tumanyan's forceful villain Wurm was vearyingly forceful. Only Alexandru Agache, as Luisa's kindly old dad, suggested richer depths of character. Ruby Philogene sang the luckless Duchess with warmth and grace, and Leah-Marian Jones lent an appealing voice and face to

Paavo Berglund's Sibelius-symphony series with the Chamber ing and vital, with no redundant atmosphere": at 86, Berglund is unshakeably inspired - and the Vienna String Sextet's Mozart quintets (they left their second celingly trim and judicious. And with Hamburg's NDR Symphony, Gün-

I heard the final concerts in both

ter Wand conducted Bruckner's Fifth: glorious, un-crabbed author-It was nice of the festival to put on a concert of music by Donald Francis Tovey, the revered Edwarworks; but it revealed a tragic void. Richard Goode and András Schiff applied themselves affectionately to his "Balliol Dances" for piano duet, without convincing us that

of Brahms's Liebesliederwalzer. which they much resemble. With Martyn Brabbins conducting the BBC Scottish Symphony, proved unmemorably bland, and his on. 40 cello concerto quite interminable: more of the audience slunk away after each movement Heartfelt sympathy for the hard-working soloists, Steven Osborna and Mats Lidström, who would have been better occupied doing almost snything else.

D.M.

Wonderland; to Aug 30

## Muddle in an Irish menagerie

THEATRE

ROBERT HANKS

of Irish plays on the London to have created the impression that any old blarney English audience as long as it has a touch of the brogue about it. Certainly one or

The Abbey Theatre's staging of Tarry Figure, now stopping over at the Royal National Theeire's Lyttelion stage, is not exactly indifferent - the production's sheer scale and effort keep it from heing that - but it is certainly a disappointingly muddled and muddling piece

autobiographical, tells of the maturing of a poet in a rural parish in the 1930s. The story is affectionate and rapturous, but culminates with a number of the Tarry's departure, driven away by petty fending and the narrowness of country

The programme for this production blazons a quota-tion from the book: "Any carry within it the energy of the imagination." But in adapting and directing it. Consil Morrison seems to have taken that line overliterally. From start to finish, there is barely a moment when the stage is not jam-packed with ideas, props, bicycles and people there is, after all. a cast of 30 to make use of.

in an orgy of mime disconcertingly reminiscent of the

plunge into the kitchen of the Flynn household, where number of animal mimes, all of which are brilliantly done; but the brilliance distracts from rather than serving the narrative; so that by the time a "cow" staggers bowlegged from her encounter with a bull, lighting a post-coital cigarette with one

ngh moves

jorthern

high risk

in the production, not least James Kennedy's central performance – all awkward elbows and sulks, until anger or ecstasy breaks through and the romantic

We are plunged of story telling.

Patrick Kavanagh's origininto the kitchen of household, where cast members are pretending to be chickens

> spirit inside the shell blazes out. But the ecstatic absorbed in a kind of pantheistic glory, are neutralised by isolation and haste, washed away in the flood of poetry is hard to come by.

Tarry Flynn leaves you with no doubt that Morrison has a flair for big scenes. and as any good adaptation It begins with a tableau of should, it sends you off to men scything, hoeing, the book. But you are left ploughing, fighting, dancing wishing that Morrison had paid a little more attention to the book's title - didn't chimney-sweeps' dance in the name "Tarry" suggest the Disney film of Mary Pop- anything to him?



mence as Tarry Plym

### INTERNATIONAL

## **Arts** Guide

### **AMSTERDAM**

EXHIBITION Tel: 31-20-673 2121 The Secret Unlocked: German Furniture Opened, Nine pieces dating from the end of the 16th to the end of the 18th century. includes four pieces by the cabinet-makers Abraham and David Roentgen; to Aug 30

CHICAGO EXHIBITION Art Institute Of Chicago Tel: 1-312-443 3600 www.artic.edu Songs on Stone: James McNeill Whistler and the Art of Lithography. Around 200 works by the American expatriate, including drawings, etchings and paintings, which demonstrate the importance of lithography to his art and his theory of art to

COPENHAGEN CONCERT Twofi Concert Hall

Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Copland, Mahler and Sibelius, With mezzo-soprano Lorraine Hunt:

EXHIBITION Louisiana Muse Tel: 45-4919 0719 www.iouisiane.dk Louisiana at 40: The Collection Today. Anniversary exhibition of the permanent collection, designed to showcase 40 years of work. Originally based on Danish Modernism, the museum has since developed around various centres of gravity, to encompass a range of post-war styles. Highlights include works by Giacometti; to Aug 30

EDINBURGH DANCE

Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk Dutch National Ballet: Metaphors. Trois Gnossiennes, Three Pieces for Het and 5 Tangos - by Hans van Manen. With the Royal Scottish National Orchestra conducted by Paul Connelly; Edinburgh Playhouse; Aug 26

Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.ul Luisa Miller: by Verdi. The Royal Opera in a concert performance conducted by Mark Elder; Edinburgh Festival Theatre;

THEATRE Edinburgh International Festival Tel: 44-131-473 2000 www.go-edinburgh.co.uk LONDON Die Ahnlichen: by Botho

Strauss. British premiere directed by Peter Stein, performed by the Theater in der Josefstadt, Vienna; King's Theatre; Aug 26 Life is a Dream: by Calderón, in a translation by John Clifford. Royal Lyceum Theatre Company production directed and designed by Calibto Bieito; Royal Lyceum Theatre; Aug 26, 27, 28, GLYNDEBOURNE

OPERA Glyndebourne Festival Opera Tel: 44-1273-815 000 Le Comte Ory: by Rossini. Revival conducted by Yves Abel

and directed by Jérôme Savary,

with the London Philharmonic Orchestra: Aug 26, 28 KRAKOW EXHIBITION Plac Szczegenski Tel: 48-12-422 6818 Ecole de Paris - Jawish Painters from Poland: pictures from

century; to Aug 30 LISBON FESTIVAL Expo '98, May Dive into the Future: this performing arts festival comes

Woiciech Fibak's collection

Paris in the first half of this

produced by painters working in

under the Expo umbrelle and includes the premiere of a new work by Alan Platel; to Aug 31

CONCERTS

Luisa's faceless confidante.

**BBC Proms. Royal Albert Hall** Tel: 44-171-589 8212 conducted by Jiří Bělohlávek in the world premiere of the last work completed by Berthold Goldschmidt. Programme also includes works by Martinu, Mendelssohn and Debussy. With violin sololst Frank Peter Zimmerman and soprano Rosemary Hardy; Aug 26 Berlin Philharmonic Orchestra conducted by Claudio Abbado in: works by Mozart and Bruckner. With flautist Emmanuel Pahud and harp soloist Marie-Pierre Langlamet; Aug 27

LUCERNE CONCERT International Festival of Music Tel: 41-41-226 4400 www.LucemeMusic.ch/ St. Petersburg Philharmonic Orchestra: conducted by Yuri Ternirkanov in works by Rimsky-Korsakov, Prokoflev Stravinsky and Ravel. With violin soloist Dimitri Sitkovetsky; Aug 28

**NEW YORK** EXHIBITION Plerpont Morgan Library Tel: 1-212-685 0008 a.k.a. Lewis Carroll: display of memorabilia marking the

centenary of the death of Charles L. Dodgson (1832-1898), and author of Alice in

PARIS EXHIBITION

Tel: 33-1-4703 1250 In defiance of painting: "Je ne pelns pas, je cloue mes tableaux\*, wrote Kurt Schwitters This century has seen many artists forsake their brushes in favour of a variety of other implements. Burn, Fontana and Arman are some of the artists represented in this exhibition. which aronases to explore this dimension of painting; to Aug 30

SALZBURG

**OPERA** Salzburg Festival Tel: 43-662-844501 Le Nozze de Figaro; by Mozart. Conducted by Sir Charles Mackemas in a revival of Luc Bondy's staging, directed by JoBl Lauwers. With the Vienne. Philhermonic and Opera. Cast includes Dwayne Croft and Barbara Frittoli; Kleines Festspielhaus; Aug 27, 29

THEATRE Salzburg Festival Tel: 43-662-844501 Geometry of Miracles: by Robert Lepage. Performance based on the life and work of the architect Co-production with Ex Machina. Quebec, and EXPO 1998 Lisbon; Pemer Insel; Aug 28, 29

SANTA FE **OPERA** Senta Fe Opera Tel: 1-505-986 5900 The Magic Flute: by Mozart. New production by Jonathan Miller, with sets by Roni Toren and costumes by Judy Levin. Cast includes Sheri Greenzwald: Aug 26, 28

SCHLESWIG-HOLSTEIN

CONCERTS Schleswig-Holstein Music Festival Tel: 49-431-557 080 Los Angeles Philharmonic conducted by Ess. Pekks Salonen in works by Schoenberg and Bruckner, Hamburg, Musikhalle; Aug 27

SEATTLE **OPERA** Seattle Opera Tel: 1-206-389 7676 www.seattleopera.org Tristan und Isolde: by Wagner. New production by Francesca Zambello, conducted by Armin Jordan: The title roles are sung by Jane Eaglen and Gary Lakes; Aug 28

TOKYO CONCERT Suntory Hall Tokyo Metropolitan Symphony Orchestra: conducted by Ryusuka Numajiri in works by Tumage; Aug 28

VERONA **OPERA** Arena di Verona Tel: 39-045-800 5151 Un Ballo in Maschera: by Verdi. New production by Gluliano Montaldo with sets by Luciano

Ricceri. Conducted by Daniel Oren (Angelo Campori on Aug 26); Aug 28, 29 TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in

em Europe on medium wave

648 kHZ (463m) EUROPEAN CABLE AND SATELLITE BUSINESS TV

CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asig 19.30: World Business Today 22.00: World Business Today

 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

reports live from LIFFE as the

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BRITAIN

## RECALL OF PARLIAMENT NEXT WEEK NEW LAW AGAINST CONSPIRACY TO COMMIT OFFENCES OUTSIDE UK Blair unveils anti-terrorist plans

Omagh in Northern Ireland,

scene of the worst terrorist

By Andrew Parker in Omagh

Tony Blair, the UK prime in London, could be affected international terrorism and on paramilitary organisa- Vanguards of Conquest cuted." tions opposed to the Northern Ireland peace accord.

terrorist base in Afghanistan last week, Mr Blair said parliament would be recalled next Wednesday to approve legislation making it an offence for the first time in the UK to conspire to commit terrorist offences in nationals of their countries

as Yasser el-Serri, one of a Blair. "In the wake of recent also be able to draw an infer- has admitted carrying out number of Egyptians based group, which they believe is another front for the Jihad Following a US attack on a organisation - which assaysinated President Anwar Sadat in 1981, and is associ-

atrocity in the region 10 days ago, to outline the planned ated with Osama bin Laden. anti-terror legislation. Under "It has been strongly the proposals for Northern pressed on us by many states concerned at what they believe to be UK-based tion on the evidence of a Omagh. The Real IRA, a using the UK to plan terrorsenior police officer. Mr breakaway republican group Certain individuals such ist acts abroad," said Mr Blair said the courts would opposed to the peace accord.

terrorist activity abroad this ence of guilt from "any the bombing is a timely and right move to refusal to answer any releminister, yesterday unveiled by this legislation. Cairo underscore our total commit- vant question in the course refusal to cooperate with Mr Blair used a visit to any relevant inquiry".

The prime minister added that there were "other matters in respect of the admissibility of evidence" which may be included. The new anti-terror mea-Ireland, people can be con-victed of membership of a justice those responsible for banned terrorist organisa- the morder of 28 people in Mr Blair, admitting the

**British** 

Aerospace

may close

munitions

British Aerospace is

considering whether to close

the ammunition businesse

of Royal Ordnance, its muni-

tions subsidiary, in response

to declining orders and

growing price competition

from outside the UK.

John Weston, BAe chief executive, said yesterday in

an interview that the com-

pany would have to decide within a year on the fate of

the businesses and was in talks with the government.

Royal Ordnance, which

has a dozen factories across

the UK and employs over 4,000 people, has been struggling with a drop in demand

since the end of the Cold

War and the rise of lowercost producers of bulk

ammunition such as South

Africa, Israel and Portugal.

Mr Weston said the prob-lems did not extend to the

German small-arms subsidiary Heckler & Koch, or to

rocket motors or missile warhead technology. But he

estimated that 70 per cent of

for which BAe does not pub-

lish separate figures - was

the subject of current discus-

BAe is understood to be

discussing a joint venture between Royal Ordnance

and Rheinmetall, the Ger-

man defence group, as one

means of preserving the business while eliminating

excess capacity. Closing the

factories would be sensitive

because, in a conflict, the

British armed forces would

Mr Weston said the UK

government would have to

decide whether it was pre-

pared to pay prices above the world's best in order to

maintain UK industrial capa-

BAs, he said, could not

sustain the factories without

a higher return and needed

to run them on a more

secure basis, so that their

survival did not depend on

Although Royal Ordnance

had cut costs. Mr Weston

said, "we are getting to the

point Where we are not abk

to continue to offer ammuni

tion at the lowest possible

Royal Ordnance makes

ammunition in England and

Wales and small arms in

England and in Sterling, Vir-

It makes electronics and

foses in northern England

and explosives and propel-

lants in England, Scotland

and the Netherlands. Royal

entrance is at the back of the

University Museum's natu-

ral history collection, beside

a case of fossils from Wales.

higher density of artefacts per square metre than any other such institution in the

doorway lies a high-ceil-

inged, windowless chamber

so filled with a sense of the

supernatural that it makes

the worldly wonders outside

seem banal. The museum, in

recently

Michael Peel explores a bizarre collection

Museum is easily ring on the next.

Missed. Its only There is little space for

Yet the Pitt Rivers than geographically. One

believes it may contain a cabinet contains a west Afri-

of artefacts in a hidden setting which has

changed little since the 19th century

winning each new order.

bility for strategic reasons.

have to depend on compa

nies in other countries

Royal Ordnance's business

offshoot

measures were "draconian", authorities claim he is a ment to defeating terrorism of interrogation or subse-said the Omagh bombing founder of the so-called New wherever it is plotted or exe quently, or indeed any had been a tragic and evil act". He condemned groups prepared to carry out such "an outrage" as having "no political support, no base, no votes and no representation in any part of the commu-

nity". Parliament will be recalled next Wednesday and Thursday to approve the mea-

. The Dail, the Irish parliement. will convene on

## Tough moves for Northern Ireland seen

Before the rubble had been cleared from Omagh's Main Street earlier this month, police arrested five republi-cans in connection with the bomb outrage. Over the next few days, the five were released after police conchided there was insufficient evidence against them.

first time this had happened. In February, three republicans had been charged with the murder of Jim Guiney, an anti-nationalist "loyalist" shot in his Belfast carpet shop. This month, they too were released after the case.

But from next week, the rules of the game will change. Tony Blair, the UK prime minister, is bringing MPs back from their holidays to the House of Commons to pass new legisla-tion. This would enable the Northern Ireland police to secure convictions for memsation simply on the word of -a-senior police officer, bridgeabsence of compelling forensic or other evidence, the e will have a way of believe to be involved in sec-

tarian violence.

The legislation is certain to pass. But will these new draconian powers do more harm than good? According to Sinn Fein - political wing of the Irish Republican Army - under the new law, each of the suspects questioned and released by police for the Omagh bombings and the Guiney murder could now be facing long jail sentences. Martin McGuinness,

Prince for electricity determined for the purposes of the electricity persons and engineering and in Engineering and Vision.

as high risk giving extra powers to the "discredited" Northern Northern

Ireland police will have "grave implications for the

community and run the risk

that innocent people would

be put in prison". Yet it is not difficult to see why the UK and Irish governments rushed to introduce new laws to crack down on the remaining This was by no means the republican splinter groups opposed to the peace agreement. The wave of public revulsion following the Omagin bombing, in which 28 people were killed, was conpled with an unprecedented condemnation of the murders by Sinn Féin itself. In Mr Blan's words, the homb-

ers were outcasts. Responding to immense public pressure to "do something" to bring the terrorists to book, Bertie Ahern, prime minister of the Republic of ireland, announced a series of measures to improve security in the republic. Mr Blair. too, vowed to sweep the terbership of a banned organi- rorists off the streets by making it easier for the Notifican Ireland police to win convictions

But there are warning V01C85 Mr Blair's initiative could tutnious to be harmful to the peace process and set back relations with an increasingly pacifist republican community.

Jane Winter, director of

the British-Irish Rights London and Dublin governments have made a rash and . Some : commentators dangerous judgment.

The people of treland have spoken clearly Conseins accounts after the peace deal

Aug 18: Beel EA, the Omago bombers, "all mil

Aug 22: Men National Uneration Army declares end to violent compaign because "the people of Ireland have applican clearly as to their wishes". No ansasfire declared by Continuty IRA



tions, they are making it government. Human rights convictions to occur." She points to the last

duction of the Prevention of Human Rights.

Terrorism Act, which made According to it easier for police to arrest people with scant grounds dcion that they had convicting people they members of Simp Fein - that actually committed a crime. The Guildford Four and the right government adopted an Birmingham Six miscarriages of justice arose out of its conflict with ETA. Last believes Mr Blair will undermine the peace process by giving enhanced powers to the Northern Ireland police, Watch group, believes the a force widely distrusted by were each sentenced by the started to challenge the nationalists.

believe the new powers are "When politicians talk almost as harsh as intern-armed band". about making it easier for ment, which was repealed the police to secure convic- earlier this year by the UK strong powers in the Irish

more likely for wrongful and civil liberties groups believe that the new measures will fall foul of the Labour government's intro- European Convention of According to European

diplomats, the UK's record in combating terrorism comdares favourably with Scain where the current centre-Basque nationalist coalition Herri Batesuna (HB), the equivalent of Sinn Péin,

years' imprisonment for "collaboration with an There is a history of

Republic where terrorist suspects can be convicted on the word of a senior policeman. But such powers have yielded mixed results. In practice, juries are unwilling to convict on the say-so of a senior police officer without corroborating evidence.

In the early 1970s, IRA so pects including Mr McGuinness were jailed for membership of the IRA. At that time, the IRA refused to that legislation. Ms Winter year, members of the recognise the court's author-National Board of the ity, leaving the judge little option but to accept the word of the police. When later that decade, the IRA Supreme Court to seven police allegations, the court - in the absence of any other firm evidence - tended to side with the suspect.

Ordnance announced 475 job losses affecting seven factories.

## **NEWS DIGEST**

OFFSHORE INDUSTRIES

## Norway and UK sign deal to open up gas pipeline

Norway and UK energy ministers yesterday signed an amendment to the long-disputed Frigg treaty, opening up the under-used pipeline linking the Frigg field, which lies astride the boundary between the two countries, to gas from nearby Norwegian and UK fields.

The agreement, outlined in principle earlier last year, allows Norwegian and UK fields to use the spare capacity on the two pipelines connected to the St Fergus terminal in Scotland as the Frigg field nears depletion. It also establishes a new framework agreement afiminating the need for separate treaties each time companies want to connect new gas fields across the Norwegian-UK border.

"The revised Frigg Treaty will enable the continued use of the two Frigg pipelines beyond the life of the Frigg field, which has diminishing gas reserves," John Battle, the UK industry and energy minister, said during the Offshore Northern Seas oil conference in Stavanger, Norway. It will also improve the viability of marginal field developments in

UK or Norwegian waters." The two governments emphasised, however, that the agreed revisions would not result in any major changes immediately. Yesterday's agreement also gives the UK Jurisdiction for the first time over parts of the Norwegian-owned pipeline, owned by Norsk Hydro, Statoil, Ell Norge

Separately, it updates procedures to deal on abandoning the Norwegian and UK pipelines. Elf and Total own interests in the UK line. The Frigg dispute dates as far back as 1992, when the UK government rejected Norway's request to use the pipeline to transport oil from fields other than Frigg. Valeria Sköld, Stavanger

**ANTI-FEDERALIST FACTION** 

### 'No finance' from Eurosceptic

Paul Sykes, the multi-millionaire Eurosceptic, will not finance the attempt by two former Conservative MPs to stand as independent "anti-federalists" in next year's elections for the European parliament.

Mr Sykes, who gave financial assistance to anti-Emu Conservative candidates during last year's general election, said yesterday he would not finance the breakaway faction proposed by Nicholas Budgen and Tony Marlow in the Strasbourg parliament.

"I don't want to be involved in party politics," said Mr Sykes. "I wish them well but I won't be backing them financially."

Mr Budgen and Mr Marlow, who lost their seats in the House of Commons last year, and who both failed to become official Conservative candidates for the European parliament, had approached Mr Sykes for financial help. Both men face expulsion from the Conservatives, the main opposition party, if they stand against official Conservative candidates. Liam Halligan, London

CITY OF LONDON

### Plan for link to deprived areas The City of London is to be

PON'T CARE IF WE'RE boroughs of Tower Hamlets, Newham, and Barking and Dagenham in a single electoral area for the new Greater OFF MY POOPLE



Magical tigers' teeth mark the

museum where myths expire

text or images to place

objects in their context and

the exhibits are generally

grouped thematically rather

can magician's rattle-wand.

a shaman's crown from Siberia and a Japanese

hear's skull - complete with

chopsticks for the animal's

The apparently haphazard

presentation raises difficult

questions for a museum that

claims to inform and

supper in the next world.

London Authority under draft proposals published yesterday by the Local Government Commission. The decision to join the city's 5,000 voters eastwards with the deprived London boroughs rather than with the wealthier boroughs of Westminster, Kensington and Cheisea and Hammersmith and Fullham to the west, makes it the one constituency for the new authority where the commission has linked diverse electorates together. Elsewhere, to create

linked to the neighbouring

14 constituencies from the 32 London boroughs, the commission has joined broadly similar electorates in terms of politics and socio-economics. Nicholas Timmins, London

### FINANCE INITIATIVE GOVERNMENT DEPARTMENTS PLAN TO HAND OVER 750 BUILDINGS

## Property privatisation to widen

By Nicholas Timmins, Public Policy Editor

Customs and Excise are jointly to transfer their entire property portfolio to the private sector in a deal. that will rival the social security ministry's privatisation of most of its offices last April The transfer will be to hand over on a 20-year done under the govern- contract a total of 750 buildment's private finance initiative (PFI), in which private finance is attracted to public and Excise, with the success-

which won the social security contract, yesterday said it was "very seriously conmanaging director of Servus, otherwise have spent.

the Nomura-backed PFI and Turner and Townsend in involved in Steps. order to strengthen its ability to bid for such contracts, the two departments were said the deal was "a very exciting prospect."

The two departments plan contract a total of 750 buildings, 430 belonging to the Revenue and 320 to Customs ful bidder providing the known. Michael Medlicott, money for the 25bn it would

. The deal is roughly the management business of of estate against the 1.5m The Inland Revenue said

looking for a single consortium to take on the deal. Offering their property jointly should lower the bidding costs for both sides while offering greater opportunities for savings and innovation.

Under the social security Trillium, the Goldman them with serviced accom- deal, called Prime, Trillium Sachs-backed consortium modation in return. The paid just £250m for the minbuildings currently cost istry's property portfolio in a about \$300m (\$495m) a year to run, with the departament which the minsidering the opportunity" of ments' looking for both istry believes will both save Steps, as the new project is savings and better value for it money and improve the quality of its accommodation

Other parts of government property vehicle, which on same size as the social secu-monday announced that it rity transfer, which involved include the education and The Inland Revenue and had acquired the facilities 700 buildings with 1.6m sq m employment department and, in particular, the employment service. Commentators believe the private sector will in time adopt similar arrangements, with big companies increasingly ceasing to manage their own property in more Airect ways.

Trillium said it had held talks with a number of other big companies. But a spokessee the early results from Prime before committing Consultants to govern-

ment on Steps are being recruited over the next six months with the invitation to tender planned for the second quarter of next year.

## Sony shoots first in games battle

from £129.99 to £99.99 (\$214 bit games systems. to \$164), from Friday.

games maker which is the PlayStation from £299.39

this year. Price has become victor in the computer more realistic visual imag-Sony, the Japanese electroone of the principal competigames battle. The PlayStar ery than 32-bit and 64-bit foronics and entertainment tive weapons in the fast- tion was the first games sys- mats. group, has fired the first growing games market in tem to be launched by the Sony and Nintendo are shot in the pre-Christmas the three years since the the group, and has become also developing new computer games battle by Sony PlayStation went on Sony's most successful new systems, but are still invest-

this autumn.

Sega is now concentrating A recent analysis by Sony's chief competitor in in September 1995 to £129.59 its resources on developing a ChartTrack, the market research consultancy, estimated that sales of all computer games software should

the words of the poet James Fenton, "is the fabled lands where myths go when they It is also a product of its time. Its contents and layout reflect the ethos of its 19th century benefactor, General Pitt Rivers, who accrued

objects on the grounds that "in a few years all the most barbarous races will have disappeared from the earth or will have ceased to preserve their native crafts". in the twilight world of the Pitt Rivers, magical tigers' teeth from the Naga Hills in several exhibits it considered India nestle alongside a stop-

pered silvered bottle purporting to contain a witch. The exhibits are diverse museum contains two cases

enlighten. Some would say, as the guidebook acknowledges, that the collection is a "decontextualised jumble", a tion - such as a set of hid-"monument to colonialism eously deformed skulls - are filled with loot properly belonging to other people". But the Pitt Rivers argues that these statements do not fully describe a museum

that is sensitive to cultural considerations. It has good relations with representatives of a number of aborigi- is not about to change its nal peoples and has removed would be offensive. The museum is eager to portray itself as a place for hand-held computers to

the serious study of ethnogand often quirky. The raphy rather than a repository for anthropological curi-



objects in the Pitt Rivers collection is this Yoruba carving from Nigeria of Queen Victoria

tries to play down the more lection, it says they form a core part of its appeal.

Julia Nicholson, assistant curator, says the Pitt Rivers appearance to fit in with modern ideas about what a museum should look like. It is considering introducing guide visitors but the character of the collection will remain consistent with

The Section of the Person in Temporal Parts | 2400 13.52 13.51 13.46 1.71

Prices and destroated for county half-mark in each particle from one in particle from one in particle from the particle from one in particle from the particle from one in particle from the particle from the control particle from the front particle from the control particle from the particle f

By Alice Rawsthorn in London whether to adjust its price far, Sony has emerged as the nology, which should give it

Nintendo, the Japanese sively reduced the price of tion consoles in the UK.

the price of its PlayStation the Sega Saturn, as the first sold the Saturn, and has sub- PlayStation and 64. Sony games console in the UK of the new generation of 32- sequently stayed ahead of plans to invest flum on a

announcing that it will cut sale in the UK and vied with product. It comfortably out- ing heavily in marketing the

the fast-growing computer on the eve of the launch of new, more advanced system, games sector, said it planned the Nintendo 84, the first 64 called the Dreamcast, which to monitor the impact of bit system, in March last could be introduced in Japan

the Nintendo 64. Sony claims promotional campaign for Sony has since progres- to have sold 25m PlaySta- the PlayStation in the UK

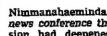
Sony's price reduction on sales of its own Nintendo 64 last autumn by slashing the system before deciding of the state of the price of the state of the price of the state of the price of

## Thai-IMF deal sees faster decline parties

By Ted Bardacke in Bangkok

The Thai government yesterday approved a new agreement with the international Monetary Fund which predicts a further decline in gross domestic product this year and broadens the country's commitment to structural economic reform.

The new GDP projection contained in the letter of intent is for a 7 per cent contraction, compared to a June projection of a 4 to 5.5 per cent contraction. If, as expected, the letter is approved by the IMF executive board in mid-September. Thailand tional \$473m from its \$17.2bn rescue package; it has with-



than expected in the past Inflation will slow to 9.2 per allow foreign investors to three months with the latest cent, down from an earlier own small plots of land, bad news coming from Rus- projection of 10.5 per cent, sia. He suggested the effect while the current account miniums. It also plans to discouraged the flow of funds to all emerging markets, including Thailand.

account continues to show large levels of short-term capital outflows, \$23.3bn against \$18bn to \$20hn previously estimated. Export earnings in dollar terms are expected to contract by 3.3 per cent against projected growth of 1.4 per cent,

The country's capital

The lower targets are offrawn \$11.1bn so far.

Pinance minister Tarrin sion had deepened more macroeconomic projections.

tive devaluation of the rou- surplus is expected to be 10 last week had per cent of GDP up from 6.9 per cent. The fiscal deficit will be allowed to increase to 3 per cent of GDP, with additional spending for infrastructure investment and

> Partly because of this fiscal expansion, "the economy will bottom towards the end of the year, setting the stage for a modest recovery of

Official interest rates have come down substantially and the monetary targets and pledges in the prooffice buildings and condoextend lease-hold periods to 50 years with a automatic 50. year extension, up from the current 30 years plus 20 year

restructuring the governdevelop arbitration procedures among deadlocked creditors and give special attention to the 100 largest cases in the country. As part tion, the government expects bankruptcy and foreclosure law by the end of October,

## Japanese to oppose bank reform

By Michiyo Hakamoto in Tokyo

Three of Japan's leading late last night to adopt a united front against the government's banking sector reforms. The move threatens the ruling Liberal Democratic party's attempt to pass wigent legislation to banking crisis.

The opposition parties greed to submit an alternative proposal for dealing with the troubled banking sector. The opposition has criticised the LDP's plan as unclear and its aim to use taxpayers' money to protect the interests of its tradi-

tional supporters.
The last-minute agreement posed bills and the rescue plan for the Long Term Credit Bank were presented to the Diet, where they are cism today. It raises the stakes for the LDP; which has faced a tremendous backlash over its decision to bail out LTCB.

Yesterday Keizo Obuchi. the prime minister, emphasised that the government's plan to inject more than Y5,000bn (\$34.4bn) into LTCB in exchange for broad restructuring was a measure simed at stabilising the financial system. Kiichi Miyazawa, the

finance minister, said the plan was intended to prevent the "enfathomable impact" that the possible collapse of LTCB would have not only on Japan but also on the global financial system

Speedy passage of the six financial stabilisation bills is seen as crucial to restoring the health of the financial system and resuscitating the economy, which faces a possible deflationary spiral, according to Taichi Sakaiya. head of the Economic Plan-

The Democratic Party of Japan, the largest opposition party, is calling for a thorough explanation from the LDP on why public funds claim is not insolvent.

As part of a recapitalisation programme, the government has already injected Y176.50n into LTCB. Given that LTCB's share price has fallen from Y232 on March 31 to Y57 yesterday, the value of the government's stake has, in theory, fallen to less then a third of the amount it injected, notes Kiyoshi Sugawa, senior researcher at the Democratic party's Policy Research Committee.

A further injection of public funds without a clearer explanation of why LTCB needs more public money is "like putting money into a black hole," he says.

The situation also raises questions about whether the decision to inject public funds into LTCB in the first place was right. The Democratic party plans to ask that member of the committee entrusted with deciding which hanks should receive public funds, be called to the Diet for questioning.

NEWS DIGEST

MALAYSIAN MP FACES DISQUALIFICATION

## Opposition leader jailed after losing appeal

Malaysia's federal court yesterday dismissed the appeal of a leading opposition member convicted of sedition and publishing false news. Lim Guan Eng, deputy secretarygeneral of the Democratic Action party, immediately began serving concurrent sentences of 18 months' jail for each offence. A sentence of more than a year will disquality him from parliament, where he has served for 12 years. Mr Lim says the authorities challenged his right to criticise them for not detaining, still less prosecuting, a politi-

cian alleged to have committed the statutory rape of a 15year-old schoolgirl. Instead, they detained the girl for more than two years. The authorities cited insufficient evidence to prosecute the politician. Marina Mahathir, daughter of the prime minister, Mahathir Mohamad, wrote at the time: "What protection

can we hope for our daughters if, in the interests of politics, a minor can be so easily sacrificed?"

Mr Lim was fined M\$15,000 (US\$3,550) but appealed. The court of appeal allowed the public prosecutor's counter-appeal and handed down the jail sentences. Mr Lim appealed again but lost yesterday. "Today is a black day for justice," said Suaram, a human rights group. "Lim's case is politically motivated and he is a victim of selected prosecution." Shella McNulty, Kuala Lumpur

FOREIGN ROLE DEBATED

### India plans insurance sell-off

The Indian government is planning a "broad opening" for private companies when the insurance industry is privatised, but it has still not decided whether foreign companies will be able to take part, the chairman of the insur-

ance Regulatory Authority said yesterday.

N. Rangachari said India would not restrict the number of companies in the business, and would allow them to decide where to locate offices and what type of insurance

However, he said, lite and non-life insurance would be separate businesses. Companies would be required to submit business plans when seeking licences, and would be expected to keep to them. He also said that participation in the industry would be limited to "Indian companies that may or may not have a foreign equity holder".

Foreign insurance companies are eager to get a foothold in what they see as a vast, under-served market, indians spend just \$7 per person in annual insurance premiums, compared with \$219 in Malaysia. However, the ruling Sharatiya Janata party is split over

whether to allow foreign players to get involved. The finance minister, Yashwarit Sinha, is said to support foraign participation, but that is strongly opposed by more doctrinaire nationalists. Army Louise Kazmin, New Delhi

### Japanese Manufacturers

### Car sales fall sharply

Japan's three largest car makers sald yesterday domestic sales and exports fell markedly in July from a year earlier. Toyota Motor, the nation's largest carmaker, said domestic sales fell 6.6 per cent to 174,628 cars in July from the same month last year. Exports of Japanese-made cars overseas dropped 8.8 per cent to 128,721.

Nissan Motor's sales in Japan fell 9.3 per cent to 95,078

cars, and exports were down 3.1 per cent to 67,077. Horkia Motor said sales in the home market tumbled 9.8 per cent to 58,767 cars. Exports, which make up a large

Honda's car output outside Japan jumped 12.2 per cent in July to 97,000, and Toyota's overseas production rose by 8.9 per cent to 125,329 cars. Nissan said overseas production fell 18.9 per cent to 73,217. AP, Tokyo

### **AUSTRALIAN POLICY**

### **Immigration from Asia cut**

Australia will accept fewer refugee immigrants from Asia. next year and more from Europe than in the previous year, Philip Ruddock, the immigration minister, said yesterday. But the shift in refugee origins had nothing to do with the rise in popularity of the rightwing politician Pauline Hanson, who warns Australia is in danger of being "swamped by Asians", the government said.

"While the overall size of the programme is the same as in 1997-98, we are working closely with the United Nations High Commissioner for Refugees to ensure that the programme remains targeted to those in greatest need," Mr Ruddock said. He said the biggest single refugee intake would come from the former Yugoslavia. Australia would accept 12,000 people under its humanitarian programme in the 12 months to June 30 1999, a figure slightly below the 12,055 in the previous 12 months.

Australia accepted 685 people from southern and south-east Asia under its humanitarian migration programme last financial year. But this number will be reduced to 180 this year. AP, Canberra

## Seoul backs US on North's 'N-plans'

By John Burton in Secon

Hong Soon-young, South Korea's foreign minister, vesterday supported US suspicions that an underground facility being built by North Korea was linked to efforts to revive its suspended nuclear weapons pro-

In a report submitted to parliament, Mr Hong said, however, that neither Seoul secure "any proof that North Korea violated the [1994]

Zemin, China's president, to

ences about what should be

The official reason for the

indefinite postponement of

the visits to both Japan and

was that perllous flooding

it impossible for the presi-

dent to be away. His trip to

Japan was to be the first by

a Chinese head of state since

But while the floods were

an important factor, Chinese

dissatisfaction with the

accords that Japan was pre-

paring to endorse also made

Mr Jiang reluctant, diplo-

ment setting out the princi-

ples of a bilateral relation-

ship which has changed

since the cold war ended and

since the Japan-China Peace

and Friendship Treaty was

signed 20 years ago, Chinese

The new document would

seek partly to reflect the fact

that Russia is no longer a

common enemy but rather

improving terms with Japan.

But Japan wanted to dilute

clauses proposed by China

on the issues of Tokyo's war-

time aggression and its pol-

icy toward Taiwan, which

Beijing regards as a rene-

Beljing is wary about

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Japan's attitude toward

Taiwan, partly because a US-

The centre-piece of the

mats and officials said.

the second world war.

Jiang's visit to

Japan delayed

by policy splits

The decision by Jiang of military support for

US, South Kores and Japan promised to build North Korea two new light-water

provide \$3.22bn for the North Korean reactors, about 70 per cent of the

suing a "sunshine policy" of economic co-operation with the North, Seoul officials had earlier played down in which Pyongyang agreed reports that the under-

to leave open the possibility

Taipei. Beijing remains in a

the North's nuclear weapons programme. Mr Hong, who was recently appointed as foreign minister, is regarded

Seoul is in close contact with Washington on the suspected new nuclear facility, which is near the North's old one at Yongbyon, and is hoping to receive clarification from current talks between the US and North Korea in New York on the implementation of the 1994 nuclear freeze

the underground facility, under the 1994 agreement. while raising concerns over Pyongyang's development nearly half of this amount and export of long-range because Congress has missile technology to Iran and Pakistan.

There is speculation that Pyongyang might be building the new facility as a bargaining chip to force the US to lift economic sanctions and provide more food aid to the North's starving popula-

to restart its nuclear pro-

Mr Hong said the US is considering relaxing its eco-

nomic sanctions against tive reaction from Congress following North Korea's activities.

thinking of providing US wheat to North Korea as

## Malaysia's Anwar stumbles from centre-stage to the wings

how Mahathir's

deputy has been forced to adopt a more dutiful role A nwar Ibrahim, Malay-

territorial dispute with Tokyo over the nearby Diasia's deputy prime minprompted partly by differ- oyutai (Senkaku) islands. Diplomats said that China. shadow of his office into the glare of the television lights. The scene reminds him of agreed at the summit, Chi- its stature enhanced by the nese officials and foreign success of Mr Jlang's sumton in June, felt that by say. But, even as the journaldelaying the Japan visit it ists pause politely, he is could increase pressure on unable to remember his Japan to accede to more sub-For a politician as polished stantive written statements.

has forced Mr Anwar to live

with this new circumspec-

tion is testament to how fast

Mr Anwar's star is fading. It

is now no longer certain that

Dr Mahathir's once anointed

successor will succeed him.

"He certainly is in trou-ble," said K.S. Jomo, profes-

sor in the faculty of econom-

ics and administration at the

University of Malaya. "But I

don't think Anwar's position

world stage, openly challeng-ing Dr Mahathir's attempts

to rally nationalistic support

by condemning the regional

financial crisis as a conspir-

acy by foreigners to under-

Mahathir warned of a "guer-

rilla war" by Asians if for-

take over regional econo-

mies, Mr Anwar pointed to

frailties within the system

and urged Asia-wide reform.

rates and fiscal conserva-

companies. The cabinet was

reported to have backed Mr

Anwar in an early show-

to the ranting prime minis-

the covers of international

Too rapidly, it seems, for

United Malays National

dominant political party,

analysts breathlessly pre-

dicted a showdown between

But then a thin volume,

munity built rapidly.

He supported high interest

mine the economy. As Dr

Just two months ago, Mr

is irretrievable."

There was little likelihood the summit would be canfor a famous quote to capcelled, and one Chinese comture the moment, it is an mentator said it could take uncharacteristic stumble. place as early as November. Whatever the Shakespearean The delays, however, hamexcerpt that might have per progress toward the crecrossed his mind, saying it ation of what many in the out loud would probably not US hope can become a "tribe in keeping with the new relationship angular" role he has been forced to between Washington, Tokyo adopt - that of a more dutiand Beijing. This, it is envisful deouty to the prime minaged, would complement the ister, Mahathir Mohamad. development of a "strategic The fact that Dr Mahathir

partnership" between the US and China, which received a boost during the Clinton-Jiang summit. The trip to Russia has not been as problematic as the proposed Tokyo summit. But, diplomats said, Moscow still harbours a sense of hurt toward Beijing for the warm

Mr Clinton. AP adds from Beijing: China is still aiming for an 8 per cent gross domestic product growth this year, but President Jiang warned vesterday it could fall short of the goal. don't think people should be worried." Mr Jiang said.

reception Mr Jiang gave to

He said this year's floods would have "no serious impact" on China's eco-

# Sheila McNulty on



a court injunction against its distribution.

That changed everything. The author, Khalid Jafri, former editor of a defunct tabloid, and his publisher made no attempt to hide their identities - a rarity in a culture which, fearing barsh retribution, refrains from criticising those in authority. It strongly suggests that they had the backing of

The book accuses Mr Anwar of a catalogue of serious misdeeds, all of which he has denied.

Anwar was strutting the The matter is now with the courts, both civil and criminal. Mr Anwar is suing for libel while Mr Khalid bas been charged with maliciously publishing false news (he has pleaded not guilty). And the police bave begun investigations into some of the events detailed. eigners used the crisis to in the book after complaints were lodged with them.

hatever the outcome the book has seri-ously damaged the political standing of a man tism, even as Dr Mahathir who has built his reputation called for looser monetary on being plous. And having policy to ease pressure on recourse to the courts for protection has it drawbacks: 'Anwar loses either way.' said one analyst who, like down. He seemed to many a most in Malaysia these days, more reasonable alternative did not wish to be named.

"If he doesn't persist in ter and began appearing on trying to block the book's distribution, people will say magazines. His support he is afraid of what might among the investment com- emerge in court. If he does persist, they will say he is desperate to stop its distrihis own good. On the eve of button for fear the truth gets the general assembly of the out."

Soon after the book Organisation (Umno), the appeared, Mr Anwar got back into line behind the prime minister. But Dr Mahathir, it seems, no lon-Dr Mahathir and Mr Anwar. ger trusts him. He appointed titled "50 Reasons Why din to take over economic Anwar Cannot Become recovery from Mr Anwar. few months have had all the Prime Minister" found its making Mr Anwar's other elements of a Shakespearean way into delegates' bags, cabinet position, that of tragedy in the making.

despite Mr Anwar obtaining finance minister, something of an irrelvance.

The head of research at a foreign brokerage house said Anwar had been dismissed investors would have been so joited that the ensuing sell-off would have been massive. But now, he said, after Dr Mahathir had so effectively pushed him aside. only a slight knee-jerk selling would follow. Meanwhile, Mr Anwar is

desperately trying to hang on to whatever Dr Mahathir will allow him. He vows he Mahathir in the Umno leadership election next year saying, "I want to show my If Mr Anwar does not make a bid for the top spot,

the next party poll will not and waiting until then will give less prepared rivals a chance to move into the running. Najib Abdul Razak, the education minister, and Abdullah Ahmad Badawi, foreign minister, could recome viable contenders Some of his supporters

want Mr Anwar to break free from the administration and challenge Dr Mahathir head-on. But Mr Anwar so far has decided his best chance lies in winning back the confidence of Dr Mahathir. The past few months have shown how difficult it would be to out-manoeuvre the man who has run Malaysia for the past 17

The minister who strode confidently on to the world stage to calm investors rattled by Dr Mahathir's tirade

against them, apparently went too far. He seized the spotlight. And that could well prove to be his final act. Perhaps what he was thinking last week, as the his confident, Daim Zainud- media turned their lights up on him, was that the past

### **LEGAL NOTICES**

DETER BIGH COURT OF JUSTICE

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**WORLD TRADE** 

By Jonathan Ford to Toulouse

Disappointed Boeing officials

bus Industrie, the European

lion's share of the UK air-

British Airways yesterday

announced orders for up to

188 Airbuses in what was

hailed as a breakthrough for

the European aircraft manu-

The orders, announced by

headquarters in Toulouse,

include firm commitments to

buy 59 alteraft, of which 39

are 124-seat A319s and the

remainder 150-seat A320s.

They will be delivered for

use on its regional UK and

European services from next

RA has also taken options

facturer.

line's latest aircraft order.

yesterday suggested unfair line has purchased alteraft

pricing practices may have from Airbus, although it

lured British Airways to Air- inherited 10 following the

BA at Airbus Industrie's still exists, a Boeing official

consortium awarded the nian a decade ago.

and Christopher Parkes in Los Angeles

THEN SELF ACES DISQUALIFICATION Osition leader jailed

# losing appeal

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er og skalender og Britanska kommunikationer og skalender og skalender og skalender og skalender og skalender og skalender og skal Same · 化原金数据

By Michela Wrong In Kigali

Angola and Zimbabwe both intervention in Democratic Republic of Congo's war yesrebel positions in the centre and south-west of the coun-

President Laurent Kabila, back in Kinshasa after a week in his Katangese stronghold of Lubumbashi. predicted that a crushing victory was now within

"The result is certain. They will lose the war everywhere. Victory belongs to the Congolese people." he told state radio.

But diplomats warned that Congo's third largest city. and Kasangulu, 15 miles south-west of the capital. increased the likelihood that Rwanda and Uganda would move from covert support involvement in the three-

I think we could see Rwands their current concern with their border and getting

Since Angola and Zimbabwe sprang to Mr Kabila's rescue over the weekend, the rebels have lost control of several towns, and are now trapped between Angolan forces advancing from the west and Zimbabwean troops holding Kinshasa.

The escalation coincided with reports that Uganda's 32nd battalion had moved into neighbouring Rwanda

This view is shared by

on August 20 as having been from the factory before the relations with Arab allies.

attack that showed evidence

Congolese territory.

Amama Mbabazi, Uganda's, broadcast by state media.

made absolutely clear -[in Rwanda] in 1994."

diplomatic solution.

tion to Addis Ababa, head-

Doubts raised on US target claims

By Mark Huband in Khartoum tion as a major supplier of pharmaceuticals;" said one pharmaceuticals; said one bin Laden masterminded the such a stupid thing to have sympathetic to Mr bin Laden masterminded the bombing of the US embassion." Said one European diplomat yester-

Senior diplomats in the European diplomat yester-bombing of the US embas-done," said one European en's campaign against US Sudanese capital yesterday day. "Nor is there any evisies in Kenya and Tanzania envoy. "There are military influence in the Islamic

the embassy bombings.

ken support of the US attack have soil samples collected tive without endangering US structure. The fact is that have last visited Sudan in

base in Afghanistan were a they hit one of those?"

voices in concluding that the cruise missiles.

The UN Security Council of Sudan's Islamist govern- minister. "The factory is a try, being the owner of two

minister who attended yesterday's announcement, wel-February. "We did receive financing proposals from the manufac-

comed the orders, saving they demonstrated "how strong Airbus has become". Robert Ayling, BA's chief executive, said the airline had chosen Airbus because the aircraft would be

the Bosing 787-800. He denied the orders were designed to influence the tude to BA's planned marketing alliance with American Ahrlines of the US. "At the end of the day, it all came down to cost," he said. However, he expressed disappointment that Airbus had been unable to come up with

says the executive of one

fast-track project. Some infrastructure

finance specialists express

doubt about whether the

guarantees will offer suffi-

cient comfort to lenders to

bring projects to financial

closure, particularly in the

proposition remains to be

based infrastructure finan-

cier. "Maybe a year ago,

people would have said what the heck, but people

think differently now. There

is a much higher threshold

When the Indian govern-

ment issued a counter-guar-

ect's energy and caracity payments on a monthly

basis for the duration of the

ashtra defaulted on its pay-

for risk than there was."

"Whether it is a bankable

says a Singapore-

wake of the Asia crisis.

lives than their main rival,

Boeing cries foul over BA order

spokesman said.

on another 59 aircraft, and follow. "We have to look at package that would allow Aero Engines Corporation." provisional options on a furthe result and see what we BA to reduce the capital Separately. BA also are going to do next. Anyassets it owned. thing could happen," the This was one of the crite-

Tony Blair, the UK prime it invited Airbus and Boeing to tender for the order in

turers, including Airbus, but they were very disappointing," Mr Ayling said. BA refused to comment on the price it would pay for the cheaper to operate over their 59 aircraft it is committed to

buy other than to say it

would be less than their

\$2.5bn list price, once dis-

counts and the proceeds European Commission's atti- from sales of retired aircraft were taken into account. The aircraft will be pow-ered by V2500 engines made by the International Aero Engines consortium, which includes Rolls-Royce of the UK, Pratt & Whitney of the US, Germany's MTU er-Benz and Japanese

firm orders for another 16 ria the airline specified when Boeing 777 long-haul aircraft with a list price of \$2.4bn. and options on a further 16. Boeing said it was pleased at British Airways' "vote of

> ied long-hanl jets. "On the basis of current orders, Boeing 767s, 777s and 747s will become the only aircraft types in the airline's subsonic long-haul fleet during the next decade," BA

> confidence" in its wide-bod-

Some of the new Boeing 777s. which carry 256 passengers, replace existing BA orders for five 401-seat Boeing 747-400s, which have been cancelled.

BA have yet to award the engine contract for the new aircraft. Its existing 19strong fleet have engines made by General Electric of

Delhi would pay, everybody

is relaxed and the govern-

ment of India is very tense,"

a senior power ministry bureaucrat says. Yet the



Mr Ayling said BA was range is a proposed new Air- and remained open-minded eking to shift more longhaul routes to the 777 to reduce capacity and increase revenues per passenger.
The only potential compe-

tition for Boeing's long-haul

bus aircraft, provisionally about becoming a launch named the A3XX, with space for up to 650 seats. Mr Aylneed for large aircraft," he ing said BA remained interested in Airbus' plans to build a super jumbo aucraft.

## Guarantees ignite flurry of Indian power plant activity

Projects are plunging ahead despite claims that the government has changed the rules in mid-game. Amy Louise Kazmin reports

ther 70, which can be A319s,

It is the first time the air-

A320s or the 185-seat A321.

takeover of British Caledo-

Boeing, which has com-

plained for months that the

profitability of its new gener-

ation 737 has been affected

by keen pricing competition, said it was disappointed it

had lost the small aircraft

said. "Producing at a loss is

not an option for us or our

oed bitter previous argu-

ments between the rival

aerospace groups and US

and European authorities.

Boeing appeared undecided as to whether protests would

Although the remarks ech-

shareholders." he added.

"The unlevel playing field

in recent weeks, three of party-led coalition, the finny India's long-stalled "fast of signings is an attempt to track" power projects have tell the world they are seritrack" power projects have received their long-awaited government counter-guaran-. tees at ceremonies marked by congratulatory handshakes and the flashguns of

the Indian press.

The first project to get the coveted document was the nestness." \$1.4bn, 1,084MW Bhadrawati project planned by Alstom and India's Ispat Group. That was followed quickly by a counter-guarantee for a \$300m, 250MW lignite power project proposed by ST-CMS Electric Power Company, a off the ground. venture between CMS Energy, the US-based utility, and Asia Brown Boveri,

equipment manufacturer. planned for Andhra Pradesh by the Hinduja Group and

ous about kick-starting stalled projects.

We want infrastructure capital to come in," says Mohan Guruswamy, special adviser to the finance minister. "This is proof of our ear-

W.R. Middleton, director of National Power in India, says he is delighted with "a major step forward" in the company's effort to get the power project - initially proposed about five years ago -

But not all investors are so sanguine. Behind the scenes, there are grumbles that these counter-guarantees are The last in the batch was a a far cry from what inves-1,040MW thermal project tors had been expecting and what was granted to the first phase of Euron's Debhol Power Company. "They amounting to over \$1.3bn... have changed the rules in For India's Bharatiya Janata the middle of the game."

ments. But recent guarantees have been watered

New Delhi has agreed to cover only foreign denomi-nated debt - and only if private power producers termi-nate their contracts with the respective state electricity boards. That would mean lenders would have to wait much longer - and possibly have to take recourse to the courts - to get their funds, and no equity would be cov-

Power ministry officials defend the government's May decision to change the structure, saying the move broke a bureaucratic logjam that could have stalled the process indefinitely. Since New Delhi is not lia-

ble for monthly energy payments under the new struc ture, they argue, central government does not need to scrutinise the power purchase agreements so intently, removing a stumbling block to issuing the guarantees. Officials also say antee to Euron in 1994, it teriff support from the cenpromised to cover the proj- trai government, as promised to Euron, would have given the ailing state electricity boards little incentive foreign loans - about 13 to get their financial houses years - if the state of Mahar- in order. "If he knows somebody in

guarantees should provide lenders with reassurance that the central government will do its best to ensure that projects do not fail. Most infrastructure finan-

ciers say the change is unlikely to stop well conceived projects from getting finance, but will raise the cost of debt. "From a bank's perspective, if the regular

'Whether it is bankable remains to be seen

tariff is not paid, they have to wait for a while to invoke the guarantee," says Sunil Gulati, vice-president and head of corporate finance for Bank of America in Bombay. "It does introduce a lot more structural risk." Promoters are also likely

to face higher insurance premiums. Project economics have also changed. Private producers had been expecting to bill state electricity is hoping it will reap the boards for a fixed amount of political returns.

fuel for each kilowatt of power generated. That would allow efficient companies that used less fuel to make extra money by keeping the difference.

But in June, the government decided private power producers would have to pass the savings from fuel efficiency on to the electricity boards, billing them only for power actually used npanies had to agree to this as a precondition to getting their counter-guarantee. although analysts say it is likely to shave several percentage points off companies' projected returns.

"You cannot keep going on cutting off a piece of the pie," says Harry Dhaul. director-general of the Independent Power Producers' Association of India. "People are fundamentally frustrated that the rules of the game keep changing."

Frustrated or not, companies with counter-guarantee are plunging ahead. ST-CMS and the Hinduja-National Power project have set December target dates for financial closure. It remains unclear whether they will meet that deadline. But if they do, the BJP government

announces

Nigeria's electoral

commission yesterday

announced February 27, 1999

as the date for presidential

elections, to end years of

military rule in the west

African country, Renters

Ephraim Akpata, chair-

man of the Independent

National Electoral Commis-

sion (Inec), said elections to

the national assembly would

take place on February 20.

Election of governors and

legislatures for the country's

36 states would be on Janu-

General Abdulsalam Abu-

bakar, Nigeria's military

reports from Abuja.

election

dates

Lest, Page 10 Russia, Vietnam agree oil project

Russia and Vietnam yesterday agreed to set up a ioint venture to finance and build a \$1.3bn oil refinery project at Dung Quat in central Vietnam.

The proposed refinery will be Vietnam's first and has been under discussion since the early 1990s, but had failed to win credible foreign backing. France's Total withdrew in 1995; subsequent talks with a consortium including Malaysia's Petronas, Conoco of the US, and South Korea's LG Group ended last year without agreement.

The agreement was signed as part of a visit to Moscow by Vietnam's President Tran Duc Luong. A spokesman for the Zarubezhneft oil trading company said the Russian government had authorised the establishment of the joint venture, with a charter capital of \$800m. "The government has approved investing the profits of the Russian side of Vietsovpetro construction of a port.

ture) in the new project, with the rest coming from the Vietnamese side," he

Vietsovpetro, established in 1967 by Zarubezhneft and the Vietnamese oil company Petrovietnam, produces between 10m and 11m tonnes a year (200,000 to 220,000 barrels per day) of crude. Russia's annual share of revenues from the venture is around \$200m. The joint venture will employ Foster Wheeler, the UK engineering company, to manage the

The 130,000 barrels per day refinery was expected to start operating in 2002, he said. Analysts say the area in Kuang Ngai Province, has almost no infrastructure and is too far from Vjetnam's nearest offshore oilfields to be workable. Nevertheless. work has started on clearing the site for the refinery, with 350 households preparing for relocation. Plans have also been discussed regarding the

### INTERNATIONAL

### Kabila allies step up air strikes on rebels "If the rebels are escircled more than 100 miles inside or look like losing key gains,

stepped up their military and Uganda moving beyond terday, with their jet fighters directly involved in western

and helicopters bombing Congo," said a Kigali-based diplomat.

For the fourth day running, Angolan troops were yesterday seen crossing from the Angolan enclave of Cabinda into Congo to Join allied forces now under the the air strikes on Kisangani, control of Air Marshal Perence Shiri, Zimbabwe's air force commander.

for the rebels to open to prepare a joint airlift into the Congo, and sightings of

cast doubt on US claims that dence that the factory had

a Khartoum pharmaceutical links with bin Laden. This

factory destroyed by US robust support by other gov-

cruise missiles last week was ernments for the US action

making products for use in was frankly very stupid."

US claims that the al-Shifa other senior diplomats,

factory in Khartoum North whose apparent divergence

is part-owned by the anti-US of opinion with their govern-

Saudi Arabian Islamist dissiments is likely to force the

dent Osama bin Laden were US to reveal detailed evi-

also rejected by diplomats in dence of its claim that the

the country. Several view factory had a military pur-

their governments' outspo-

minister of state for foreign affairs, said Kampala reserved the right to intervene if its security was threatened, or if there was evidence of a genocide being planned in Congo - an apparent reference to the anti-Tutsi propaganda being "Our view, which we have

where it comes to genocide, the matter ceases to be an internal matter," he said.

peace plan presented to regional leaders on Sunday, was doggedly pressing shead with its attempt to broker a Alfred Nzo, foreign minister, was due to lead a delega-

"We are not prepared to have another genocide like South Africa, which has so far seen little response on the ground to the 10-point

the Congo, and sightings of quarters of the Organisation pers reporting hundreds of min M hundreds of Ugandan troops of African Unity, Luanda troops and armoured ident.



Congolese women waiting at the ferry port in Brazzaville

Mankahlana, a presidential ing north, spokesman, acknowledged • Reuters how fragile the situation had become. "This is a very dangerous situation. It is still very volatile," he said.

With the war acquiring an increasingly regional character, there were signs that Namibia was also planning were training government to join pro-Kabila forces, with two Namibian newspa-pers reporting hundreds of min Mkapa, Tanzania's pres-

on August 7, to which the installations in Sudan that world. The factory is owned August 20 bombings in Kharare indeed producing miliby Salah Idris, a Saudi toum and on Mr bin Laden's tary hardware. Why didn't Arabia-based Sudanese. Mr

response, However, Sudan Even so, the attack is close ties to Sudan's Khat-

has not been implicated in viewed by both Sudanese miyya religious sect which is

Diplomats in Khartoum having been directed at Sudan's Islamist government

are taking seriously the Sudan rather than Mr bin and by implication an

Sudanese sense of grievance Laden, whose Afghan base unlikely business partner for

US attacked Sudan because "The US says it has and Mr bin Laden are irregusuch action could be effected destroyed bin Laden's infra-lar. The Saudi is believed to

Conservative Arab states only the infrastructure of ness interests established

countries remain suspicious Eddin, Sudanese information while he lived in the coun-

which has united disparate was bombarded with 70 Mr bin Laden.

officials and diplomats as vehemently opposed to

the aggression has destroyed June. He still retains busi-

and Kinshasa. But Parks vehicles had been seen mov-Reuters adds from Johannesburg: South Africa has airlifted 782 Tanzanian military instructors out of Congo after they were ordered out to avoid being sucked into the rebellion there, the army were training government

Salah is from a family with

Contacts between Sudan

ruler, has promised to give up power on May 29, returning the oil-producing country to civilian rule, some 15 years after a coup toppled the last elected president. According to the timetable released by Inec, the electoral process would start forces in Congo and were with the compilation of a new voters' register. This compilation would last for

ary 9.

two weeks from October 5. Guidelines for the registration of political parties released by Mr Akpata require would-be parties to first contest local council elections set for December 5. Only those scoring 10 per cent of votes cast in at least 24 of the country's 36 states would be registered as politi-

cal parties. Numerous political associations have sprung up since Gen. Abubakar last month scrapped five parties and the electoral commission that operated under the late dictator Sani Abacha's discredited democracy plan. Last week, representatives of 46 political associations met Inec in Abuja, where guidelines were discussed.

After successive military rulers failed to deliver democracy to ethnically divided Nigeria, many analysts see the current process as the best chance for democracy .

Mr Akpata said the process could succeed only with co-operation from politicians. "We cannot afford to

### **NEWS DIGEST**

**MIDEAST PEACE PROCESS** 

### Netanyahu announces new West Bank settlements

Renewed Israell and Palestinian optimism over the prospects of a deal for an israeli troop redeployment from 13 per cent of the West Bank did not stop Benjamin Netanyahu, Israeli prime minister, from announcing new settlement plans yesterday.

Mr Netanyahu said new homes would be built for Jewish settlers in their enclave in the West Bank town of Hebron, Tensions have been mounting in Hebron since the recent

killing of a settler rabbi led Israel to seal off the town, while settlers threatened reprisels against Palestinians. Mr Netanyahu's new settlement plans may be aimed at appeasing settlers ahead of a redeployment deal. Earlier this week. Yassir Arafat, president of the Palestinian Authority, called recent Israeli proposals "a beginning". It was the first time the Palestinian leader publicly sounded a positive note on the issue. Avi Machtis, Jerusalem

LOCKERBIE TRIAL

## Libya 'likely to accept' deal

Libya is expected to accept a US-British agreement to try two Libyan suspects in the 1988 bornbing of Pan Am Flight 103 in The Netherlands, the head of the Arab League said yesterday. "The American-British proposal is compatible with the previous Arab suggestions, which Libya has accepted," Esmat Abdel Meguid said in a statement after a meeting with David Blatherwick, British

Mr Abdel Meguid said Mr Blatherwick had briefed him about the proposals, which he later conveyed in a letter to Omar al-Muntasser, Libyan foreign minister. Under the deal announced on Monday, the US and Britain agreed to accept a trial by a panel of Scottish judges under Scottish law in The Hague.

The deal also stipulates that the suspects, Abdel Basset al-Megrahi and Lamen Khallfa Fhimah, cannot be extradited from The Netherlands and if found guilty, they would serve their sentences in the UK. Washington and London had long demanded a trial in the US or Britain,

Libya had insisted that if a trial were held it should be in a neutral country. The Libyan government has not commented on the offer. AP, London

FOREST CONSERVATION

### Tree species under threat

A tenth of the world's known tree species face extinction, according to a global survey by conservation groups published yesterday. The three-year survey, the first of its kind, found that more than 8,750 of the 80,000-100,000 identified tree species were at risk of extinction, the main threat coming from the destruction of habitats through timber felling and forest clearance.

Almost 1,000 species were identified as "critically endangered", some reduced to only one or a handful of individual trees. Publication of the World List of Threatened Trees, compiled by the World Conservation Monitoring Centre with the Swiss-based World Conservation Union (IUCN) and World Wide Fund for Nature (WWF), was timed to coincide with a meeting of the intergovernmental Forum on Forests. Frances Williams, Geneva

### "On the basis of what we of precursors for the product and neighbouring African Sudan," said Ghazi Salah there in the early 1990s know of the factory and the tion of VX nerve gas. by the US so far, there is no yesterday deferred a decision ment, despite signs that it private facility owned by factories including the Kharreason to believe that the US on whether to meet a Suda- has become relatively more people, who have links to town tannery. Sudan asked reason to believe that the use while con- Gulf countries who have Mr bin Laden to leave the snew what was going on inside that factory, other than with regard to its functions and the control of the country in the US claims. The US claims are considered a spon-problems with bin Laden, country in 1996, following class. "We came than with regard to its functions of terrorism by the US. I fail," he added.

seriously misguided.

chemical weapons.

On November 3 Americans will vote in mid-term elections for the US Congress and state governorships and legislatures, writes Gerard Baker. The Republicans are defending majorities in the House of Representatives and the Senate, which they first won in 1994 and successfully defended

Democrats have privately acknowledged they have little hope of regaining the Senate, the country makes the outcome uncertain.

where the Republicans have a 10-seat majority in the 100-member chamber and where only 34 seats are up this year.

But the race for the House is highly competitive. Democrats need to make just 11 gains in the 435 contests there to wrest back control. Though the economic renaissance seems likely to favour incumbents, the web of local issues across And there will also be a number of closely watched gubernatorial races.

The national result will be crucial for the direction of US politics at the turn of the new century. Not only will it decide who drives the main policy agenda for the next two years, but will set the stage for the 2000 presidential contest. It could even determine President Bill Clinton's future.

If Republicans strengthen their hold on

Congress, the chances of an impeachment of the president over his alleged misconduct in the Monica Lawinsky case will probably rise. If Democrats make substantial gains, those chances will recede. . .

Between now and election day, FT writers will examine the range of issues that will shape the outcome, identify the candidates playing an important role in the political debate, and report on the critical races.

## Iowa Republicans set fair in the bellwether state

knowledgeable observers attending the liveannual state fair this month agreed that this year's contestants were as fine a group The pigs in particular were regarded as record breakers.

But despite the presence of Terry Branstad, the popular outgoing Republican goverpor - and a public debate in the weather-beaten cattle peting to replace him - most fairgoers seemed unmoved by the state's other parade of regular summer visitors: pol-

attention really," laughed tricts are held by Republi-Anne, a thirty-something woman grabbing some pork tenderloin just outside the debate arens. "I normally vote Democrat but I'm not sure what I'm going to do here to enjoy ourselves."

alone. Despite a string of need to win at least one of well-known presidential those while making sure aspirants - from Steve they hang on to their own

ing to campaign for local candidates, interest in November's elections has remained unusually low. And that could have serious implications not only for who occupies the governor's mansion, but in the national battle for control of Con-

Even outside presidential election years - when its position as the first state to hold caucuses gives it a disproportionate influence on national politics - lowa often serves as a beliwether of broader political trends. While it twice voted for Presdent Bill Clinton, four of the "I haven't paid much state's five congressional dis-

But three of those seats were won with less than 55 and are regarded as vulnerable. If the Democrats are to this year - we're really just have any hope of retaking here to enjoy ourselves." have any hope of retaking overall control of the House Polls suggest she is not of Representatives, they will

porters to vote, a task made . public sympathy. much more difficult by the high level of public indiffer-

"Times in Iowa are pretty professor of political science at Iowa's Drake University. There really aren't a lot of issues likely to galvanise people, and that makes it much more likely that the election will favour incum-

Take Greg Ganske, who

represents Iowa's Fourth district, which includes the state capital of Des Moines. Mr Ganske, a former plastic surgeon, won a surprise vic-Democratic area on the coattails of Newt Gingrich's Republican revolution. Once in Washington he was an enthusiastic disciple of the increasingly unpopular Mr Gingrich, and by 1996 his generally rightwing stance

In a very tight race he managed to win re-election Republican-inclined voters. Tom Harkin, the state's only after his contraction of to polling hooths. encephalitis following a pub-

Forbes, the publishing mag-marginal seat But to do that lic service trip to Peru left nate, to Bob Kerrey, the they need to persuade sup-him-near death and raised

health Mr Ganske would again seam to he a prime target. But Democrats, handicapped by organisational apparatus, have fielded a As a two-term congress-

ognition is now much higher, while he has also by breaking with the Republican leadership to back a Democratic proposal to increase patients' rights, one of this year's few hot-button

Although the issues and personalities differ, the same seems broadly true of the state's other seats. Democrats are further handicapped by the fact that Chuck Grassley, the state's Republican senator and its had damaged his position at most popular politician, is also up for re-election, which should help bring more



ocrats admit there have been preparations, they insist they are well on the way to

Having weathered a minor scandal involving a campaign manager who infil-trated a Republican strategy session, the local party has appointed a more dynamic chairman. At the same time For their part, while Dem- not up for re-election - has

begun campaigning vigor

But barring a national crisis, such as impeachment hearings for President Bill

Clinton or a stock market crash, most analysts believe issues. That will make it difficult for Democrats to persuade enough people to shift their attention back from NEWS DIGEST

**US ECONOMY** 

## Existing home sales at record 4.93m units

Sales of existing US homes rose 4 per cent in July to a record annual rate of 4.93m units, exceeding market expectations and signalling the continued resilience of the domestic economy. However in a potentially worrying trend, consumer confidence fell for the second straight

The National Association of Realtors said the benign month in August. economic climate and continued low interest rates helped seasonally adjusted annual home sales break the record of 4.83m set last March. The rate is 17.9 per cent higher than for the same period last year. Analysts said sales should remain strong in the near future.

The Conference Board, a private business research order period in account remains and the conference board, a private business research order periods and the conference board.

group, reported its consumer confidence index fell to 133.1 in August, down four points from July. It has now dropped for two consecutive months for the first time since September and October of 1996. Mark Suzman

BRAZIL

### **External accounts up slightly**

Brazil's external accounts showed a slight improvement at the end of July, according to central bank figures released yesterday. But economists warned the improvement would not be enough to shore up stability in the face of growing volatility on world financial markets. The accumulated current account deficit over 12 months stood at 3,94 per cent of cross demonstration and light at This compared with of gross domestic product on July 31. This compared with 4.07 per cent at the end of June. However, the level of foreign reserves fell US\$692m to \$69.4bn.

Reserves stood at between \$69bn and \$70bn yesterday, suggesting capital outflow from Brazil in the past week had been offiset by a high level of direct foreign invest-ment. Jonathan Wheatley, São Paulo, and agencies

FOOD SAFETY

### Clinton announces new council

President Bill Clinton yesterday announced a new Council on Food Safety to co-ordinate government measures to protect the US food supply. The move followed growing concern after highly publicised outbreaks of fatal food pol-soning. A report last week by the National Research Coun-cit and the Institute of Research, two government advisory bodies that are part of the National Academy of Sciences, said the number of deaths attributed to harmful substances in food was about 9,000 a year.

The new council will be co-chaired by the agriculture and health secretaries and the president's assi science and technology. Other members will include the top White House domestic policy adviser and the commerce secretary. Mark Suzman

On the web today

New York warned on Infrastructure spending

· Fulimori strengthens grip on power

· Ecuador bank forced into liquidation http://www.ft.com/americas

## Past still affects black students in US south

The desegregation of higher education in the southern US has almost completely tiatives in these states." the failed to provide increased opportunities for black students, according to a study released yesterday.

The study, published by

southern states that at some time had run segregated higher education systems. "Despite some promising inireport says, "remnants of the past continue to restrict opportunity for black stu-

ridge McMillan, president of the foundation. "This report lenges the assumptions that blacks are making progress."

while the number of black of young blacks in the popustudents entering higher

being closed "and may in unchanged. Nine of the fact be widening," said Eld- states reported that the proportion had in fact fallen between 1991 and 1996, the is a wake-up call. It chal- last year for which data were available. There were also large dis-

The report states that parities between the number lation and the number in

Although "most, if not all"

says that policymakers and administrators are dealing with "a public ambivalence about race and a backlash" against moves towards

behind them", the study

The foundation says that many students are not be used to cut taxes, accordenrolling "simply because ing to a poll of public atti-they cannot afford it". In 12 tudes to public schools,

"eager to put their past cent of all black families • Half the US public is in

get surpluses into improving public schools, 19 percentage points more than those who would like the surpluses to

Russia

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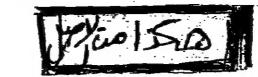
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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tet: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday August 26 1998

## Dealing with a new Russia

President Boris Yeltsin's decision to sack his government on Sunday was much more than a search for a scapegoat. It was also the dismissal of the reformist agenda. The west must now decide how to deal with this abrust and important change in Russia's policy direction. Victor Chernomyrdin, back in

office as prime minister, will undoubtedly continue to follow policies that favour Russia's powerful oligarchs, on whom he relies for funding and political support. His actions will also be constrained by the communists. who dominate the Duma and will form part of his government, and who are strongly opposed to reform. Add to this the pressure of the presidential election in 2000 and the chances of further reform are bleak

Russia is likely to go through a prolonged period of stagnant economic growth at best, economic collapse at worst, combined with recurrent fiscal problems, whilst the power of the oligarchs grows unabated. The rest of the world must decide how best to deal

with this gloomy outlook.
Although there is no immediate threat to security, there will still have to be a rethink in western foreign policy towards Russia. The west must realise that it can no longer rely on the close and friendly relations that had been building for some time. always

down on terrorism in Northern

Ireland may prove as important

it easier to convict people for

first is that his government is

step with the Irish government in

the south. The second is that the

active terrorists have now been

isolated into a small rump with-

the Omagh bombing, these assumptions seem to be right.

The measures which he outlined

yesterday are no more than those

expected to endorse next week.

And the nearly unanimous con-

demnation of the outrage gives

hope that the mood may be con-

solidating behind the peace pro-

"ceasefires" last week by two

dangerous splinter groups - the "Real IRA", which bombed

Omagh, and the Irish National

Liberation Army - suggest that

they too understand the danger

of alienating those who share

But there are also grave risks.

The peace process is still fragile

despite overwhelming popular

their political objectives.

cess. The announce

aggressive patriotism to distract the attention of its people and this tendency could quickly and

The west will also have to decide how to handle requests for economic aid from Russia. July's MF package was granted in part to protect the Kiriyenko government, which was at last making beadway on reform.

The situation now is very different. The west must not step in to help again until the Chernomyrdin government can prove that it, too, is following a reformist agenda. Any financial support must be strictly conditional on actions taken - not, as before, on promises to act, which were all too often unfulfilled. Money given unconditionally, however good the intention, will be money rasted. Conditionality is the only lever the west has to improve the dismally low chances of reform and it should be used wisely,

If the west does develop new thinking, then Russia must be told. Only the US can put across the broad statement needed about western relations with Russia. When he visits Moscow in early September, President Bill Clinton needs to speak firmly, but without confrontation, about his desire for friendly relations and the circumstances which might make them less so.

Above all, he must be clear that the relationship has entered There is always a new phase in which the tendency for a country with assumptions of the last few years a new phase in which the domestic problems to develop no longer apply.

into a return to violence, even

against the wishes of its leaders.

authorities. No doubt the mea-

of vengeance killing. This is the

But there are dangers also in

accused. Allowing courts to inter-

operate as an indication of guilt

may be an acceptable step. How-

ever, jailing people on the sworn

testimony of a senior officer of

would be denegrously close to

internment. Insensitively used, it

could stir up another whirlwind

of resentment. These laws must

Above all, Mr Blair must

ensure that the police use the

new powers narrowly and only

when the evidence is overwhelm

ingly strong. After Omagh, every-

one agrees that murderers should

be caught and punished. But

authorities can eradicate terror-

ism only if they have the broad

support of the people. To do that they must show that the rule of

therefore be tightly drafted.

Such provocation could come

Ulster gamble

The political symbolism of the up its weapons, and its rank and

UK government's moves to crack file might any time be provoked

Tony Blair, the prime minister, from two sources: loyalist para-

calculates that new laws making militaries or actions by the

After the death of 28 people in pret silence or refusal to co-

which the Irish parliament is the Royal Ulster Constabulary

## Threats of depression

Highly valued western stock markets are all that is preventing the Asian crisis from tipping ever into worldwide recession, says Martin Wolf

the "emerging mardisaster. That is beyond doubt. The question now is whether it will become a worldwide catastrophs. The chances may be small. They are not, alas, zero.

With the downfall of the rouble and the Russian government, the crisis that began in Thailand in July 1997 has jumped continents. Russia is Indonesia with missiles: the path towards an enfeebled presidency, a collapsing currency and deeper political turnoll lies open before it. The justification for July's \$23bn support pro-gramme, orchestrated by the International Monetary Fund, was the chance that it might pre-

vent this calamity. It has failed. Unfortunately, it is no isolated failure. Even where the IMF's medicine has been taken, the economic downturn is proving far deeper than expected, with each forecast for gross domestic product this year lower than the pre-

In Indonesia, South Kores and Thailand, domestic demand is aiready contracting massively. That contraction will be partially offset by improvements in exter-nal balances: ING Bartogs forecast current account surpluses of over 10 per cent of GDP in 1998. Nevertheless, they will still suffer depressions. In its latest Asia Economics Analyst, Goldman Sachs forecasts that this year real GDP will contract by 15 per cent in Indonesia, 8 per cent in Thailand and 7 per cent in Korea.

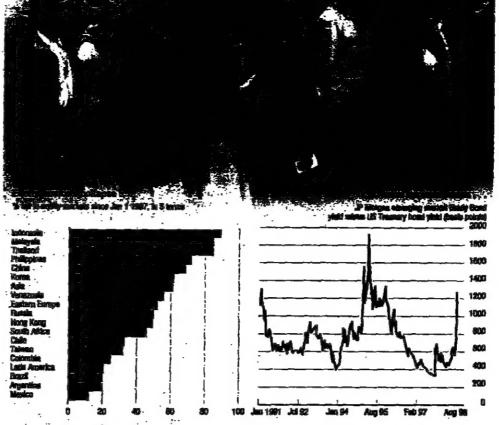
Neither is recovery likely next year. An important reason for pessimism is the debt overhang. Angus Armstrong and Michael Spencer of Deutsche Bank (Global Emerging Markets, August 1998), estimate nonperforming loans from domestic banks at more than 40 per cent of GDP in Korea and Thailand and more than 30 per cent in Indonesia and Malaysia. To this must be added an overhang of unpayable external debt, estimated at \$30bn for Korea, \$22bn for Indonesia and \$13bn for Thailand.

Clearly, the Asian crisis is no local difficulty. It has spread globally, changing trade patterns, depressing commodity prices and undermining financial markets. The direct effects on imports

and exports have been greatesi within Asia. China's net exports belonging to illegal organisations sures outlined yesterday are will be broadly acceptable in the partly intended to prevent the are forecast to deteriorate by up to 1 per cent of GDP this year. province on two conditions. The loyalists beginning another cycle Similarly, Japan was far more reliant on exports to the rest of countries. In 1996, 42 per cent of Japan's exports went to emerging adjusting the balance of rights Asia, compared with only 18 per cent from the US and 15 per cent between prosecutors and from the European Union, This year. Jananese exports to some

Asian countries have halved: But the knock-on effect goes further than that, notably through the impact of depressed commodity prices. Since May 1997. The Economist all-items index of commodity prices has tumbled 30 per cent. The price of Brent crude has collapsed from nearly \$22 last September to below \$13 today. Russia is the most prominent victim. But countries vulnerable to collapsing commodity prices include Australia, New Zealand and Can-ada; Argentina, Chile and Brazil; whom including Indonesia, Nigeria, and Venezuela are

aiready in trouble. This is raising "uncertainty is Japan. Some recent estimates law is applied impartially to premia" in emerging markets, suggest non-performing loans in quent improvement in Japanese





occurring in recent weeks. Over cent in Argentina, 36 per cent in . Hong Kong, 37 per cent in Singapore, 40 per cent in Mexico. 58

cent in Russia (see chart). Already, therefore, this crisis has global significance. It has brought low some of the most successful developing countries. It is imposing heavy pressure on the political and social stability of many countries directly affected. It has raised question about global capital markets. And it is spreading almost everywhere via adjustments in trade, declining commodity prices and

the shrinking appetite for risk. Yet, bad though it is, this is not the worse that could happen. Japan, the US and the European Union account for two-thirds of global output (at market prices). Provided they are reasonably sta ble, the crisis will remain limited to "only" one-third of the world and the oil exporters, some of economy. Unfortunately, that cannot be taken for granted. Things could become far worse. The weakest link in the chain

Since the start of the year, the banking system have reached J.P. Morgan's emerging market the stupefying total of \$1,000bn. bond index shows a rise in With each year the authorities the argument, by Paul Krugman spreads over corresponding US fail to deal with the overhang of of the Massachusetts Institute of Treasuries from 500 to 1,300 basis bad debt, the worse it becomes. points, with much of the increase The difficulty, however, is that if negative real interest rates, Oththe Japanese government were miracles of miracles - to conin dollar terms, have fallen 29 per front the problem, it would force households to recognise how far

> The biggest risk is that the miraculous wealth machine will go into reverse

in bank balance sheets and the effect of the liquidation of collat-

eral on house prices. Together, argue David Folkerts-Landau and Peter Garber of Deutsche Bank, this could mean people waking up to a decline in schold wealth of some 140 per cent of disposable income. The obvious conclusion is that households would want to rebuild their wealth. Increased savings would then more than offset any spending boost from planned tax cuts. A weakening yer and a conseexports, seem almost inevitable. The same conclusion comes from Technology, that Japan needs ers argue that inflation is the only way to eliminate Japan's

The only plausible counter to their wealth had been impaired. these recommendations is the This would be because of the hole argument, advanced by Adam on of the Institute for International Economics, that Japan emerging economies are caught should combine monetary expansion and bank reconstruction with a more aggressively expansionary fiscal policy.\*\* This might work. But whether it would is, in a sense, irrelevant. since it is unlikely to be tried. The combination of a more expansionary monetary policy with a still weaker yen seems much the more likely outcome. One result would be further pressure on exchange rates in the region. China could take a yen

depreciation as an excuse for a large devaluation of its own. This would then have knock-on effects on other currencies. The still more important conclusion is that Japan is set to remain what it has been: a big part of the problem, rather than a part of the solution.

The consensus view is that even this should leave the US and EU largely unaffected: the deterioration in external balances Mortin. Wolf@FT.com

is insufficient to slow growth decisively; declining commodity prices are a helpful disinflationary shock; and, combined with the global flight to quality, low inflation is helping drive bond yields to deliciously low levels: 5.6 per cent for 10-year bonds in the UK; 5.4 per cent in the US; 4.8 per cent in Italy and around 4% per cent in Germany and France. The complacent conclusion is then that the agonies of emerging markets bring almost nothing but gain to the US and the EU.

There is one big risk, however, stock markets. A recent paper from those well-known British bears, Phillips & Drew (Spending and Stocks in the USA: research group occasional paper, number 1), notes that US household cashflow has been strongly negative in recent years. This is associated savings rate to its lowest level in the past 35 years. Those who say US baby boomers are saving for their retirement are talking nonsense. They are letting rising paper values do it for them: the value of equities has risen from 0.7 times household annualised

because of rising stock prices. The biggest risk confronting the world economy is that this miraculous wealth machine will go into reverse. Since equities are at historically high valuations. while swathes of the world cconomy are in dire straits, this is no remote concern.

income to 2.1 times since 1948

In one intriguing analysis, Goldman Sachs (The Global Equity Correction - How Big and How Damaging? August 5th 1998) suggests that a 20 per cent decline in global equities would itself shrink global GDP by 0.75-1 per cent by the second year, with the US losing most and the EU least. This would represent a shock as large as the Asian crisis. At worst, this could even start a cumulative decline in the US economy and Wall Street.

To indicate what this might mean, consider the impact of a 50 per cent decline in the US stock market (which would merely put US price/earnings ratios at about their historic average). According to Phillips & Drew, the effect on US GDP in the second year would be to put it almost 7 per cent below what it would otherwise be. If monetary policy were eased substantially, with short-term interest rates down 4 percentage

mishaps and mistakes, many in a borrifyingly deep and rapidly spreading downturn. So far, this has done little to damage prospects for the US and the EU. In some ways, that has been helpful. But it is rash to assume this must last.

Much now depends on the indefinite maintenance of historically extraordinary stock market valuations in the midst of an increasingly global deflation. The world economy is being held up by its stock-market boot-straps. It is no longer a question of asking whether this can last, but of praying for it to do so.

\* Paul Krugman, "Japan's Trap", Liquidity Trap", http://web.miledulkruomaniumni. \*\* Adam S. Posen, How Much is Enough for Japan? Institute for International Economics, Washington D.C.

## Mexican bail-out

support. The IRA has not given everyone, even fanatics.

Latin America. Mexico appears to be a step closer to tidying up a multi-billion dollar bank bail-out that has bogged down Ernesto Zedillo's presidency. At the weekend, Mr Zedillo's

party and the opposition published broadly similar proposals that would force financial institutions to shoulder 25 per cent of the cost of the \$65bn rescue operation and offer relief to smaller debtors. The plans helped assuage concerns that the government had been too generous with banks and big debtors and was ignoring the plight of esses and Mexico's struggling middle class.

Opposition parties, which won control of the congress last year, had refused to approve government plans to recognise the cost of the rescue as public sector debt, alleging that the rescue plan was handled incompetently: and that much of the money was\_ used to rescue government cro- tum in two related areas. Legal nies. They also argue that many reform needs to go beyond the of the non-performing loans purchased by Fobaproa, a central bank trust, were fraudulent and reformed to enable prompt setbacked by worthless collateral.

Responding to such concerns, laws against white collar crime in order to pursue government officials, bank employees and erful transgressors are brought to fraudsters who had abused book.

The opposition's positive response signals a welcome change of approach. Since they won control of congress, opposi-tion parties have often seemed more interested in scoring political points than in tackling Mexico's pressing economic prob-

Approval of a broader package of financial reform submitted to congress along with the bail-out plan has already been held up for five months. The plan includes measures to improve bank supervision and would - among other things - allow foreigners to take over full ownership of Mexican banks. Continued stalling on financial reform would undermine investor confidence and lead to further falls in Mexican share and bond prices.

The government now needs to move swiftly to complete the bank restructuring. However, it also needs to maintain momenarea of white collar crime, and bankruptcy laws must be zore of collateral in the event of default. In addition, the governthe ruling institutional Revolu- ment must pursue crooked busitionary Party (PRI) has now also nessmen and bankers more vigorpromised to introduce tougher ously. It is vital for the government's credibility that the biggest and most politically pow-

## Monopoly

commissioned Who says you can't have multi-million dollar mergers and

crony capitalism at the same time? Lucio Tan, former pai of the late dictator Ferdinand Marcos, looks set to buy beleaguered food and beverage glant San Miguel from current boss Eduardo Coluangco. Stockbroker wags in Manila have

already dubbed the Philippines' flagship company "Tan Miguel". Tan and Cojuangeo both found fame and fortune in the Marcos years, when cosy monopolies. vere preferred to market forces. If San Miguel, the Philippines' number one beer company. hooks up with Tan's Asia Brewery, its only real domestic rival, those good old

monopolistic days can roll again. The administration of President Joseph Estrada is unlikely to stand in the way of a deal. Both businesemen put money behind Estrada in this year's election campaign. Cojuangeo is head of the president's political party.

The sky isn't completely clear for Tan. The previous administration brought a tax evasion case against him, which is still hanging over his head. But now finance secretary Edgardo Espiritu - another good friend is proposing a tax amnesty. Tan's looking a lot more cheerful these days. There's nothing like a spot of fresh

thinking from a new government to put a spring in your step.

Stalemate

AMP's strategy in fighting off the \$9.8bn hostile bid from AlliedSignal has presented Wall Street's merger and acquisition specialists with a new challenge. Last week, the Pennsylvania electrical group formally rejected AlliedSignal's bid but at the same time took the highly unusual step of ditching chief executive Bill

Wall Street can't remember-

seeing this tactic before, and M&A practitioners - well versed in white knight, white squire, scorched earth and even Pac-man takeover defences are seeking a name for AMP's move. One suggestion is the drop-the-pilot defence, though Observer's current favourite is the gambit defence, after the chess strategy of sacrificing a piece for positional advantage

The market isn't impressed with AlliedSignal boos Larry Bosaidy's tactic - a vitriolic attack on new AMP boss Robert Ripp, Investors think the best way for Bossidy to checkmate AMP might be to offer Ripp a humble j'adoube - a chess player's way of saying: "Sorry, ! didn't mean to do that."

**Healthy living** 

Island life can be so reviving. It's loyal lieutenant of President only a week since the family of

Christopher Skase was worrying about the fugitive Australian combination of a coma, emphysema and cataracts. Now

**OBSERVER** 

he's preparing to travel again Never mind that the people who issued the passport are beginning to regret it. The Dominican Republic, which made him an "economic citizen" a few days ago, now says the whole thing was a "bureaucratic error". Skase has been pursued by

the Australian authorities since the 1989 collapse of Ointex, his media and resort empire, and these days lives on Majorca, pleading ill-health against Sydney's extradition attempts. "Economic citizenship" of

Dominica can be had for an "Investment" of about \$80,000. But embarrassed officials in the eastern Caribbean island-are now pointing out that Dominica has an extractition treaty with Australia, so Skase would be well advised not to set foot in his new homeland. Even if his health allowed such a long journey.

### Paris mismatch

The fortunes of Alain Juppe, the mayor of Bordeaux and former Gaullist prime minister, appeared to hit rock bottom with the right's devestating defeat in last year's French general election. But things have taken a turn for the worse - the long-time

under formal investigation in a judicial probe into an alleged payroll scam at Paris city hall. The authorities are investigating claims that, a few years back, some city employees were really working for the Gaullist RPR party. In those days, Chirac was mayor and Juppé was in charge of budgetary affairs at city hall as well as being RPR secretary-general. The decision to put Juppé

Jacques Chirac has been placed

under investigation moves the probe closer to Chirac himself As for the former premier, it can't be the way he was planning to return to the public eve.

Style demo

Australian mining outfit North is getting used to protests outside its high-security headquarters on Melboume's St Klida Road, But yesterday was something special. After Energy Resources of Australia, in which North is controlling shareholder, got the official nod for its planned Jabiluka uranium mine, more than 100 female executives marched on North. Clad in power sults, the self-styled "Women in High Heels" staged a "mobile phone-in" to to jam North's

witchboard. There was even a team briefing from the organisers "to be extra polite to whoever you speak with, they're just doing their job." Looks like protest Down Under is going up market.

## Financial Times

100 years ago Americans In Cuba

Our energetic American cousins are losing no time in planning schemes for the development of Cuba. They have already discovered that there is an opening for banks, there being only two chartered establishments in the whole island, while banking facilities. it is stated, are very inadequate. There are several railways, but they, it is pointed out, are not conducted on economical plans. Altogether Yankee management would effect a great improvement. This may be the case, although the experience of English investors in American railways may well cause some distrust as to the results.

### 50 years ago

New French Move Paris, August 25. The French National Assembly to-day adopted by 245 votes to 193 a proposal to postpone the Departmental Elections due in October. The Socialists and most of the Popular Republican Party, the two pillars of the Government Coalition, voted for the postponement. The Gaullists, Radicals and Rightwingers voted against, while the Communists abstained.



## FINANCIAL TIMES

**WEDNESDAY AUGUST 26 1998** 

THE LEX COLUMN

## Goldman's glitter

As it dances towards a stock market listing, Goldman Sachs is slowly dropping its veils. The really juicy facts - what the partners and the bank itself will be worth are not to be revealed until October. But there is a nugget or two of new data in this week's preliminary prospectus.

The most striking fact is Goldman's profitability. Last year it produced pre-tax earnings of \$3bn on net revenues of \$7.4bn half the turnover. This is slightly mislead-ing, since it does not include the pay of Goldman's 189 partners, who used to receive profit shares but will now start collecting salaries. Yet even if those were added back at, say, \$3m a year on average (excluding bonuses and other goodies), Goldman's pre-tax margin over the past three years would have averaged over 30 per cent against 19 per cent for Merrill and 26 per cent for Morgan Stanley. The difference is lower "other expenses", including property and marketing costs, which amounted to 18 per cent of revenues for Goldman in 1997, compared with 30 per cent for each of the other two.

Some of this may be due to the leaner cost structure of a partnership, some due to Goldman's ability to generate excep-tional returns from leading market positions in mergers and acquisitions and underwriting. But much of it simply reflects a smaller presence in lower-margin retail broking and asset management. Yet these are both more stable businesses, deserving a higher rating. In 1994, when Morgan Stanley's profits fell 10 per cent and Merrill's 30 per cent, Goldman's collapsed by four fifths. With Morgan Stanley trading at 3.6 times book value and Merrill at 3.3 times in today's jittery market, Goldman may be lucky to get three

UBS's maiden set of results was more a case of disaster avoided than promise fulfilled. It is too soon to assess the potential of the merged vehicle properly. But the sgement was at least able to assuage fears about potential credit and trading losses as a result of the recent market turmoil. It did this through the unusual device of a fairly precise after-tex profits -sees exposure of the big money centre forecast - about SFr5.3bn in 1998, 10 per



earned in the first half, second half profits are forecast at around SFr2.3bn - not great, but no disaster either when account is taken of the weaker trading outlook

The immediate aftermath of the merger was dominated by the bloody rationalisation of the investment banking operations. The focus now shifts to the retail and private banking operations. The trick will be to effect substantial changes to systems, products and client relationships while minimising customer disruption and revenue losses.

For investors, the extent of any upside will only become apparent next year. But a tactical case can be made as to why it may outperform Credit Suisse, its main rival. Its exposure to the turmoil in Russia is almost certainly less, while the risk management skills inherited from SBC should stand the bank in good stead. Finally, weakness in US investment banking may, in the medium term, be masked by strength in Europe where the outlook plier.

### **US banks**

Another of the US bull market's pillars has started to crack. After four years of strong outperformance, the banking sector has dropped 20 per cent in the past five weeks and has now lagged behind the market by almost 15 per cent so far in 1998. Investors are worried about the overbanks. Meanwhile, domestic regional banks and thrifts are seeing interest mar-

gins squeezed by a flat yield curve and increasing competition in the market for

To make matters worse, a Federal Reserve survey this week points to weaker loan demand from big companies for the first time since early 1996. The obvious way to counter slowing revenue growth has been to consolidate and cut costs. But investors are increasingly sus-picious of the benefits of such mergers. Shares in Banc One and First Chicago NBD are each down over 20 per cent since their April pairing, while the stocks of other banks involved in big deals have fallen too. With any rise in had debts from a slowing economy having yet to make itself felt, there is little relief in sight for

### **British Airways/Airbus**

How nice to have a positive European story involving British Airways. Confir-mation of BA's first sircraft order from Europe's aircraft maker, Airbus, contrasts with its endless horse trading with the EU competition commissioner over the American Airlines alliance. But this deal is also all about horse trading. While the details remain opaque, BA's buying power, and intense competition between Airbus and Boeing, should ensure the British carrier has got a good deal. A more interesting question, once Airbus (now a consortium) becomes a single company next year, is whether it will ever make much money out of it. BA's efforts to build in "flexibility" through options, rights to return aircraft and guaranteed residual values mean the answer will take a few years to work out. BA's aim is clear to shift the risk of ownership back towards the sup-

The hope for Airbus, which has medium term flotation plans, is that its rapid build-up of orders over the past few years will allow it to maximise manufacturing efficiency. Big single orders like this one help it save costs by increasing standardisation. But most important is that when all the factories and other facilities are brought under the Airbus wing, the management will have the freedom to make the most cost-effective use of it. Daimler-Benz Aerospace and British Aerospace should be pushing hard for this on behalf

EUROPEAN BACKING FOR SUN MICROSYSTEMS' PRODUCT IS A BLOW TO MICROSOFT

## Top broadcasters favour Java for set-top software

By John Gapper in London

Leading European broadcasters have chosen Java, the software licensed by US computer company Sun Microsystems, as the likely operat- lia. ing software for the next generation of digital televisions and set-top

The move by the Geneva-based Digital Video Broadcasting project, a body that is trying to set global standards for digital television hardware and software, reinforces the emerging strength of Java in television. It also represents a setback for efforts by Microsoft, a rival of Sun

Microsystems, to repeat its success with Windows on personal computers and secure the same dominance over operating systems for digital The move follows prolonged lobby-

ing by different European broadcasters to persuade the DVB project to adopt their own standards for set-top boxes. The proposal to use Java has emerged as a compromise during

The DVB, which has 200 members,

Europe, has already been influential in setting television operating standards in Europe, the US and Austra-

tus, and cannot enforce decisions on broadcasters and manufacturers. However, a DVB standard is likely to influence national regulators wantdigital television.

At a recent meeting, the steering hoard of the DVB decided to approach Sun to ask if it could develop a DVB-Java operating software to be used as a base on which to run programmes and interactive

The steering board, which was planning to announce its strategy next month, has opted for Java after considering alternative systems used in current set-top boxes. These include Open TV, Mheg, and Canal Plus' MediaHighway.

The board wants to develop an open standard capable of running

mercial broadcasting groups in on top of Java software. This would provide an opportunity to integrate rival systems. Microsoft's effort to establish Win-

dows CE, an operating standard for electronic devices other than PCs, as dominant in digital television received a setback earlier this year when TCI, the Denver cable group, included both Java and Windows CE in set-top boxes. Microsoft chose not to submit Win-

dows CE as a DVB standard and is likely to emphasise that the new operating software will be compatible with Web TV, its subsidiary that sells set-top boxes integrating the internet with television.

A long-running dispute between Microsoft and Sun recently led Sun to take legal action to prevent Microsoft launching its Windows 98 PC operating system. Sun has accused Microsoft of trying to modify Java to reinforce Windows.

The DVB said it could not comment on decisions taken by its steering board which have not been

## Insurers to allow commission to settle Holocaust pay-outs

US state regulators yesterday hammered out a deal under which five of the largest European insurers, including Allianz of Germany and Axa of France, would allow an international commission to determine how much they owed in unpaid insurance benefits to Holocaust

The deal followed several days of and California. Both sides have lik- ance case." ened the role of the proposed commission to that of the committee chaired by Paul Volcker, former chairman of the US Federal Reserve. of Swiss banks' dormant accounts.

include Zurich, Basler Leben and insurer, has still not signed the com-Winterthur of Switzerland, hope missioners' memorandum, and opted their involvement in the commission last week to make an out-of-court

behalf of Holocaust survivors.

However, lawyers leading the legal action will hold a press conference this morning in New York at which for a Volcker-style commission.

son the insurers are going with the insurance commissioners is that negotiations in New York, involving they think that will give them an years to resolve. commissioners for several of the out. There will not be a duplication largest states, including New York of the Volcker process in the insur-

He said the "memorandum of understanding" which the insurers to hold these insurance companies signed yesterday would produce far accountable." less for plaintiffs and Holocaust vicwhich is conducting a forensic audit time than an out-of-court settlement to the lawsuit.

suing them in a class action on \$100m, and also to provide documents which the lawyers believe will give them valuable evidence against other insurance companies.

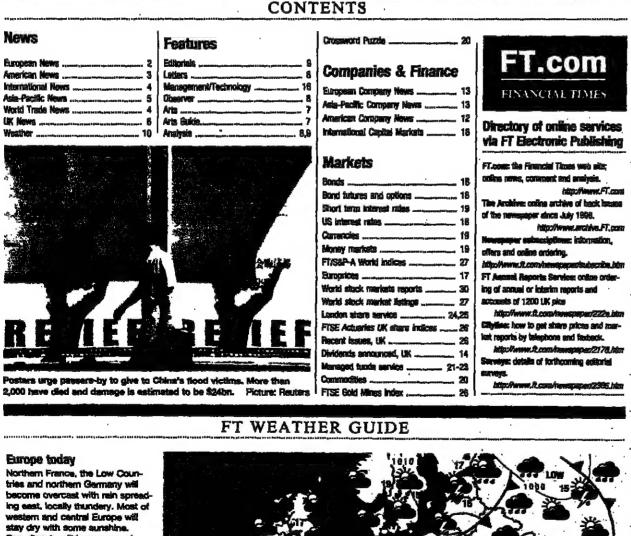
Allianz, the largest German they are expected to attack the plan insurer, said the announcement was a "major breakthrough", and that Ed Fagan, one of the leading law-yers for the plaintiffs, said. The rea-way to ensure fustice for Holocaust victims", it pointed out that US class action litigation tends to take many

Chuck Quackenbush, California's insurance commissioner, said: Today's announcement marks a significant breakthrough in our efforts

Mr Quackenbush, who has beld a number of hearings on the issue, said the commission would have 13 US insurance commissioners and Jewish organisations, while another six would be European insurers and

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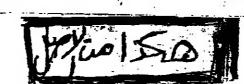




Power is nothing Without Control.

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## **COMPANIES & MARKETS**

WEDNESDAY AUGUST 26 1998



Philips and

Lucent joint

venture hit

by Jeresty Gray to Ameterdam

group, yesterday warned of an

nexpected loss at its troubled

telephony joint venture with

Lucent Technologies, and said

the head of the business had

quit following a delay in prod-

Mike McTighe, president and

chief executive of Philips Con-

sumer Communications, will

be succeeded on October 1 by

Thom Swartsenburg, chief

operating officer at PCC and a

Mr McTigbe's departure fol

former Unisys executive.

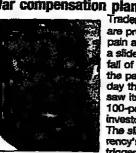
by losses

INSIDE

## Sunbeam adjusts terms of employee share option plans Sections to inference and section in the party of the par

become the latest US company to ease the terms of its employee share option plans. Shareholders often oppose the practice, saying executives do not always face the same losses

War compensation plan hits Harare



rency's collapse, was triggered by a plan by the government of Robert Mugabe (above), for a Z\$4bn (\$179m) compensation package for wer yeterans. Emerging Market Focus, Page 30

Tanker supply may cut freight rates The global tanker market is looking increasingly over-supplied in the context of low crude oil prices and bulging global stocks. The impact of the record numbers of new tankers either due or ordered is bound to depress freight rates

State Bank of Incle said its issue of savings bonds to expatriate Indians had raised \$4.2bn. The bank said it was the largest debt issue in India's history. The Resurgent India bonds were launched to boister India's foreign exchange

Alan Sugar, the UK computer sector millionaire, might be prepared to self his 40 per cent stake In Tottenham Hotspur football club. Orlticism from Tottenham fans has persuaded him that a sale could be in his and the club's best interests. Page 14, with Comment

Wool stock freeze unsettles sector



A decision by Australia to freeze wool sales from its stockplie for a year has unsettled the wool sector. The govemment then found it could not enforce a freeze without a special parliamentary session. But If John Howard (left), prime minister,

Sunbeam, the household appliance maker, has as other shareholders when shares fall. Page 12



even further. Commodities, Page 20 Resurgent India bonds raise \$4.2hm

reserves. Capital Markets, Page 18 Tottenham stake may be for sale



calls an early election

as has been hinted, it is unlikely that parliament will be reconvened to bass the legislation necessary to freeze sales for the October quarter. Commodities, Page 20

COMPANIE	S IN THIS IS
ABB '.	4 Linds
Aggreko	14 Lookheed Mertin
Airbus Industrie	4 Long Term Credit
Alled Zurich	16 Lucent Technologies
National Control	4 Meptre
Austrijan Mutusi 1	1,13 Marsh & McLinnan
Axal Springer	13 Mateuahita
SAT	15 Maybenk
Seen	12 Merrill Lynch
Sellie Gillord	18 Microsoft
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CROSSWORD, Page 20

MARKET STATISTICS 24,25 Emerging Market bonds 18 18 FTSE Actuaties share knotices 29 Annual reports club ahomank Govi bornda Foreign exchange Gits prices Bond futures and options Bond prices and visids London share service ites prices Managed funds service zomanociuss prices Dividends announced, UK New Intl band Issues Euro prices Recent Issues, UK Stock merketa at a glance

## US broker bids \$2bn for rival

Marsh & McLennan's offer agreed by UK-based Sedgwick as sector consolidates

Marsh & McLennan of the US, the world's biggest insurance broking group, yesterday extended its reach in the rapidly consolidating sector with a £1.25bn (\$2.06bn) agreed hid for Sedgwick, its UK-based

The deal will remove the last big UK broker with stock market quotation. Willis Corroon, Sedgwick's main rival, is to be equired by Kohlberg Kravis Roberts, the US buy-out specialist, in a £951m deal announced last month.

Marah & McLeonan is often ing 225p a share for Sedgwick, a 58 per cent premium to the group's closing price on Monday. Shares in the British broker, which have underperformed the stock market for several years because of lacklustre revenue and earnings growth, surged from 142%p to

close last night at 213p.
The combined group will have revenues of £4.6bn, just over half coming from insurance broking, where competi-tion has intensified as multinationals retain more risk themselves

Marsh & McLenman, which also owns Putnam, the investment management group, is the biggest employee benefits consultancy in the world liam Mercer. Sedgwick will strengthen that position.

More than 1,000 jobs are to be cut as the companies try to achieve cost savings of at least \$150m, estimates which analysts described as conservative. Sedgwick employs 16,000 and Marsh 36,000. The brokers have overlapping operations in

Side by side: Marah & McLerman chairman lan Smith, left, with Gedgwick's Sex Riley yesterde based broker CT Bowring 28 began talking to each other through its ownership of Wil-through its ownership of Wil-will be with the will be with the will be cleared by European and US desire for a merger partner competition authorities. Anathat would extend its global

> ber of takeovers in insurance growth is feater than in traditional broking. broking is reducing choice. Ian Smith, chairman of "We felt we needed a pert-Marsh & McLennan, denied ner," said Sex Riley, chairman the acquisition of Willis Cor- of Sedgwick. "You need to be roon by KKR had spurred its in touch everywhere the client

& McLeman bought London- move. The two companies is and we have always felt we needed to be bigger. We're trybusiness," lysts said customers may be reach and add to its fee-based

consulting business, where

ing to be not just an insurance Speculation intensified that

Aon, another big global broker and Marsh's main competitor, could react by topping KKR's bid for Willis Corroon. KKR said yesterday it had acceptances for 64 per cent of the shares in Willis and extended

Marsh said investors representing 40.7 per cent of Sedg-wick's issued share capital had agreed to the offer, including the group's largest shareholder, PDFM. But some can accept new offers of at least 250%p. Marsh & McLennan was advised by JP Morgan. Donaldson Lufkin & Jenrette, and Cazenove, Sedgwick by Rothschild and CSFB.

stake and management control of Lucent's handset business

insurance and financial service | is the most difficult". The company, Europe's largest com sumer electronics group, said PCC would concentrate on "s more focused product with a more focused reographical

Lucent, the minority share venture would be a success Philips shares closed up Fi 1.80 at Fl 157.20 on the

## AMP offers \$1.7bn for Australian insurer

GIO shares rise 28% after board rejects hostile bid considered strong and profits are expected to rebound in the

AMP, Australia's largest life assurer and fund manager. yesterday launched the contry's higgest takeover bid, with AMP shares for every nine and management structure. A\$26.8m loss for the year to a A\$3.01bn (\$1.7bn) offer for GIO's board last night AMP's closing price on Monday of A\$21.86, the scrip offer

rejected the bid and the stock market drove its shares up 28 per cent to close at A25 22 on speculation that AMP might increase its offer if it 22 per cent premium to GiO's or at least one AMP share for was rejected by GIO share-

The hostile bid came one day after AMP posted strong first half net profits of A\$608m in its first interim reporting

valued GIO at A\$3.01bn, a 15 per cent premium to its Monday closing price of \$4.07 and a average share price over the

concerned that the large num-

Nick Steffey, GIO managing director, said AMPs bid was "unwelcome and clearly inade-

mutualised late last year. have much to look forward to hitting A\$3.90 after its GIO," he added

Analysts said the bid under-Valued GiO and predicted AMP would be forced to increase its offer to A25 or A25.50 a share. every four QIO shares. AMP shares fell 19 cents in a rising market to end at \$21.69. Anslysis said a counter-offer was

unlikely. Since March, GIO's shares

AMP said it would offer two under the current ownership announcement this month of a Trumbull said: "It is our inten-GIO shares or A\$4.75 cash for AMP's bid does not reflect the June. Analysis had forecast a net profit of about AE140m.

GIO's recent problems centre on its troubled reinsurance division, which generated losses of A\$185m after an ill-fated vanture into general tion catastrophe rainsurance. Crashes by Korean Air, Federal Express, Silk Air and China Air aircraft inflicted losses on GIO of A\$60m.

But the group's general and life assurance operations are

## current year to June.

AMP chief executive George tion to combine the general DURIDA s of the two compenies and thereby realise sub-

stantial cost savings." Mr Trumbull has said AMP had A\$4bn of surplus capital and wanted to use new debt to aviation reinsurance and avia- make acquisitions of between A\$5bn and A\$8bn. He has also said AMP wanted to expand its general insurance operations

Observer, Page 9

### lows a deep first-half loss for the PCC unit, including a F1250m (\$124m) deficit in the first quarter. Philips said the shortfall narrowed in the sec ond quarter, but declined to provide a profit or sales forecast for the unit for 1998. The Dutch company, which had problems integrating the

Lucent acquisition, previously said the unit would reach the profit threshold this year. But yesterday it said: "Recent developments have made it clear that a break-even situation for PCC is now unlikely to be achieved in 1998. This is mainly the result of delay in

the introduction of products. Philips declined to provide involved. However, PCC had planned to introduce lines of telephones over the next year, including a screen phone, a high-speed ISDN model and a range of sophisticated cordises Philips bought a 60 per cent

in 1997. Christened PCC, the venture has suffered from deteriorating market conditions this year because of increased capacity and flat demand as regional rivals, perticularly in Asia, raised output despite global overcapacity. Philips played down Mr McTighe's resignation, saying

"the first phase of integration

holder, ruled out an early exit from the business, saying it was "convinced that the [joint] Amsterdam stock exchange.

## Buoyant financial markets lift UBS first-half income by 5%

UBS, Europe's biggest bank, increased its first-half net income before special factors by 5 per cent to SFr8bm (\$1.9bn) as buoyant financial ness resulting from July's merger with Swiss Bank Cor-

UBS, which had warned that its 1998 earnings would fall by 10 per cent, said its first-half results were "well ahead of expected a 1998 net profit allowing for these factors, around 10 per cent higher than last year's SFr4.8bn, before restructuring provision

Its shares closed SFr18 Marcel Ospel, chief execureduced its "risk appetite" in doubling its net income to more volatile financial mar- SFr10bn-SFr11bn. One option

the upheavals of the last few cost around SFr10bn, based on weeks. However, he stressed that UBS expected to claw some of these back. LIRS's total

Net operating income rose 14 per cent, to SFr14.5bn, inflated Net operating expenses rose 9 per cent, to SFr9.9bn, inflated by a SFr554m provision to cover the settlement of US legal claims relating to World

War II. Mr Ospel said that, operating income rose 6 per cent and net operating UBS is expected to generate higher at SFr537 yesterday. considerable excess capital over the next three years if it meets its targets of roughly

UBS has said it is not inter

ested in following Credit Sui exposure in Russia is SFr446m. sse, which took over Winter thur last year, in becoming a by SFr1bn from the sale of Leonard of Salomon Brothers Banca della Svizzera Italiana, said he had detected a softening in UBS's stance on this he expected to make a decision by the fourth quarter.

chairman, was more forthcoming on the other outstanding strategic issue for UBS - the need to expand its investment banking presence in the US. He said the group wanted to strengthen its US equities and mergers and acquisition business but there was "no question of UBS acquiring a "US

## kets, such as Rusaia, where would be for the company to Lockheed in Mitsubishi alliance

Christopher Parkes in Los Angeles

Lockheed Martin, the world's leading defence contractor, has joined forces with Mitsubishi Electric, Japan's biggest military electronics maker, in have supplied one another what may signal further moves into overseas alliances

by the US group. what equipment would be Lockheed, forced recently by manufactured, except to say domestic antitrust authorities that missiles and radar were to abandon its merger with under consideration. Northrop Grumman, said it had reached an agreement. with Mitsubishi "to pursue business interests in Japan". Thomas Corcoran, president of Lockheed's electronics divi-

sion, which will co-ordinate

By Alexandra Herney in Tokyo and joint projects would be Lockheed's leading US competreleased this year and next. The deal, following several

months of talks, marks the first time the two groups have co-operated to develop defence technology, although they with parts in the past. Mitsubishi would not specify what equipment would be

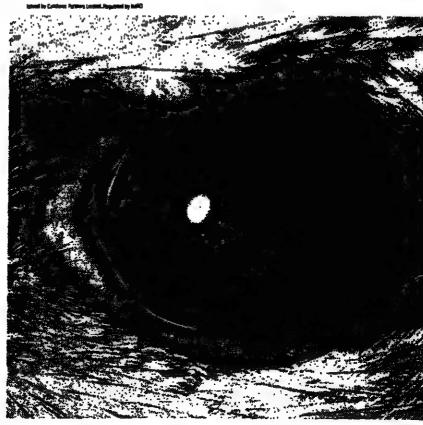
According to Japanese media reports, projects included missile guidance systems, weapons controls. electronic warfare hardware and air- and ship-borne radar. Mitsubishi already collabo-

itors in defence electronics, and has several deals with manufacture semiconductors.

For Lockheed, which has been given a clear warning from Washington's regulators that its US buying spree is over, the deal marks part-fulfilment of the board's ambitions to forge international alliances and reduce its dependence on US military budgets.

Other links mooted by the group have included a possible deal with Europe's Airbus industrie to develop long-haul Mitsubishi shares rose Y7

commercial airliners. yesterday to Y277. Lockheed the link, said more details of rates with Raytheon, one of shares were up \$28 at \$98.



The eagle's eye highlights a particular area of interest within its expansive field of view by an extraordinary ability to magnify that area by some two

### Vision that delivers.

To focus on the kind of potential in a business that we put a high value on and are prepared to pay for also takes a particular vision. Vision that we back with the £850 million Candover 1997 Fund. Vision that delivers,

candover

## Sabena in first midway profit since 1950s

My Mad Buckley in Brimson

49 per cent owned by Swissair, showed that its recovery programme was firmly on track yesterday, reporting its first net profit for the opening half since the 1950s.

Net profit to June 30 was BFr59m (\$1.59m), against a loss of BFr1.01bn in the same period last year. Turnover jumped a quarter from

usually stronger in the sec-ond half, which includes the Sabena, the Belgian airline summer holiday period, Sabena said it hoped to make a full-year profit, perhaps more than twice the level of the first half.

That would put it ahead of the break-even target set for included a hard-won agree-1998 by Paul Reutlinger, the ment with the unions in 1996 former Swissair marketing aimed at cutting operating only 18 months after Sahena manager put in as Sabena costs by BFr4.7bn a year. chief executive in 1996.

warned that it expected a with BFr2bn from the workcyclical downturn in the force, through a two-year

World's three largest investment banks

medium term, and was pre- wage freeze, more flexible results rapidly improved. paring a cost-cutting programme, "fit for the cycle", with management consultants McKinsey.

The results are an apparent vindication of Mr Reutlinger's strategy, which Some BFr2.7bn was to come However, the airline from operational changes,

working, and 500 voluntary workforce.

They also support the Belgian state's decision to sell a 49 per cent stake in the national airline for \$207m to Swissair in 1995. The latest figures come

announced a full-year loss 1996. prompting speculation that Swissair might withdraw from

As well as cost cuts, Linux Sabena admitted it had benefited from low fuel prices, and from buoyant passenger traffic which all European

airlines are enjoying. But the sirline said it had achieved a rate of growth whole because of the develcoment of its long-haul network, including new destinations such as Newark, Montreal and São Paulo, and

49,500 49,500 11,440

Its SEC filing states that

"while we expect most of our

growth will continue to be

organic, public ownership

will give us a currency with

sue strategic acquisition:

which we may choose to pur-

Analysis suggest that fund management acquisitions

are likely to be outside the

US, building on Goldman's

international strengths. It

earned 31 per cent of its total

Merrill says that it carned

1997 net revenues from

28 per cent of its net reve-

nues last year from outside

the US. Morgan Stanley

failed to give investors a geo-

Goldman itself stresses

that geographical compari-

sons are somewhat arbitrary

because it and other firms

have flexibility in deciding

Nevertheless, with further

SEC filings due by Goldman

later this year, the spotlight

on the firm's budness in and

outside of the US, is likely to

graphical breakdown.

where to book profits.

Europe and Asia.

it has gone public.

3.050 4.274

Total pa increased 32 per cent in the first half - from 3.09m to 4.08m - but with growth particularly strong in the longhaul sector, passenger kilo-metres travelled rose 39.6 higher than the market as a per cent. With capacity growing more slowly, at 31.4 per cent, total occupancy rates improved from 6L7 per

. cent to 65.5 per cent. . Turnover from the airline

## Sunbeam reviews options scheme

Sunbeam, the struggling maker of household appliances, has become the latest US company to ease the terms of its employee share

option plans – a controver rial practice that has become increasingly common in the more volatile stock market of recent months. Similar steps have been taken by a number of other

companies that have seen their shares fall sharply, prompting complaints from shareholder activists that company executives do not dways face the same losses as other shareholders when stock prices go down. Sunbeam representatives

yesterday defended the changes, which they said would not benefit the senior executives who presided over the company's share price collapse this spring. Charles Elson, a Sunbeam director and corporate gover-

nance expert, said the move was a valid way of retaining incentives for lower-level staff and the company's new management team. 'From a corporate governance standpoint, repricing is bad when it rewards the people who caused the problem." he

Adjusting terms of stock option plans has been most common among technology companies, which have relied heavily on options as a way of rewarding staff and which have also experienced more volatility in their share

prices, However, in the uncertain stock markets of recent months, the practice has secome more widespread. Cendant, whose shares collapsed after disclosure of an accounting fraud, said last month that it would lower the exercise price on share options granted to its middle managers - though senior executives would not be

given any respite. Under former chairman Al Dunlap, Sunbeam's share price soured to a peak of \$53 earlier this year. A weak trading performance and uncertainty over Sunbeam's accounting practices eventuas \$5%, leading to Mr Dun-lap's dismissal from the com-

While granting large numbers of share options to Mr Dunlap and his closest

eased the terms of its option plans. Employees could turn in their existing options for a lesser number of options DM2.24bn, up from 2.1bn last gary, with strong growth year, while new orders were potential in supermarket with an exercise price of \$7, up 17.8 per cent at DM2.44bn.

### **NEWS DIGEST**

### INSURANCE

## Hanover takes over Clarendon for \$500m

Hanover Reinsurance is buying Clarendon Insurance of the US for \$500m, in a move the German company said would make an immediate contribution to profits and reduce Clarendon, for which Hanover Re is paying cash, has

premium income of around \$1.3bn, expected to grow to \$1.5on in 1999. This will raise Hanover Re's premium Income from around DM8bn to more than DM11bn

Clarendon specialises in programme business, involving tailored policies for niche and non-standard markets. Pretax profits were \$44.8m last year, with net income at \$27.3m; return on equity was 17.4 per cent before tax and 10.6 per cent after tax.

Withelm Zetler, Hanover Re chairman, said the acquisition would lift its earnings per share by DM1 next year. Last year, earnings per share by DM1 next year.

Last year, earnings per share were DM6.80, with the company aiming at 10 per cant annual growth which would put the 1999 per-acquisition figure at around DM7.50.

Mr Zeller said US programme business would become the fourth strategic area for the German company next to reinsurance in the property and casualty, life and health, and financial sectors. With the addition of Clarendon, the share of cyclical, highly competitive and volatile property and casualty miserurance in Leanuage Pole mortheride countries. and casualty reinsurance in Hanover Re's worldwide group premium income would fall to less than 50 per cent from

Clarendon is owned by its management, with 56 per cent of the shares, and Kansa international of Finland.

Andrew Fisher, Frankfurt

### METHERLANDS

### Vedior beats price pressures

Vedior, the Dutch temporary employment and cleaning agency, posted a 22 per cent rise in first-half earnings esterday, in spite of price pressures in its main European

Net profit advanced to FI 93m (\$46m) during the abx months on sales of FI 4.09bn, a rise of 21 per cent. Better results from all divisions boosted its profit margin before interest and tax from 3.3 per cent to 3.7 per cent, not far from the company's target of 4 per cent by 2000.

in his first press conference as chairman, Gert Smit said that boosting profits took priority over increasing market share in the first half. Following its June demerger from Vendex, the Dutch retailing and services group, Vedior aims to lift its market share to 20 per cent in the Netherlands, Beigium, France and Spain from the 8 per cent now, through inner growth and acquisitions. The group also plans to strengthen its German operations and to enter the UK, he said.

its French division, which accounts for more than half of group business, showed a 27 per cent advance in sales. However, Mr Smit said price increases and capacity con-straints at its French temping unit, VedlorBis, "cost us a

In spite of margin pressures in France and other countries, Mr Smit forecast a "strong" rise in net income for the year, implying growth of 20-30 per cent. The shares closed at FI 63, up 3.2 per cent on the day. Jeremy Gray, Amsterdem

### MALAYSIA

### Maybank reports 96% decline

tarday reported a 96 per cent plunge in net profit to M\$129.8m (US\$31m) from M\$2.98bn for the year ended June 30, sharply worse than expected. Analysts had forecast net profits of M\$300m-M\$500m, and predicted investors would react negatively when the market reopens. "It has been a challenging year," said Amirsham A. Aziz,

managing director. "We have done our level best," Malaysia's banking sector has been hit hard by the regional crisis, which is pushing the economy into recession. Maybank is among the country's most prudent banks, so analysts were pleased much of the drop in net profit was to provide for rising non-performing loans.

Economists predict such loans will account for 25-30 per cent of total banking system loans at the peak of the crisis. Maybank's non-performing loans were 4.46 per cent of total loans, up sharply from 1.40 per cent in the yearearlier period. Analysis say that is far lower than average. Mr Amirsham said Maybank was expending considerable effort to control its non-performing loans and pradicted the

ratio to total loans would remain a single digit at year's end. Maybank was in talks with Danaharta, the institution Malaysia is establishing to buy the non-performing loans and assets of troubled financial institutions, he added. The bank set aside M\$2.91bn in loan loss and provisions

for future losses, up drastically from MS664.4m. May-bank's operating profit improved 20.6 per cent to MS3.46bn. Sheila MoNutty, Kuala Lumpur

### SOFTWARE

joint venture with JDA Software of the US, to offer inte-grated enterprise and retail software to larger retailers. JDA, which specialises in retail software for mid-sized companies with revenues of about \$1bn or less, says targer retailers have traditionally built their own systems rather than buy packaged products. However they hope to change that with the Baan venture.

## SEC filings give insight to Goldman's operations

A picture of how the firm makes its money is beginning to emerge, report Tracy Corrigan and William Lewis

🥆 oldman Sachs' initial public offering, slated for November, looks likely to attract unprecedented interest from global

On Monday, the investment bank confirmed in a filing to the Securities and Exchange Commission that the sale of 10-15 per cent of its stock is to be structured as a global offering to investors in the US. Europe and

But while Goldman is one of the world's best-known investment banking brands. a detailed picture of how the firm makes its money – and therefore how it is likely to be valued by investors - is only just starting to emerge. Monday's filing with the SEC, the US regulator, provided evidence of Goldman's pre-eminent position in

investment banking, com-

prising mainly financial

advisory work and securities

underwriting. The firm's revenues from investment banking more or less match those of its two "bulge bracket" rivals, Merrill Lynch and Morgan Stanley Dean Witter.

But Goldman is particularly strong in mergers and acquisitions, where the highest profit margins are made. Moreover, some analysts believe that Goldman's strong franchise in this area will allow it to hold on to high margins in the face of

Merriji Lyoch Morgan Stanley Dean Willer Goldman Sachs In trading, Goldman cushion of stable revenues from these busines makes less money than

either Merrill or Morgan Stanley. Yet paradoxically it is more reliant on trading income, because it makes up a greater proportion of total revenues. The reason for this is because Merrill and Morgan Stanley have one - or in Morgan Stanley's case two big businesses which Gold-Both run large domestic

retail brokerages which are relatively expensive businesses to maintain, requiring in both cases an army of more than 10,000 brokers and a network of retail offices. Furthermore, their margins are lower than in investment banking. Morgan Stanley also owns

the Discover credit card business, which is currently depressing its return on

But while Goldman because it has no retail brokarage or credit card business, there is a price to pay in cyclicality, in a bear mar-Merrill would both enjoy the grammes" as a result of the seek to do similar deals once

This greater stability of earnings is highly valued by investors.

2.749 2.694 2.567

One reason why Salomon Brothers failed to survive as bank was that its stock valuation was severely harmed by the perception that it was over-reliant on proprietary trading and therefore its earnings were highly vola-

While Goldman's earnings are clearly more stable than the old Salomon's, the severity of the hit taken by Goldman in 1994 - the last bear market - suggests that Goldman could still be vulpera-

The issue of Goldman's difficulties in 1994 is addressed in some detail in Monday's According to the filing, the

firm "significantly reduced appears more profitable the size and concentration of positions, strengthened risk management policies and accelerated the development of new, more sophisticated ket, Morgan Stanley and risk management pro-

measure of net exposure to market movements - than in nother area where Goldman's competitors may lenjoy greater earnings

"significant deline in net

revenues" it suffered in 1994.

It now maintains lower

"value at risk" levels - a

3.760 3.654 2.826

stability is asset manage-Goldman's asset management business has been growing rapidly in recent years, primarily through

organic growth. As of May 1998 Goldman had \$165bn of ssets under manag The firm says that it is currently achieving net asset inflows of \$115m each business day, one of the highest rates in the industry. However, the firm still ranks ehind Merrill and Morgan

Stanley in terms of assets under management and the revenues it earns. Merrill recently acquired Mercury Asset Management, the leading UK fund manager, and many analysts believe that Goldman will

## Vattenfall | Canadian banks beat forecasts says drop due to rain

Vattenfall, the Swedish state energy company, yesterday blanted heavy rains for a fall m first-half pre-tax profits from SKr3.78bn to SKr2.98bn (\$362m), agencies report

It said high levels of water in the hydro-electric system. because of the wet weather caused excess capacity, forc-Vattenfall said operating

SKr3.74bn. against SKr4.83bn. Net sales fell 5 per cent to SKr1425bil But the company warned: 1998 is expected to be lower than in 1997.

exchanges for the period amounted to 41.9 terawatthours, apainst 41.6TWh last It said electricity supplied rose 0.7TWh to 48.1TWh, of

to customers and electricity

which 42TWh was generated

internally. It produced a total of 15.6TWh of hydro power and 26 4TWh of nuclear power,

compared with last year's

## By Scott Morrison

Strong performances in retail and commercial banking have enabled Bank of Montreal and Bank of Nova Scotia, Canada's third and fourth largest, to exceed revised earnings forecasts in the third quarter.

The results helped drive up financial shares and contributed to a more than 1 per gain on Toronto's stock exchange, which has been partly on concerns that many of Canada's top banks would be unable to maintain profit amounted to their strong growth patterns

has fallen more than 20 per suggested the bank would cent in the past month. Canadian bank earnings forecasts have been revised

downward by as much as 7 per cent in recent weeks after the Canadian Imperial Bank of Commerce, the nation's largest, warned its third-quarter results would be significantly lower than expected because of the weak capital markets. Bank of Montreal, how-

compared with CE72m last Bancomer, the Mexican

to's financial services index Recently revised forecasts

ever, reported net income of C\$378m (US\$244m) for the third quarter ended July 31, time. This worked out at institution in which Bank of C\$1.31 per share, the same as

earn C\$1.23 per share. Bank of Montreal said its

results were buoyed by business volume growth, particularly in retail segments, as well as strong performance in corporate lending and treasury products. The results, however, were hit by the effect of weak capital markets. Earnings from outside

Canada were down to C\$167m, from C\$221m, in loss from Grupo Financiero Montreal holds a minority

were up C\$1.15 to C\$62.55 at Bank of Nova Scotia reported net income of

Bank of Montreal shares

C\$358m, or 68 cents per share, for the quarter. That compares with earnings of C\$384m, or 75 cents, when the bank had unusually high securities gains. Analysts cents per share. The nation's fourth largest

bank said its retail, commercial and corporate banking quarter, but investment banking earnings fall from the previous period. The shares rose C\$1.05

## Foreign orders help to lift Linde

German industrial group, uted to the first-half per cent to 1.25bn, The divivesterday unveiled a 17 per cent increase in first-half pre tax profits, to DM332.1m (\$185m), on sales ahead 16 per cent at DM4.85bn, AFX reports from Frankfurt. The strong gain prompted

the company to forecast fullyear growth in sales of DM10.8bn, a 13 per cent increase.

improvement, it said. Domestic orders rose from DM1.56bn to DM1.77bn, DM1.4bn last year and while foreign orders clumbed from DM3.24bn to DM3.8bn. Orders in hand reached a record of DM7.319bn, the

company said. Linde's plant construction division was strong in spite of the Asian crisis, with Foreign activities, as well sales surging nearly 37 per as a recovery in Germany's cent to DM630m and new

Linde, the diversified economic activity, contrib- orders soaring more than 50 sion expects full-year sales at DM1.7bn, compared with orders at more than DM2bn, against DM1.8bn.

The materials handling division attributed its increase in sales to improved demand across Europe. Sales in the division were

reached double-digit growth rates in almost all Eurocean countries, especially France, Italy and Spain. Growth was also strong in its US unit, but demand in Asia fell. The refrigeration technol ogy unit reported sales of

DM618m from DM456m last year. Sales were strong in the UK, France and Hun-

lieutenants, Sunbeam also introduced a company-wide stock option plan last year. Exercise prices are as high as \$40, according to the comon Monday, as part of a broad-ranging restructuring, the company said that it had

### Baan and JDA in joint venture Bazin, the Dutch enterprise software company, is forming a

## US banks believe they are scapegoats for global volatility

### By John Australia in Herr York

US bank stocks were in turmoil yesterday after suf- Minneapolis announced it fering their sharpest decline of the decade in the past. San Francisco for \$31.17bn. five weeks, the Philadelphia Stock Exchange Keefe, Bruyette & Woods bank index, ing and savings deposits, the benchmark for the sec- also saw heavy consolidator, has dropped almost 21 tion, with Washington per cent, and by the end of Mutual, the nation's largest, hast week it stood below Jan- agreeing to buy HF Ahmanuary's level.

A rally yesterday morning \$9.9bn. still left many banks more than 20 per cent below their

The decline shows a shift in sentiment since spring when a series of huge deals were agreed, in April, Travelers merged with Citicorp, in a deal which valued Citicorp at the time at \$82.5bn; market by not keeping inveswhile NationsBank merged with BankAmerica for a price of \$66.6bm; and Banc- tional economy and the bond of long-dated bonds has nar- are seen as being exposed to

One of Ohio agreed to buy First Chicago NBD for was buying Wells Fargo of

Thrifts, which make their money from mortgage lendson, the second largest, for Shares in all these companies have plummeted. The

market's judgment on Banc-

One, down 27 per cent since

the deal, and Washington

Mutual, down 28 per cent,

has been particularly sav-BancOne had alienated the tors fully informed.

market triggered the self-off. rowed the spread on the the yield curve. age. Analysts suggested that Banks traditionally make bond market. Derek Sword, Recent market reverses

their money on the "spread" analyst at Keefe, Bruyette & also led to nerves over nonbetween short-term interest Woods, says thrifts and interest fee income, from rates, and higher long-term other home equity lenders activities such as capital Alarm over the interna- interest rates. Heavy buying have suffered hadly as they markets, fond manage

The Federal Reserve reported that demand for loans from small companies had fallen during the second quarter, for the first time in years, and that competition was forcing banks to accept lower spreads, or profit mar-glos, independently of develorments in the bond nurse.

The Office of the Comp-

which have boosted many troller of the Currency, a after mergers - as a source larger banks in recent years. division of the Treasury. of net income had been a pointed out that the returns and other emerging markets hurt sentiment towards the largest banks, with assets of nately, the story may be largest international banks, more than \$10bn, had such as Citicorp and Chase dropped year on year. Manhattan. Several analysts. believed this had been over-

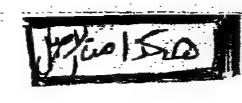
stated. Thomas Hanley, assets was falling while the banking analyst at Warburg ratio of non-interest Dillon Read, pointed out that expenses to total revenues, US banks' total exposure to banks' "efficiency ratio", Russia, at \$8.8bn, is limited, particularly as 87 per cent of in more than a decade. For the amount owed will the largest banks, expenses year. Expenditures to fix the

comptroller's office, said was still urging in that the reliance on cost conbuy bank stocks. trol - often achieved through branch closures Lex, Page 10

"major story" for five years. on equity generated by the But she added: "Unfortudeveloping a new plot. It would appear that this It found that net interest source of profits for banks income as a proportion of may now be curtailed."

Some analysts see the sell-off as a buying opportunity. Mr Hanley, a long-term "bull" on the sector, continwas rising for the first time used to predict growth in earnings of 13 per cent for the third quarter - in line mature in less than a year. accounted for 64.2 per cent of with banks' results for the operating revenue in the second quarter. With large first quarter of this year, up and diverse super-regional from 61.6 per cent over the banks such as First Union and Fleet Financial selling Year 2000" computer probat 11.7 times and 13.6 times lam may have affected this. his estimate of next year's Nancy Wentzler, of the earnings respectively, he





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SWEDEN FIRST-HALF PROFITS AT MERGED BANK RISE TO SKr4.34bn • HANDELSBANKEN INCREASES 16 PER CENT TO SKr4.38bn

## Synergy savings aid FöreningsSparbanken

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FöreningsSparbanken merger process has now yesterday reported a solid been successfully completed increase in underlying prof- according to plan." said its after enjoying the first Reinhold Geijer, chief execusynergy savings of last tive. "Now, in the second year's merger of Sparbanken half, we can concentrate Sverige - known interna- fully on the future and busitionally as Swedbank - and Föreningsbanken.

saw first-half operating proftts rise to SKr4.34hm (\$527m) up to 1989. from SKr3.75bn last time, even though total revenues

"The first half of the

ness development." He was speaking after the The hank, one of Sweden's bank announced that staff largest commercial lenders, numbers would fall by some 3,000, or almost 25 per cent,

Since the banks merged

employees have sought interest income fell 12 per traded A shares in Svenska redundancy.

such job losses and branch consolidation led to one-off to SKr2.11bn. "changeover costs" of SKr472m in the six months

After including restructuring items and SKr700m of non-recurring income, operating profits rose more mod- to SKr5.52hn. estly, from SKr3.68bn to SKr3.87bn.

Nevertheless, the bank said it was a creditable perlast year, more than 1,350 formance, given that net

That flat performance was partially offset by sharply lower loan losses, which fell more than 30 per cent to SKr710m, and a 20 per cent decline in "problem loans"

Earnings per share rose from SKr7.56 to SKr7.79. The bank's shares fell SKr7 to SKr219.50.

cent to SKr5.84bn. At the Handelsbanken, by compari-Charges associated with same time, not commission son, fell SKr6 to SKr355.50, income rose only 2 per cent even though it announced a 16 per cent increase in firsthalf profits.

Handelsbanken reported pre-tax profits up at SKr4.38bn from SKr3.78bn after total interest and commission income increased to SKr8.77bn from SKr7.66bn last time.

The bank, which claims to be the most profitable lender in the Nordic region, said

increased from 20.5 per cent to 22 per cent. Arne Martensson chief executive, said the improve-

ment had been fuelled partly by increased mortgage lending, which rose 20 per cent following contributions from Stadshypotek, the mortgage lender acquired for SKr23bn last year.

"Secondly, the average vol-ume of bank loans increased by as much as 31 per cent," he added.

Earnings per share rose The most commonly return on equity had from SKr12.38 to SKr14.48.

### **NEWS DIGEST**

**PUBLISHING** 

### **Axel Springer forecasts** increased 1998 earnings

Axel Springer, the German publishing group, yesterday forecast improved earnings for 1998 on the back of a strong performance in the first half. The company, which publishes Germany's biggest selling newspaper, Bild, sald sales in the first six months advanced 4 per cent to DM2.3bn (\$1.28bn). Net profits rose almost 9 per cent to DM129m. In 1997 the company made full-year net profits of DM211m.

Springer said sales had grown in spite of an increase in newsprint prices, and increasing competition in some of its core markets, such as Berlin, once almost a fieldom of the company. Turnover in the newspaper division rose 3,5 per cent to DM1.4bn, while sales at the magazine unit advanced 5.5 per cent to DM636m. Rising paper prices contributed to a 7.4 per cent rise in materials costs.

Under the leadership of Gus Fischer, a former executive at Rupert Murdoch's News Corporation who moved to the German company at the start of this year, Springer has stated ambitions of expanding its international activities. Frederick Stüdemann, Berlin

### TECHNOLOGY

### Jenoptik cuts loss to DM9.7m

Jenoptik, the east German technology group which recently floated on the Frankfurt Stock Exchange, shrugged off the effects of the global collapse in semiconductor prices with a 45.6 per cent rise in first-half sales to DM1bn (\$557m), Pre-tax losses were cut 62.1 per cent to DM9.7m. The company, whose main business is the con-struction of "clean room" factories for computer chipmakers, said long-term orders allowed it to avoid the cyclical downturn in semiconductors, which has been accelerated by the Asian crisis. Sales at its clean systems unit rose 78.5 per cent to DM496.5m.

Asia did have a negative impact on the telecommunication technology unit where the devaluation of the Indoneslan rupiah caused currency losses of DM5m and contributed to a 9.7 per cent decline in sales to DM287m. Acquisitions boosted sales at the photonic technology division by 152 per cent to DM141m. Lothar Spath, chairman, forecast improved performance in sales and earnings in the second half and said the company planned to pay a dividend for the 1998 fiscal year. The pay-out will be the first following Jenoptik's DM770m initial public offering in June. Frederick Studentures

### INSURANCE

### Corporación Mapfre static

Corporación Mapfre, one of the Spanish companies to have suffered heavily on the stock market in recent days because of its involvement in Latin America, reported first first-half net profits of Pte6.1bn (\$40m), with lower earnings from oversess insurance operations. The company, which is the listed holding unit of Spain's largest insurance group, said total premiums rose 7.9 per cent to Pts226bn. including a 12.4 per cent increase outside Spain.

in Latin America, where it now claims top place among foreign:Insurers, its life assurance interests went into the red, with a loss of Pta145m. Profits from non-life business fell 4.6 per cent to Pts876m. Although the net result was virtually unchanged from last year's first half, analysts said the full-year profit should be up, with Pla3.5bn of capital gains expected after a recent deal with the Cala Madrid savings bank, David White, Madrid

### BANKING

### Jyske drops to DKr379m

Jyake Bank, the Jutland-based bank which ranks fourth in Denmark by assets, yesterday reported a fall in first-half operating profits from DKr727m to DKr379m (\$55.4m). The reduction reflected a recetive DKr103m adjustment for the value of the securities portfolio, compared with a gain of DKr291m last year. Net interest and fee income was ahead 16 per cent to DKr1.38bn. Costs rose 5 per cent to DKr806m and loss provisions rose from DKr115m to DKr155m. The bank said core earnings in the first half were better than it had expected when the year began, it forecast that core earnings (after provisions, but excluding value adjustments for securities), will be at the upper and of a DKr600m-DKr800m range for the full year. Hilary Barnes, Copenhagen

### FINANCIAL SERVICES

### Danske to buy Swedish broker

The integration of the Nordic financial markets is set to intensify as Den Danske Bank, the Danish bank, negotiated the purchase of Myrberg Fondkommission, the Swedish brokerage with 24 employees engaged primarily in analysis and trading in Swedish equities. Danske said yesterday the acquisition was intended to strengthen its position in the market for Swedish equities. Last year Danske bought the Swedish provincial bank, Ostgota Enskilda Bank, which is being expanded. Hilary Barnes

### DENMARK

### Ratin ahead 29% at midway

Ratin, the Danish company holding 32.1 per cent of the

## Toyo in alliances with UK and US groups

By Gillian Tett in Tokyo and Jane Martinson in London

Toyo Trust, one of Japan's largest banks, yesterday announced strategic alliances with two foreign asset In the UK, Baillie Gifford,

an Edinburgh-based asset management concern, will advise Toyo clients on European investments. In the US market the Japanese bank will co-operate with Wellington Management.

The alliances aim to allow Toyo Trust to offer retail and corporate customers in Japan a range of European and US investment products after Japanese trust banks are parmitted to enter the sector later this year as part of the country's "Big Bang" financial reforms.

Under the terms of the alliance Toyo Trust will send about five fund managers to Baillie Gifford and Wellington Management's headquarters in Edinburgh and New York respectively. The three companies will form a joint

advisory board. The Bellin Gifford elliance is expected to involve about Y250bn (\$1.74bn) initially...

Gavin Gemmell, senior partner at the company, said: "To some extent, this is had an alliance with Toyo for 10 years, will advise new Japanese clients under the terms of the deal as well as earning advisory fees.

Mr. Gemmell said yesterday that the partnership, which has El4bn in assets. hoped to build on the alliance over the coming years. Toyo Trust has some . Y8,000bn securities investments in trust assets, of which about Y2,000bn is in

foreign securities. Yesterday's announcemen is the latest in a flurry of alliances between Japanes and non-Japanese financial groups in Japan over the

past year. Most are little more than product alliances but some entail more extensive co-operation, such as the deal between Nikko Securities and Travelers group which could entail Travelers purchasing up to 25 per cent of Nikko.

These alliances have been partly triggered by Japanese companies' desire to rapidly improve their financial skills. In the retail mutual fund market, for example, many Japanese companies are keen to offer a new range of overseas investment products.

Foreign companies have been attracted to Japan by hopes that Big Bang reforms will give them greater access to the country's estimated Y1,200,000bn pool of savings.

Toyo Trust is considered one of the middle ranking trust banks. Its share price yesterday closed at Y497, some Y8 down on the day and 48 per cent below their year peak in February.

## AMP continues M&A wave with GIO bid

By Gwen Robinson la Sydney

overs in the Australian and New Zealand insurance and fund-management sectors. Rapid growth in Australia's pension funds has been fuelled by recent changes to the government's compulsory superannuation scheme, which now requires

employers to offer a broad or unlimited choice of fund managers to employees. Australian life insurance and financial services group, agreed to buy the Australian and New Zealand insurance and fund-management.

the UK, for A\$1.35bn. In May, Colonial bought the

the Australian and New Zea-

operations of Prudential of

the GIO takeover - if successful - would be the large would lead to substantial AMP's A\$3.01bn (US\$1.7bn) est in a string of acquisitions cost savings. "Combining bid for GIO is the latest in a and partnerships made GIO with AMP will provide AMP's A\$3.01bn (US\$1.7bn) est in a string of acquisitions wave of mergers and take- under the management of George Trumbull, who efficiencies necessary to became chief executive four years ago.

AMP's A\$920m acquisition tional competitors." in March of Henderson, the UK fund manager, increased the group's funds under management to more than A\$172bn and positioned it as Australia's largest funds manager. Among other over-seas assets, AMP also owns Last week, Colonial, the Pearl Assurance of the UK, and has a 50 per cent stake in Virgin Direct, a joint venture with Richard Branson's Virgin group.

The GIO acquisition would give AMP a badly needed edge in the Australian and New Zealand general insur-Australian operations of ance markets, where it is rel-Legal & General, the UK atively weak and faces insurer, for A\$392m. strong competition from For AMP, which listed on other large financial services

The group said it planned to combine the general insurance and financial services businesses of the two groups, but would review and possibly sell GIO's lossmaking reinsurance opera-In a further complication,

the scale to quickly achieve

compete more aggressively

with domestic and interna-

the Australian Competition and Consumer Commission, the country's anti-trust watchdog, said it would have to investigate AMP's bid. If the bid was accepted by GIO shareholders, the ACCC would determine whether the takeover of GIO was anti-competitive. If the deal was deemed to be in breach of its industry competition Mr Trumbull said yester- block the takeover.



George Trumbult purchase would lead to big cost savings

## First Pacific sells San Miguel holding

First Pacific, the Hong Kong . conglomerate, yesterday sold its entire 2 per cent stake in San Miguel, the Philippine food and beverage group, for 8bn pesos (\$69m).

what we have been hoping the buyer was not disclose ally of Mr Tan - to argued that Mr Cojuangco Pacific said.

Weeks Brokers said negative for for a number of years."

The buyer was not disclose ally of Mr Tan - to argued that Mr Cojuangco Pacific said.

Weeks Brokers said negative closed, but the diversement execute the deal. The original purchase was handled by First Pacific said it became research at Anscor Hagedorn reports that Mr Cojuangco The company, which has prompted renewed specula- nal purchase was handled by tion in Manila that Lucio ING Barings. Tan, the Chinese-Filipino tycoon, might be behind the

stake were blocked.

was involved in yesterday's deal was intensified by First Pacific's use of Exchange Capital - the joint-venture

shares phinged 11 per cent, group owned by the tycon. the stake last year. to 41 percent. He is also close to President. The shares were to 41 percent. He is also close to President The shares were sold at a positioning himself to acquisitions.

First Pacific said it decided. Joseph Estrada, who is 20 per cent premium to yessequire the 20 per cent stake to quit San Miguel after its considered more sympa- terday's closing price, but in the group that a recent the same of the sam

thetic to Eduardo Cojuangeo, the turmoil in Asian stock court ruling allowed Mr chairman and chief markets and currencles Cojuangeo to vote, despite Speculation that Mr Tan executive, in his means First Pacific earnings ras involved in yesterday's long-standing ownership will be dented by the deal dispute over a 48 per cent Lest year, provisions of stake in San Miguel. \$32.4m were booked against

"abundantly clear" it was Securities, a Philippine Mr Virsta is a nominee of not going to obtain control brokerage, said he believed Mignel's bylaws requiring Mr Tan on the board of of San Mignel after it Mr Tan – who owns Asia management to shareholder purchase. San Miguel's B Philippine, Airlines, another secured a footbold by buying Brewery, San Miguel's approval for certain

biggest rival - was now divestments

the fact that the sequestration issue remains B-shares in San Miguel

The stake was sequestered long-term investments, and have now underperformed partner of Jardine Flaming in 1986 by the administration the bulk of this was attribut the market by more than 12 headed by Luis Virata, a of Corazon Aquino, which able to San Miguel, First per cent in the past two Miguel's bylaws requiring

## Japan retailers take late evasive action

Japan's retailers are being squeezed by pressures on two fronts: consumers' reluctance to spend and moun-tains of bad debt.

Retail sales are down and retailers across the country are closing stores and selling subsidiaries in a desperate. attempt to improve their balance sheets.

Earlier this week an industry association reported that sales at department stores fell 3.8 per cent and supermarket sales 14 per cent year-on-year in July, following more than a year of decline. Even food sales - in a

month when corporate giftgiving usually drives brisk sales of beer and rice cracker sets - shd 5.8 per cent at department stores. It has not been an easy

summer for supermarkets in particular. Daisi, the country's largest supermarket in five years. chain, said last week it lodustry anal Earlier this month, it The sharn does nalted construction debt levels.



Tokyo because of insuffi- sheets. cient funding.

The moves are Dalei's first significant revision of a plan launched last year aimed at reducing the group's interest-bearing debt burden from Y2,600bn (\$18bn) to Y1,600bn

Industry analysis estimate would sell properties in the retailer's debt to equity Japan and Hawaii because it ratio could be as high as 23, had failed to bolster sagging as a result of aggressive profitability by reducing its expansion in the late 1980s

headquarters building in not helped the balance

Daiei failed to generate even half the revenues it had planned from the sale of shares in its subsidiaries, including Daiei Photo, the photo service company that was listed on the over-thecounter stock market earlier this month, and from internal sources.

Some sales have been more successful. The retailer, which posted Yl 2bn in profits on Y3.2bn in sales The sharp decline in stock in the year that ended in halted construction of a new and land prices recently has February, has sold DIC subsidiaries, analysts said. retailer," said Mr Gill.

cial services company owned by Ford Motors, the US car group, for Y130bn. The group also expects to gain Y4bn this year from the

sale of properties in Japan and Y400bn from the listing of shares in Lawson, the conates, on the Tokyo stock Up until now, however,

the group had not planned to sell the Alamoana Shopping Center in Hawaii. Analysts were sceptical about the group's new strategy to address its balance sheet problems.

"These are not miraculous or even particularly insightful conclusions at this late stage in the game. These are things they should have been thinking about three or four years ago," said Byron Gill, industry analyst at

Salomon Brothers Smith

Barney in Tokyo. Japanese retail chains, has been hit by the slump in consumption this year, its accumulated by unprofitable

Finance, its consumer Daiel is also involved in finance subsidiary, to Associates First Capital, a finan-property. Seiyu, a rival supermarket

chain that is suffering from similar bad loan problems. has been trying to dispose of Tokyo City Finance, its lossmaking subsidiary. The problem has been

exacerbated by banks that venience store chain it oper- have continued to lend to retailers at interest rates that do not accurately reflect the groups' financial risk, analysts said. Daiei has four main land-

ers, which is unusual for Japanese companies that typically borrow from one or two financial institutions. But analysts were doubtful whether the current situation would last much longer As the credit crunch at Japanese banks worsened, groups such as Daiei would be

unable to sustain their

heavy borrowing, and would

be forced to make further

"For Daiei, it really Although Daiei, like most depends on how quickly things go had at their banks. Even if they sell all their non-performing assets, it real problem was bad debts isn't clear whether they are going to survive as a

shares in Rentokil, the UK services company, reported a 29 per cent increase in first-half pre-tax profits, to DKr836.4m (\$122m). Profits after tax rose 28 per cent to DKr588.5m. Ratin was formed at the beginning of this year via a demerger from Sophus Berendsen, the textile services group. Ratin's only assets are shares in Rentokil. Ratin said net earnings per share rose from DKr17.42 to DKr22.22. Net assets per share rose from DKr5.57 to DKr17.74. Hilary Barnes

## New World loan warning | Matsushita hit by tough domestic market

New World Infrastructure, ancing, the company said

yesterday. The move highlights growing concern among infrarency. This is largely to July from a year earlier. avoid being left with big US

of a devaluation.

investments there. These concerns, added to year.

4.

- <del>1</del>).

By Louise Locas in Hong Kong dollar exposure in the event fears of a possible currency devaluation (repeatedly are prompting New World Their endeavours, however, have been frustrated

by the lack of credit - which

spite of moves to cut interest

Matsushita, the Japanese

its products under the Panasonic, National, Quasar and Technics brands, reported earnings of Y11.1bn (\$77.1m) for the three months from

ŗ

to Y1,875.8bn.

tronics products improved 2 per cent, especially in the US tinued difficulties in the rest and Europe, the group said. of the year. Earlier this sum-Digital video disc (DVD) mer, Matsushita lowered its increased 12 per cent to Y38.5bn to Y30bn. 33 per Y465bn, but the sharp home-appliances market contributed to an 8 per cent Y3.870bn.

drop in sales in the division.

over slipping only 1 per cent, were hurt by the collapse in and the next two years will systems and DVDs, analysts the conductor market, fall-Sales of consumer elec- ing 5 per cent to Y367bn. The group predicted con- of public relations.

earnings forecast from cent below last year's prof-

The industrial products about the months around in Japan would dent arm was hit by lower prices September of this year. I am profitability this year, they

be very tough," said Susumu Ishihara, Matsushita director

predicted a 25 to 50 per cent global electronics market "We must be very cautious and weak consumer demand

said.

said Matsushita's margins in these markets were still too small to affect earnings. Analysts, who had Even though the company holds a 40 per cent share of drop in earnings, were the global DVD market, its doubtful about the group's high production costs would prospects in the short term, lower its competitiveness, despite its recent said Kimihide Takano, decline in the domestic its. The group expects a restructuring, increasing industry analyst at Dresdner 1 per cent drop in sales to price competition in the Kleinwort Benson in Tokyo. "Matsushita needs to revise the way it markets its

products. It needs to improve its brand image," Mr Takano said, pointing out that rival Sony had a

one of Hong Kong's biggest a unit of New World Develinvestors in China, may be opment, the Hong Kong Infrastructure and its peers forced to shelve new invest- property developer, is to raise loans in renminbi. ments and scrap existing reviewing its finance ones in the mainland if it arrangements at a time fails to secure renminbi fin when China's economic slowdown and massive flood- remains tight in China, in ing are taking a toll on its

The closure of a highway requirements. structure investors in the to Wuhan airport cost it

New World Infrastructure, denied by Beijing officials),

rates and lower reserve New World Infrastructure mainland, who are seeking some RMB 56,700 (\$6,800) a has high gearing and US dolto match their renminbide day in lost revenues, while lar debt of \$890m, according nominated revenue streams traffic volume on the Wuhan to Warburg Dillon Read, and

By Alexandra Harney

electronics group, yesterday said tough conditions in the domestic market and a tax charge contributed to a 58 per cent decline in after-tax players and audio equipment profits in the first quarter of its financial year. The group, which markets

April, against Y28.3bn last of computer equipment and very concerned about the nominated revenue streams trained very concerned about the said.

Note: The said of so-called soft landing in the said of so-called soft landing in the said. another \$500m over the next offset the downturn in the these products fell 2 per cent economy... The first half of ted higher sales of personal stronger global brand domestic market, with turn- to Y695bn. Component sales next year will be difficult, computers, car navigation recognition.

## British Biotech names chief executive

SmithKline Beecham, as its dogs in the US and UK. new chief executive. In Sep- However, the appointment tember he will replace Keith of the outsider was wel-McCullagh, the founder of comed with relief by ana-British Biotech, who lysts who feared Mr McCulannounced in May he would lagh could have been ticals analyst at RancAmer-

once seen as the UK's lead. strategy in which the com- A former colleague of Dr strike a deal with a big phar-

ing biotechnology business, fell in to 36in reflecting British Biotech, the concerns about the efficacy biotechnology company, has of drugs under development appointed Dr Elliot Gold- and continuing investigastein, a senior executive at tions by securities watch-

step down following allega-tions the board had misled replaced by Pam Kirby, com-ica Robertson Stephens said: "This infusion of fresh blood Biotech, Ms Kirby was asso-Shares in the company, ciated with an unpopular new lease of life."

pany aimed to bring its Goldstein said: "He will maceuticals company to dis- Between 1939 and 1994 he drugs to market with as bring a sense of realism as to tribute marinastat, British ran the US testing prolittle help as possible from what British Biotech can Blotech's blockbuster antibig partners. The company said yester-

day that Ms Kirby, 43, would retire from the board in September and that her duties would become part of Dr Goldstein's responsibilities. Nick Woolf, a pharmaceu-"This infusion of fresh blood

should give the company a

able for comment, but analysts said his decision to join British Biotech could in part have been prompted by a lack of promotion opportuni- also a vice president of the results over the next three tles within SKB.

Dr Goldstein was unavail-

achieve and will not see the

business through rose-tinted

sometimes did."

An important challenge facing Dr Goldstein is to

cancer treatment, in the US. Analysis said he had the right contacts and experience to do this. Dr Goldstein, 47, is director of Worldwide Strategic Product Develop-

Importantly, the doctor, who is Canadian, has wide experience of clinical trials.

ment at SKB, overseeing all

activities leading to the

gramme of Sandoz, the Swiss pharmaceuticals company. Whether the new manage

British Riotech back to corporate health depends largely on the efficacy of marimastat. A series of 11 final clinical trials of the launch of a new drug. He is drug are expected to report years. If these are positive, peak sales of up to 2500m

## COMMENT

opens. Only a month ago Willis Corroon, the most logical merger partner for Sedgwick, stuck a "private, keep out" 146 sign on its door. Now Sedgwick has moved with admirable speed to secure a different role in the sector's consolidation. It is not surprising that both the UKbased international brokers attracted predatory interest from the US, where their

brethren are more highly valued. Sedgwick, for instance, has improved its profits by about 50 per cent since 1993. But revenue growth has been marred by falling premium rates and moves by companies to cut out the middleman.

The big brokers have not been slow to respond. Marsh & McLennan and Aon have both taken over US rivals in the past two years. Aon also moved in the UK, buying Bain Hogg and Minet. Such a concentration must at last swing some pricing power back in the brokers' direction. Efforts to

provide fee-based consultancy services and to automate transactions should help them capitalise on this. No wonder Willis's management was keen to fix an uninflated price for its buy-out, and Sedgwick was able to extract a 58 per cent premium to Monday's closing price. is Marsh overpaying at nearly 12 itmes 1997 operating profits of £106m? Not if it can extract about £180m in annual

cost savings - as it has apparently achieved in the Johnson & Higgins takeover. Only poor execution and serious client defections would sour this deal:

Tottenham Hotspur Also Sugar may want to sell his 40 per cent stake in Tottenham Hotspur, and who could blame him? The team produces nothing but heartache, the fans abuse him and his initial £8m stake could be worth £30m now. Shareholders have recently fared badly - the share price has halved since the start of last year. General disillusion with football stocks has not helped, but mostly this reflects Spurs' continuing failure on the pitch. Mr Sugar may have done a decent job in the boardroom, but he must shoulder blame for the lack of silverware - the result of a string of indifferent managers and players. The lesson for investors is that success on the pitch is the only currency that really matters. Perhaps north

## Alan Sugar may sell his 40% stake in Tottenham Hotspur

The ownership of Tottenham Hotspur football club was in to win a trophy under his doubt last night after indications that Alan Sugar, its an, might be prepared to sell his 40 per cent stake. An adviser to the business-

man said Mr Sugar had not received any offers for his holding, but incessant criticism from Tottenham fans about his stewardship of the club had persuaded him that a sale might be in his and the club's best interests.

consumer electronics group right offer came along, the Amstrad, took control of adviser added. The remain-Tottenham in 1991. He has ing 60 per cent of the com-

(ncreasingly difficult period for the club, which has failed up 1p at 61p, valuing the controlled by Mr Murdoch, is ownership, and narrowly avoided relegation from the Premier League last season.

However, the adviser said Mr Sugar had been angered by events after Tottenham's 3-0 loss on Saturday to Shelfield Wednesday, when hundreds of fans protested outside the stadium demanding the club's board be sacked,

He was "now more likely to look at a sale more seri-Mr Sugar, the founder of ously than before" if the pany is held by financial

group at folm. The company made pre-tax profits of £7.57m in 1997 and City analysts believe a bidder would have to pay between £70m-£80m to take over the club. News International, the

Rupert Murdoch, yesterday denied reports that it had held talks with Mr Sugar about buying his stake. Analysts believe the stake could attract interest from companies in the media industry, which until now has not invested directly in

media group owned by

English football. Television companies pay institutions and private huge sums for the rights to Paris St Germain

currently paying £670m for four years' worth of Premier League football. Analysts say broadcasters may come to believe it makes more sense to buy the club that owns the rights.

Media ownership of sports clubs is well established in the US and continental Europe. In California, Mr Murdoch recently acquired the Los Angeles Dodgers baseball team through his Fox broadcasting company. Silvio Berlusconi, the Italian media mogul, owns AC Milan, and Canal Pius, the French broadcaster, owns

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## Aggreko meets growth target

Aggreko, the international power hire company, met its self-imposed 10 per cent growth target for operating profits in its first interim results since demerging from Christian Salvesen

Ice storms in north-east generators, helping lift operating profits 14 per cent in constant currency terms in the six months to June 80. Pre-tax profits mudged above analysts' forecasts, rising 9.3 per cent to £12.9m (\$21.3m), against a pro-forma £11.8m. chairman, said the group was not dependent on individual contracts, industries

mobile equipment, we are unusually resilient." Despite making three-

diverse customer base and

the UK, the group said it had suffered no transactional hit from the strength of sterling. Turnover, static at £76m, would have been £3m higher but for the strong pound. Dr Masters said turnover has also been held back by

stripping out low-margin

contracts to supplement power supplies for utility companies at peak periods. As a consequence, operat-Chris Masters, executive ing margins in Europe rose 8 per cent, pushing group marto 21.3 per cent. But margins or economies. "We are not in the US slipped slightly as totally immune to a global "a result of increased compe-

## recession. but with tition. Bangladesh news unsettles Cairn

Cairn Energy, the oil and day said it was disappointed by the inconclusive results of a recent licensing round in Bangladesh, where it has a three-quarters share in a

exploration well in Bangladesh had flowed mostly

The shares closed down 28%p at 132p.

Although the Bengladeshi the two licences they applied countrywide alliance with for, Cairn said a decision on profit of £3.18m. a further award had been

is why has it been post- of Cairn's Sydney office, and poned?" said Bill Gammell, chief executive. "I can't give you an answer. I wish I knew."

Cairn made losses after government selected Cairn tax of 28.17m (\$10.2m) for the and Shell to exploit one of six months to June 30, compared with a 1997 interim

delayed without any expla- an exceptional charge of price.

appointed that its Halda gas nation. "The \$64,000 question £2.7m relating to the closure the fall in the value of the company's 10.4 per cent stake in SOCO International. the oil exploration and production company.

Turnover from continuing operations fall 18 per cent to 223.5m mainly reflecting The latest figures included the decline in the off-

**ADVERTISEMENT** 

## Brazilian companies invest in quality

■ At a seminar held in Holland, Inmetro shows that the increase in competition has led companies to seek international standards

ZUST, HOLLAND - The National Institute for Standardization, Metrology and Industrial Quality (Inmetro) demonstrated to European businessmen the efforts being made by Brazilian firms to improve the quality of their products, at the Quality in Brazil senunar held in Zeist, Holland, on the 12

The seminar, sponsored by the Norwegian company Det Norske Veritas (DNV), one of the certifier agencies in Brazil, showed the commitment of Brazilian enterprises to better the quality of their products. This year the number of companies that possess the ISO certificate in Brazil has passed the three thousand figure, pointed out Julio Bueno, President of Inmetro. The number of companies that hold the ISO 9000, ISO 9001 and ISO 14000 has doubled in the last two years.

Bueno declared that: "The efforts made by Brazilian firms to improve the quality of their goods is linked to the beginning of competition in Brazil's economy. Up to 1990, when the econonly was closed to imports, our compames did not bother about quality. After the opening of the economy in 1992, the need grew to show internanonal standards of quality."

In September the structure set up by inmetro is to undergo an audit by the International Accreditation Forum (IAF), a multilateral body that gathers together regulatory organs from different countries. Should it be approved, it will sign a mutual recognition agreement, after which the quality certificates issued in Brazil by companies accredited by Inmetro will gain recognition in the United States of America. Canada, China, Japan and the countries of the European Union. Based in the United States, the IAF today has 18 member-countries and is negotiating with six more. There are 73 countries in the world with departments responsible for accreditation and inspection of technical laboratories.

Strategies - Certification of Brazilian firms and the pursuit of the government is to double that share ian standard of quality. Today Brazil's companies authorized to award quali-



Pratini de Moraes, president of AEB, and Julio Bueno, president of Inmetro: quality of companies to guarantee doubling Brazil's exports by 2002

Brazilian government program designed to double the volume of exports, which at the moment stand at US\$ 50 billions, to reach the US\$ 100 billion mark by the year 2002. Another important target set by the Brazilian Program for Quality and Productivity (PBQP) is to raise the share of industrialized products in the list of exports. In the early 40s, these so-called dynamic products accounted for 13.1% of Brazil's exports. The aim of

growth of exported value.

The Agency to Promote Exports (Apex) is another government body involved in coordinating action to raise exports of some specific sectors as well as programs to support exporters from

certain regions of the country. For Marcus Vinícius Pratini de Moraes, President of the Brazilian Foreign Trade Association (AEB), the certification of quality of Brazilian goods is a marketing effort to create a Brazilquality are strategies of a broader to 26% by 2002 by fostering powerful exports are still well below their potenty certificates. It also coordinates ac-

tial, reminds Pratim. Despite being the tivities of various inspection commitworld's eighth major economy, the trees in each area. country accounts for a mere 0.97% of total world exports and is ranked 24th

among exporters. Commitment - Innerro's aim in

the seminar was to show to European businessmen that Brazil's commitment to quality is built on a solid base. Inmetro is the government body responsible for accreditation and inspection of technical laboratories and

Last year immero cancelled the opcrating licenses of 12 test labs that failed to meet the technical requirements. Today there are 76 laboratories in Brazil authorized to function in different areas, from testing construction material to testing the quality of tires, petrochemical products or toys. Inmetro also has 20 of its own labs for metrological standards installed in

Xerem in the state of Rio de Janeiro. One of Inmetro's main interests in

having certification recognized is Europe itself, the leading consumer market for Brazil's exports. According to estimates made by the Brazilian Foreign Trade Association, in 1990 Europe will consume 28% of Brazil's exports, followed by the United States with 18.61%, the Mercosur countries with 17.5%, and Asia with 11.24. The idea is to avoid additional quality tests, which make Brazilian

exports more expensive. Protectionism - Aside from the effort to better the quality of its exports. Brazil wants to participate more in defining international technical standards of quality to avoid nontariff barriers being created against Brazilian exports. With the reduction of import tariffs practically everywhere after the World Trade Organization (WTO) was founded, in some cases technical standards end up being used as a disguised form of protectionism and can even exclude some exporting countries.

In the case of the committees that define ISO norms. Brazil's participation is more relevant, but according to the President of Inmetro the target is to be more active in sectoral committees and other technical groups whose standards are used as references by the WTO in future trade discussions. The lametro President quoted some examples of conflict in the creation of technical standards that ended up in favorable decisions for Brazil in international regulatory bodies. A recent one was the discussion on the definition of what could be considered chocolate by the Codex Alimentarius, the United Nations committee responsible for establishing the criteria for foodstuffs and farm produce

which will also be used by the WTO. The thesis defended by members of the committee was that products made with a type of fat other than cocoa extract could be considered chocolate which could jeopardize Brazil's cocoa exports. The idea of creating the standard was aborted after the defense made by the Brazilian representative on the committee.

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## No nostalgia as Sedgwick ioins the global fray

Takeover of UK broker highlights the trend that only the largest will survive in the trend transactional broking. sector, writes Christopher Adams

gnant observation that Marsh & McLennan's acquisition of the company meant Britain losing its sole remaining independent insurance broker of signifi-

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"You could say it's a sad day, but we look at it as an opportunity," he said. "We set out our stall to be global many years ago and we need a strong partner to do that. I don't consider us to be a UK business. If you had to be in outer Mongolia because it was flavour of the month, then we'd be there."

The deal with Marsh & McLennan will make Sedgwick part of the world's biggest insurance broking group, giving it a worldwide presence in a market that is consolidating rapidly.

The pace of restructuring among insurance brokers has accelerated in the last two years. Two firms, Chicago-based Aon and Marsh & McLennan in New York are set to dominate the sector. Willis Corroon, Sedgwick's UK rival, is to be acquired US buy-out specialist Kohlberg Kravis Robert for £951m.

The need for global reach is just one of the forces driving consolidation in the broking sector, analysts

"This is a business where margins are under threat," said Tim Young of SG Securities. "Companies want to and get economies of scale. Once you have that, you can battle declining margins because of your power as a

broking activities has been car and retail fund manage-virtually static when ment expertise with Putnam, panies that have tradition-

retaining a greater propor-tion of those liabilities. This has intensified competition among brokers, not only because there is less business but because it has resulted in a shift from commission to fee-based remu-Brokers are also having to invest heavily in new exper-

tise as the tools for managplex. Most multinationals have their own "captive" insurers, affiliated companies dedicated to looking. after their insurance needs, and require advice rather than the service brokers have traditionally offered. Premium rates for marine, aviation and catastrophe coverage have been falling by as much as 20 per cent a

Pressure to contain expenses at the same time is therefore immense

The ability to achieve cost savings and exploit demand for products that are just evolving will be improved with increased scale. Marsh & McLennan and Sedgwick plan to cut costs by at least \$150m a year and over 1,000 jobs will be lost.

Analysts expect most of accounts for 29 per cent of Sedgwick's income and in London, where there will be overlap with Marsh's CT Bowring subsidiary.

The fallout from the marger could be significant Both sides, however, were plemented each other. Marsh & McLennan already has a. substantial employee bene-Revenue srowth from pure fits business in William Mer-

For its part, Sedgwick ax Riley had little time yesterday for nostalgia.

The chairman of Sedg-balance sheets have been with Nikols Brichetto, Italy's largest broker, while Marsh largest broker, while Marsh owns France's Cecar. Marsh & McLennan has learned over time how to integrate Holler in 1969 and Faugère & Jutheau of France three Johnson & Higgins of the US for \$1.8bn as Aon, its bigges rival, stepped up its chal-

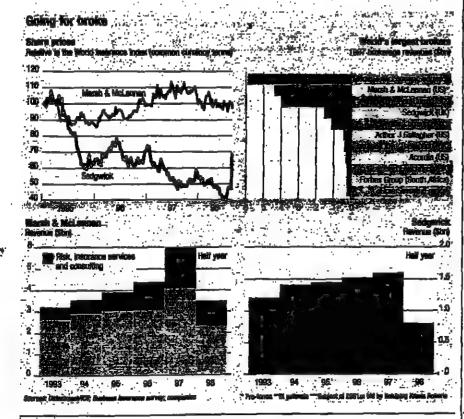
lenge with the purchase of Alexander & Alexander. But the rate at which the industry is consolidating raises questions for clients and regulators.

Sedgwick's share price, which has fallen steadily versus the rest of the stock market for several years, rose sharply yesterday but failed to match Marsh & McLennan's bid, reflecting concern among analysis that the deal may run into opposition from competition Authorities.

"There's going to be an ness in the hands of fewer players. Insurance compa nies will be concerned they are exposed to single brokers. There are many clients these to be in the US, which than one adviser," said Robin Savage of Credit Lyonnais Laing

"There will also be teams want to work for a smaller

Ian Smith, chairman of Marsh, said the group did not expect to suffer from staff defections and added dation. "There are fewer brokers than there were, and I guess that arithmetically



## \* Allied Zurich and BAT London trading launches

Allied Zurich, one of the two holding companies of the new financial services company formed by Zurich Insurance of Switzerland and UK-based BAT Indus- merged financial services tries, is expected to start trading in London on September 8.

On the same day British British American Tobacco, the third £5.43bn. biggest tobacco group in the world, will begin trading in

"Both Allied Zurich and British American Tobacco in a statement yesterday.

October when the merger yesterday's closing prices and exchange rates, the group would be valued £34.7bn (\$57.3bn), including Allied Zurich at £14.9bn, and British American Tobacco at

Allied Zurich comes into existence with the merger of the Swiss-based financial services group with the insurance and as are expected to be constitu- ment arms of BAT Indesents of the FTSE 100 share tries, to create Europe's sec- Asset Management, as well index, with effect from the ond-biggest insurance as Farmers. BAT will receive

The merger proposals were Zurich Allied, to be listed in originally announced last Zurich, and Allied Zurich, listed in London - will own was valued at £23bn. Taking the combined financial services operation, to be called Zurich Financial Services or ZFS. In December the terms

> reflect the better than expected anticipated earnings outlook at Zurich. Zurich shareholders will now own 57 per cent - rather than 55 per which will include Allied Dunbar, the UK life assurer Eagle Star and Threadneedle

## Dawson fails to find buyer

By Christopher Swaran .

group said it had not ing in the UK, closures in executive channan, said the

after the announcement The group, plagued by the which coincided with a strength of sterling and poor gloomy trading statement. sales during a mild US win-The group said it would only ter, said it would consider

Shares in Dawson Inter- pre-tax profits of £11m last national, which put itself up time. Dawson, owner of the for sale in May, lost a quar- Pringle brand, also lifted its ment consultant and Heinz ter of their value yesterday estimate of exceptional executive who returned from after the Scottish textile costs, relating to restructur- retirement in 1993 to become

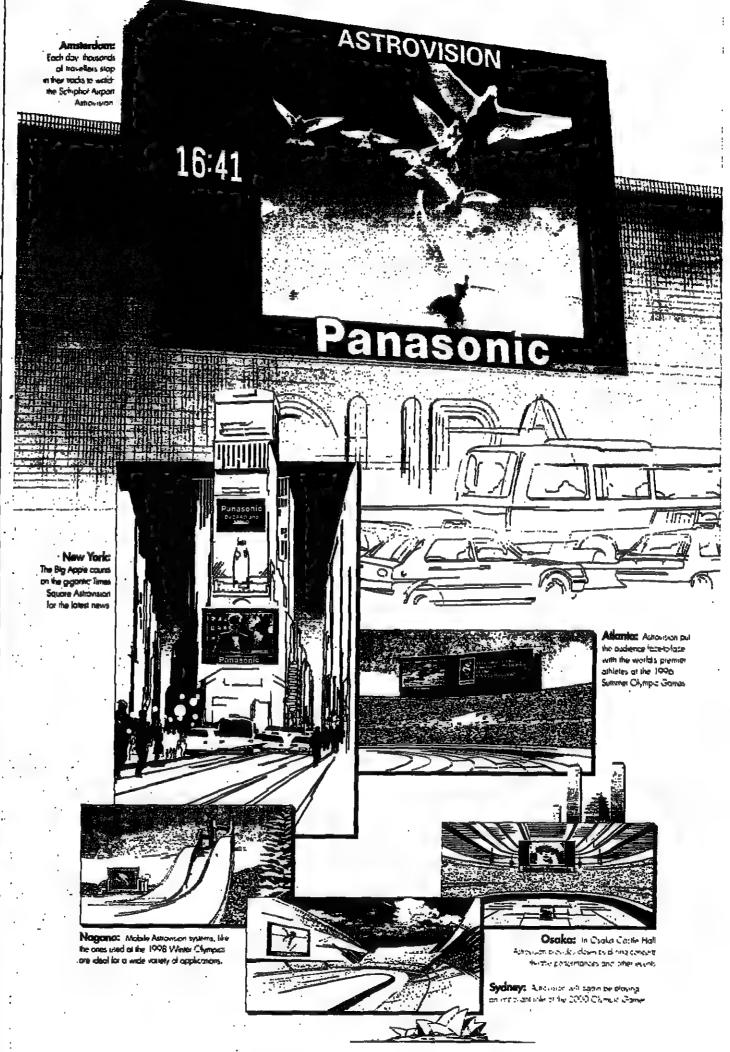
The shares fell 5%p to 16p from film to film (\$21m).

break even for the year offers after a profits warning before exceptionals, against in May. The shares were then trading at 58p.

Derek Finlay, a manage

received any credible offers. the US and professional fees. uncertainty had been damaging sales. He said Dawson would try to recover its competitive position by sourcing more from Italy and possibly

## **PANASONIC ASTROVISION GETS** THE MESSAGE ACROSS, AROUND THE WORLD



Astrovision is keeping people informed and entertained in cities from Amsterdam to Hong Kong, Sydney to Leverkusen, Atlanta to Tokyo. Created by Matsushita Electric—a leading electronics innovator and manufacturer of Panasonic- and Technics-brand products—this giant video screen system shines brightly through the strongest sunlight, and lights up the night with vivid, detailed images.

Panasonic Astrovision—where the action is.

## Matsushita Electric Panasonic/Technics



LOUISE KEHOE EAGLE EYE

## Lost in a maze of misinformation

Searching for an impartial website can be difficult, particularly when many internet directories are not what they seem

"On the internet they don't know you're a dog," a New Yorker magazine cartoonist once wrote beneath his sketch of a dog staring at a computer screen.

Turning that commentary on its head, it might also be said that on the internet, you don't know when you have found a dog. Internet websites are not always what they seem. Most of the best known directory services present websites chosen on their merits, or selected automatically by search engines that pick out keywords to match search

Then there are those that promote websites of companies and organisations that pay to be included in their listings. A good example is GoTo (www.goto.com) which offers market driven" searching. GoTo is very open about how it makes money. Search results are tagged according to how much advertisers pay if you choose to access their websites. Search for football for example, and the results are ranked according to the amount each website bid for top billing under this search term, rather than any type of relevance ranking. Users might wonder about

the value of GoTo's service, but the company is to be commended for full disclosure. What is the difference, after all, between its approach and that of the more familiar telephone Yellow Pages, where businesses buy advertisements to make their listings more eye-catching? As compared to the trickery that many websites employ to capture the attention of supposedly unblaged search engines. GoTo is perhaps a more

But other web directories - in particular specialised websites - may not be as forthcoming, Determining, for example, whether an internet travel guide recommends botels based on sponsorships or on the opinions of travel experts is not always casy. The problem is that the lines between advertising and editorial have yet to be clearly drawn in the world of

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**National Tender Board** 

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internet publishing. Until they are, the quality of all web publications will come under suspicion.

Yet another approach to web searching was launched last week when Direct Hit (www.directhit.com) made its debut on the HotBot search service, ranking websites according to their

popularity among web users

By analysing the activity of millions of previous Internet searchers, the company determines which websites most users have chosen as relevant for any particular subject. You get results that other web users have found "consistently useful" says Gary Culliss, chairman and co-founder of the start-up company. This helps to sort through the dozens, sometimes hundreds of selections that a "raw" search engine may return.

The results are usually impressive, Initial searches tend to put commercial websites, particularly those with something to sell, at the top of the list. The Direct Hit option sorts out the wheat from the chaff. It is not foolproof, but it is often an improvement over the apparently random selections of a search engine. As Direct Hit continues to analyse the results of users' searches it can only get better. One drawback may be that it may take some time for new websites to achieve the popularity needed to promote them to

the top of the list.

Most of us have separate business and private lives. Yet when we send e-mail it is not always clear whether representatives of our companies or as individuals.

This can lead to confusion. especially if a message is widely disseminated on an e-mail list or newsgroup. Let's say, for example, that you send an e-mail commenting on local politics. Are you speaking as a voter or as a business executive? One clue might be whether you send your e-mail using your corporate

**CONTRACTS & TENDERS** 

**National Tender Board** 

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e-mail address. Yet many people send personal e-mail messages from their office desks. On the other hand. you might send a business e-mail from your home computer using a personal e-mail account. Does this make the communication

unofficial and therefore not binding if it relates to a business transaction? Often people attempt to avoid any possibility of misunderstanding by adding disclaimer to e-mails: "Opinions expressed are those of the writer and not XYZ Company". What we need is the electronic

equivalent of an official letterhead": e-mail forms that can be used to send business messages and perhaps some attractive electronic stationery for personal notes. The latest e-mail software

such as Microsoft's Outlook 8 and Qualcomm's Eudora Email include options that enable users to create e-mail stationery, in Outlook, for example, you can choose from several template designs or create your own. It should be standard practice for corporate e-mails to go out with the company's logo attached,

nuch as business letters are normally written on corporate stationery. Electronic stationery would not provide a sure means of authenticating the source any more than it would in the world of paper and printers - but it should help to avoid confusion between ausiness and personal -mail

Perhaps the more official look of e-mail written on electronic letterhead might also encourage users to choose their words more carefully; not a bad thing in an era of litigation based on electronic records, Any why not dress up your personal e-mail with some fancy "epaper" to give it a personal touch? No doubt would like to see e-mail continue in its raw text

format. "Faster to download and unfettered by silly graphics," they will no doubt say. Yet I am reminded of the pre-web days of the internet when it seemed ridiculous to dress up text databases with colour, page design and pictures. Tens of

millions of users of the

otherwise.

world wide web have proved

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TECHNOLOGY SEX ON THE INTERNET

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Pomography is among the fastest-growing sectors, says **Christopher Price** 

Sex on the internet is Sex on the manual big business, Just ask Seth Warshavsky, the 24-year old owner of Internet Entertainment Group, one of the biggest producers of adult on-line video and other pornographic material.

He expects his Seattlebased business to increase revenues this year to \$50m from \$20m. "Business is growing at a tremendous rate," he says. In California, Danni Ashe, a veteran of the internet sex scene at 29, predicts a 33 per cent rise in revenues this year to \$3.5m from her sits, Danni's Hard Drive.

Such is the market's rapid growth that Forrester Research, the US research group, last week increased its estimate of the industry's revenues this year from \$185m to \$300m.

Even this, admits Mark Hardie, senior analyst at scribers, each paying \$14.95 Forrester, is conservative, with the real figure possibly closer to \$1bn. "We know of at least three sites doing more than \$100m a year. And there are hundreds of sites out there." Putting exact figures on

an industry where most participants are reluctant to talk is difficult. But anscdotal market research suggests that 40 per cent of adults with an internet connection regularly visit sex Mr Hardie says the rea-

demand and convenience. "It's available and it's in the privacy of your own home. The anonymity of the intermedium for this kind of pay site. thing."

itself among the most innovative in embracing elecneered the use of secure site's "hit" rate and improvnavment systems, as well as ing its value to advertisers.

the use of graphics, particularly "streaming" video, which gives the impression of video by running still images together quickly. But to paint a picture of

an homogeneous industry yould be misleading. The industry is as diverse and fragmented as the internet itself, reflecting the very low harriers to entry. The range of pornography

on offer varies enormously. There are sites set up by amateurs, including the pop-ular "cam" sites where individuals and couples set up a camera in their homes to film their every movement. These sites are usually free. At the other extreme, literally, are the hardcore sax sites, which will usually

demand a hefty subscription price for their services. Mainstream sex sites genvous reasons, do not. erally fall into two categories. Pay sites charge monthly subscriptions to view their material. Danni's Hard Drive for example. which contains hundreds of photos of large-chested young women, including its

a month So-called free sites support themselves by sponsorship and banner advertising. However, many, which promise all kinds of erotic fare, are rarely that gener-

proprietor, cisims 22,500 sub-

Meny are set up by proprietors of pay sites to lure unsuspecting visitors - often with false offers of sexy photos. They will usually include a default which will only allow the visitor to exit via the pay site.

Other free sites are paid a sons for the popularity of sex few cents "per click" by the on the web are twofold: pay sites for every visitor they pass on. The same Java technology is employed to deny the visitor the opportunity to exit from the site

Other defaults in different The industry has shown sites can tie unsuspecting visitors up for lengthy periods, clicking up cents for the tronic commerce. It has pio- sending site, increasing a

The industry itself is deeply divided between those that be identified, admits to stealwant to offer a genuine service, and those that for either financial or mischie-

"Crime is rampant, widespread and pervasive," says Mr Hardie, "And there's nothing anyone can do about

### e-auestion

Why is the internet sex industry so. successful?'

Mr Warshavsky admits: We have a tremendous problem with thaft and copyright abuse. It never stops. Mr Warshavsky employs

two lawyers full time pursuing litigation against thieves, who will typically download the videos and pictures from ISG's websites. Hardie dismisses pts at legal action as "a grain of sand in a desert" against the problem of content theft.

Other attempts to stop websites set up to expose them, such as www.nocheats.com and www.apicwebposse, Such sites list operators.

One sex site owner, based

ing images. Everyone does it. The internet's supposed to be about the free exchange of information. That's all I'm doing."

He refuses to say what his full-time occupation is, but claims his site makes barely enough to cover costs. Others take a similar view,

believing the internet should not be about making money. Hackers have set up sites, auch as www.passwordz.com. to publicise the passwords of pay sex sites. That has prompted proprietors to invest heavily in security software. Despite the complaints of

the established internet sex industry participants, it is clear that they also benefit from the fraudulent and bad service offered by many. "The big established sites, like Playboy and Sex.Com, are getting bigger because of their brand and service." says Mr Hardie.

Ms Ashe puts her succeed down to establishing her site early, and her high profile as a former stripper and dancer turned web entrepreneur. "T was the first female performer on the web, and I was lucky, I love performing

She believes that far from being exploitative of women, the internet sex industry is offenders and fraudulent empowering. "Stripping and the sex industry offer women an amazing insight in the US but who refuses to into the male psyche and the internet commerce.

power play men use." She admits, however, that it is a career not suited to all women. "You have to have a flair for it." Mr Warshavsky, who like lopean rally h

many in the internet adult content industry started his career in the telephone sex market, points to heavy investment as underpinning

"We invested \$3.5m in equipment, content and marketing before we even started, and we continue to spend \$1m a year on promo-

His IEG group also produces all its own content, mostly from a warehouse near its offices in Seattle. 'We've got a lot of desirable content exclusive to us," he says. "This includes 10 of the hottest sex actresses, who can only appear live on our IEG. like most adult con-

tent sites, is investing heavily in video technology. Technology allowing seamless video broadcasts on the internet is moving closer. "We already have a lot of hotel clients and cable companies on exclusive con-

tracts," says Mr Warshavsky. It is a trend he believes multimedia developments. "The internet and television will converge, which will open up even more opportu-

This concludes the series on



JOHN W. HUNT

## Intuition is more than just a hunch

Instinctive decision-making is in fashion and the search for intuitive managers is on

Dear Professor Hunt, I am intrigued by one of my managers, whose short time at the company to date has been peppered with impressive feats of instinctive problem solving. Her CV punctures the lie that it is merely beginner's buck, but am intrigued when she tells me she "just knows" the likely outcome of her actions. In my experience such intuitive clarity of thought is rare, not to mention unorthodox. How does the

**Prof Hunt replies:** For a long time people running businesses have been intrigued by the role of intuition - hunches about how things will occur or how information is related.

However, only recently has intuition come under rigorous scientific scrutiny. As an article in the Psychologist journal ("Knowing Without Knowing Why", May 1998) put it: "Intuition has been an unconformble, and therefore, for most of this century, a neglected notion in psychology." Well, things are changing

After decades of being warned about the uncertainty of hunches, chief executives are now being encouraged by management gurus to play their hunches. Personality tests, claiming to assess intuition, are common

This change has been driven on two obvious fronts. First, there is growing awareness that there are some individuals in the business world who ure better able to foresse events, to select options, to devise strategy, to select winners. And, while academic researchers have avoided ways of understanding the role played in this by intuition, others - such as human resources specialists and consultants working with chief executives - are noticeably less coy. Second, the creators of one ommonly-used personality

questionnaire, Myers Briggs, claim that only 12 per cent of adults in any society are strongly intuitive. In an age where devising solutions to complex problems is a huge service industry, it is not . surprising to see much of the current management training aimed at identifying those who are more intuitive than the rest

Identifying solutions to ousiness problems rarely follows the rational processes so admired by planners and researchers. Often these solutions appear as bolts from the blue or at the end of a hazy and meandering cognitive DTOOSSX

There are similarities here with the intuitive way that children learn. For example, Rubik's Cube was far less of

a challenge to most children than it was to adults. Similarly, most children cope with modern technology far better than their often bewildered parents. The author of the Psychologist article, Guy Claxton, argues that children use an implicit learning approach in which they simply play with the puzzle (or the personal computer) and pick up, without thinking, the patterns that emerge. Adults try to figure out how things work, to find logical, sequential explanations. The child's unconscious trial-and-error learning appears to have parallels with the thought processes of an intuitive manager. Ironically, research has

shown that intuitive learning is at its most effective when the patterns are complex - for example, multiple sources of information, few apparent rational links - and counter-intuitive. Those with intuitive ability are tolerant of this confusion and do not try to force data into a rational explanation. Instead, they try to visualise the whole to reduce its complexity. Frequently, they create two-dimensional pictures to explain their insights to others. In short, they create their own Rubik's Cubes.

The articulation of this insight is often a tortured process. Lunch can become a series of chess-like moves as they co-opt the salt and



pepper, knives and forks, to ommunicate their perception of events. Such modelling arises from a need to give substance and form to a fleeting hunch; to make sense of a bolt from

the blue. Many intuitive managers, of course, fail to explain their insights to others. If forced, they fall back on press too hard nothing rational explanations, yet to the listener it is clear that this post hoc rationalisation and then rest, and suddenly provides very little evidence Bing!...the solution of the journey to understanding that took

In all this, however, it is as well to remember that intuition is a fallible guide to action. Claxton argues that it is no less so than logic, but then we have all met the highly intuitive executive whose reputation is that one in 10 of their ideas comes off. It is not surprising that most of us return to more conventional thought processes which time has shown to be comforting, if not always effective. And it goes without saying that rational explanations are much easier to sell.

But what of the

environment in which

intuition is perceived to

that hath little business shall become wise." In an age of obsessively measuring what it is that each of us contributes, one wonders what this observation might mean for the role of intuition and one of its key outcomes - creativity - in organisations. John W. Hunt is Professor of

flourish? Contrary to

conducive to intuitive

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Organisational Behaviour at London Business School and a consultant to private and public sector clients. This column appears fortnightly.

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### **EURO PRICES**

## European rally lures buyers

## EUROPEAN DVERVIEW

EQUITIES

bund dropped to yet another money supply growth in two benchmarks on Monday low.

Germany having slowed but rebounded strongly yes By Philip Coggan,

Markets Editor

"The correction was justifled, the markets had become far too expensive," further, " said Rita become far too expensive," further, " said Rita German banks, which had sollowed im Monday's touts.

By Philip Coggan,

"The correction was justiagain, the case for a preterday. It climbed 23.28 or 2.4

But rate hike is eroding per cent to 492.61.

German banks, which had sollowed im Monday's touts.

Latin America and Asia may not have gone away but share prices had fallen far Germany, where a prelimination of the day o

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followed up Monday's tentative recovery with a more
determined rally yesterday,
so investors shrueged off the as investors shrugged off the come down, there is liquidity support and a lot of the valuation extremes have been taken out of the market.

The problems of Russia, Latin America and Asia may

There were come command.

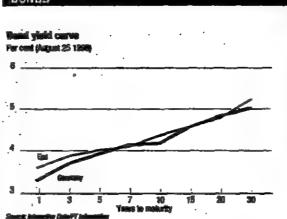
especially as bond markets continued to be supportive.

The yield on the benchmark

The yield on the benchmark continued to be supportive. growth of just 0.7 per cent. are planning to be part of Ecu 780 to Ecu 15280 and 10 year German government than expected and, with underperformed the other 587.44.

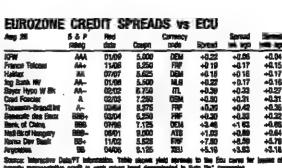
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MOCR.	FRE	6.701264	+0 0001	-0.00	+0.0001	+0.00
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Aug 18	Total Seat	Compan	S & F	(ML price	100 100	Cambo Cambo Cambo	Chief.	_
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Balgeuza d'Angdom (d')	07/68	8 750	粉条	100 690	4,48	-£107	-0.39	
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No. of Street								
Abber Wall Town Sni	2273	4.875	AA.	102 966	4 13	-0.04	-846	
Spn Electric Cap Cap	1074	5.500	AAA	107.030	4 17	-0.14	-047	
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Painted.	-0.13	+0.86	+0.15	+6.98	-0.53	-0.70
France	-0.10	-0.11	-0.05	-603	+0.08	-0.16
Barriery Milasi My	-0.28	-0.00	40.04	-0.16	+0.05	-0.21
refered .	+0.64	+0.83	+0.15	+0.24	+0.36	40,44
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letter lands	-0.13	-0.06	+8.05	+0.02	+0.19	-B.15
POSE MAN	+0.16	+6.29	+0.28	+6.27	+0.89	+0.31
Spale "OUTH"	+0.12	+0.08	+0.30	+0.36	+0.43	40.2
Denomalik Companya	+0.74	+0.54	+0.62	+0.98	40.58	48.0
MACE	+7.65	+5.01	+4.37	+3.22	+271	42.24
	+0.72	+0.74	+0.77	+0.81	+0.82	+8 17
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### U.S. \$250,000,000 Canadian Imperial Bank of Commerce (A Canadian Chartered Bank)

Floating Rate Subordinated Capital Debentures due 2085

Notice is haraby given that for the six months interest period from August 26, 1998 to February 26, 1999 the Debentures will carry an interest rate of 5.6125% per annum. The Interest payable on the relevant interest payment date, February 25, 1999 against Coupon No. 25 will be U.S. \$297.08 and U.S. \$2,970.80 respectively for Debentures in denominations of U.S. \$10,000 and U.S. \$100.000.

U.S. \$250,000,000 Canadian Imperial Bank of Commerce

By: The Chase Menhatter: Bank London, Agent Bank August 26, 1998

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## (A Canadian Chartered Bank) Floating Rate Subordinated Capital Debentures due 2085

Notice is hereby given that for the six morths interest period from August 26, 1988 to February 26, 1999 the Debentures will carry an interest rate of 5.8125% per annum. The interest payable on the relevant interest payment date, February 26, 1999 against Coupon No. 25 will be U.S. \$297.08 and U.S. \$2,570.80 respectively for Debentures in denominations of U.S. \$10,000 and U.S. \$100,000. By: The Chase Manhattan Benk London, Agent Bank CHASE

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or is hereby green dan 11sta 24 August 1996 to 23 February 1999 (181 days). Notes will carry an interest rate of 5.34375% per amuzu, Interest psychole on 23 February 1999 will amusus to USO 297.06 per USO 10.000. Note. Agent Bank Société Europeeur de Banque, Société Anonyme

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US\$20,000,000 Series 2 Secured Goaring rate box in accordance with the terms and condutons of the bonds, the rate of unever for the universit period street for the universit period 25 August 1980 to 25 February 1989 has been fixed at 6 H125°s per annual interest period in 25 February 1999 will be US\$24,819 44 on cach US\$1,000,000 principal amount of bonds.

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## Resurgent bond issue raises \$4.2bn

State Bank of India in foreign currency and yesterday announced that its issue of savings bonds to expatriate Indians - dubbed Resurgent India bonds - had raised \$1.2bn.

M. S. Verma, chairman, said it was the largest debt issue in Indian history, with 74,000 subscriptions from non-resident indians in 27 countries averaging about

The bonds were launched in an effort to bolster India's foreign exchange reserves and strengthen confidence in try's nuclear tests, which triggered international sanctions led by the US.

"It is heartening that every single concentration of Indian population in the world has contributed to this programme," Mr Verma said. More than half the total was raised from Indians in the Middle East. Expatriates

the balance came from the US and Europe. The US share was smaller than expected, after delays in obtaining regulatory

in south-east Asia accounted

for almost 20 per cent, while

clearance in some states. "Non-resident Indians world-wide have very great faith in the fundamentals of the Indian economy," said Mr Verma. He said applications jumped from 35,000 to 74,000 over the last week. vindicating the decision to

keep the issue open. The issue, launched on August 5, was extended by a week, prompting fears that the amount raised was fall-

intends to keep about \$1bn

\$3bn in foreign exchange The money raised is intended for investment in infrastructure. State Bank directly, while it will also invest in government securi-

swap the remainder into

rupees, giving the Reserve

Bank, India's central bank,

finance institutions. Economists said the inflow of funds would help support the cost, "In rupee terms you are looking at a 7.75 per cent coupon and about 10 per cent depreciation each year," said the chief economist at

one foreign bank in Bombay. Many doubt that State Bank and the government, which shoulders all but one percentage point of the foreign exchange risk per annum, can find infrastructure projects with an equiva-

However, Mr Verma said the rate compared favourably with recent sovereign bond issues. "Argentina, Mexico all paid much more than we have paid." State Bank will use its

newly acquired dollar funds to price loans aggressively. "We will lower the benchmark lending rates," said Mr Verma. However, analysts doubt how many foreign hanks will follow State Bank in offering tighter spreads to Indian borrowers given cur-

## Technical squeeze lifts German bund prices

**GOVERNMENT BONDS** By Vincent Boland in London

of a technical squeeze, leaving other Enropean markets trailing. Safe-haven buying emained a factor, but a rush to settle open positions in the futures market was the main driver, dealers

The September future settled 1.24 higher at 114.00 in a hectic session on the DTB, with nearly 800,000 contracts traded by early evening, after touching 114.07, a high for the contract. The squeeze was the result of a shortage of deliverable bunds to meet all the open positions in the Although analysts said the

market looked overbought at ket, undoing some of the BS 30-European monetary unionerable underlying support inspired convergence seen parisor this year for bunds from the turmoil UK GILTS endured a

in Russia and good news on the domestic inflation front. Forther evidence that Geremanating from the sterling man inflation is non-existent came yesterday when import swaps market. Early yester day the swap spread had prices showed a fall in July. In the cash market, the soured above 100 basis points as investors betting on vield on the benchmark 10-year bund continued to fali, ending at 4.16 per cent, one tick above its lowest level. Bunds outperformed

later, but the spread still spread widening to 117 basis points from an overnight ended 3 basis points higher Other European markets rose slightly but all sharply underperformed bunds. Tenyear apreads on both Italian BTPs and Spanish bonos

choppy session, again largely on technical factors The market settled down

at 87 basis points for both the 10 and five-year sectors. "Investors who put trade because they were too painful to maintain," said Kevin market was also awaiting the release of Russia's latest

The September gilt future settled 0.19 up at 111.23, well

below the day's high of contracts traded on Liffe. The 10-year spread between gilts and bunds also jumped

points in very early trading. TREASURIES remained in a tight trading range in the morning session in spite of a rally in US shares and the latest strong economic data reports. The

debt policy plan. The 30-year bond, the benchmark for long-term interest rates, rose & to 100H, yielding 5.464 per cent. Among shorter-term issues the two-year note was unchanged at 100 to yielding 5.200 per cent, and the 10-year note climbed % to 102#, sending the yield down

Russian instability sparked a run on Treasuries and sent the long bond yield to record

ping slightly below 130 basis little sign that investors are ready to take profits. Even a 100 point morning gain in the Dow Jones Indus-

trial Average did little to draw investors out of Treasuries, as has happened in "It's surprising that bonds haven't taken out a lot of that flight to quality bid,

despite the strong economic

data," said Terrence Pigoti, head of government tradin at Datwa Securities America. Beating expectations. existing home sales reached a record 4.93m in July, a 4 per cent rise. Consumer confidence fell in August but remained strong. Such strength would normally trigger Treasury selling, but the Federal Reserve will not raise interest rates in the

## Liffe in race against time to make electronic connection

The pressure is on the London exchange to bring forward the introduction of its new daytime trading system, writes Edward Luce

before the London International Financial futures and Options Exchange introduces its daytime electronic trading system, the markets are increasingly focusing on the merits of the competing

systems on offer. the French derivatives its NSC-VF system has had to be suspended on several recent occasions owing to wild price volatility, have

Matif, which experienced the problems on its gilt and French government bond futures, put the volatility down to teething problems with its pricing system. Either way, it highlights culties Liffe could experience

est rate contracts and far the longest-running The DTB's main contract, screen-based system, is also believed to have encounthe future on the 10-year tered similar difficulties, German government bond, is

"Everybody's been focusing on the benefits of electronic trading, but there are also icebergs out there spotted," said one derivatives head at a US investment bank in London.

although less recently than

level of 189 points.

widened by 8 basis points

Liffe says that Liffe Connect, its new system, will be able to execute far more sophisticated orders than can the DTB's ageing screenbased system. This could include "multi-

ple leg" trades such the

orders can be executed

owever. Liffe is faced with two basic problems. First, in the beence of a proper daytime continues to flow to Frankfurt. No matter how sophisticated Liffe Connect is, it could be introduced too late.

a relatively simple product that can be traded without

The DTB system isn't

sophisticated manoeuvres

such as the butterfly," said

one trader. "This is why the

short-term interest rate con-

tract on the D-Mark is still

almost exclusively traded on

Liffe's trading floor."

The system will be only be made available for trading in equity options this November. Other contracts, including the vitally important bond and interest rate futures, will have to wait until mid-1999 before the chance to go electronic.

"There's a danger of Lifts closing the stable door after the horse has bolted," said one broker in London. Second, there is no guar antee Liffe Connect will be as sophisticated as the mar-

ket hopes it will be. The pressure is on Brian Williamson, the new (and the first full-time) chairman of Liffe, to introduce the sys-

tem earlier than mid-1999 for all other products. The danger is that this could lead to the cutting of corners in what is a mindnumbingly painstaking

most sophisticated system because it will - by definition - be the next generasaid Maithew Fosh of SGF Chase, a brokerage house. "But judging by the sophistication of existing systems that doesn't neces-

ne caveat that Liffe might well worth observe is that many in the market believe the emphasis on developing an "open architecture" screen-

sarily meen very much."

based system is exaggerated. Open architecture makes easier for users to interface with other screen-based systems, including other exchanges. But given the technological revolution also

taking place among users

themselves, such a goal

might be over-stated.

Edward Condon, director at investment bank CSFB says banks themselves will increasingly be providing users with integrated CSFB's Prime Trade,

launched this year, enables its clients to trade products on every exchange from one screen, either through the

internet or through a direct line to CSFB. As a clearing member of each exchange, CSFB deals with all the back-office details itself. For the enduser, this is as open as the practice, the user is routeing

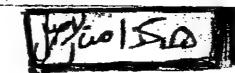
orders to several incompatible systems from one screen Liffe is another matter. Only one thing is certain: the market is not standing still while Liffe's new system ges

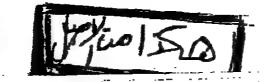
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## simultaneously. Such technology is essential for the ing short of expectations. WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS BOND FUTURES AND OPTIONS US CORPORATE BONDS 105.62 +0.85 106.35 - +0.83 4.000 100.4900 3.62 -0.02 -0.15 -0.37 -0.40 5.750 108.9900 4.48 -0.07 -0.20 -0.39 -1.20 Cred Possiler SCOF FIRM July 10000 2000 EB Abbay Suc Watt Dienny EB: FRN July Suc Street Stre +0.26 +0.25 +0.43 +0.33 5.66 5.46 5.96 5.82 -0.14 -0.79 -0.08 -0.14 -0.29 -0.34 -2.75 -0.13 Sitt prices Change 113 49 +0.64 112 49 +0.60 Est. val. Open tot. 815,419 1955,192 111.995 151,502 iúgh 114.87 112.80 1275 112.75 FTSE Actuaries Govt. Securities 32274元第二次 2227年第二次 2227年第二次 2227年 Open 1st. 117452 47361 54 127 53 127 53 126 53 105 52 15 53 101 Ex at Open at 453,556 752,111 59,566 354,846 1,486 55,884 124-26 124-21 124-21 124-13





FINANCIAL TIMES WEDNESDAY AUGUST 26 1998 \*

**CURRENCIES & MONEY** 

## Yen and commodity currencies drop

MARKETS REPORT

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connection

The yen sank yesterday as Kiichi Miyazawa, Japan's then spent several weeks export rapidly chespening finance minister, again conthreats to intervene for the

He said that although Japan would intervene for had issued the sternest 1394. It was fixed 10 per cent the yen if markets were dis-rupted, he saw no such dis-So the market was surprised still well above its rate in ruption now. This undid when Mr Miyazawa contra- retail banks, after trading weeks of work by policy- dicted him yesterday. makers - including Mr Miya-zawa himself - who had been warning that Japan intervention. The yen rose was possed to intervene. The within its recent Y141-Y147 had raised interest rates and yen, which had been rallying range against the dollar, indicated that it would stop against the dollar, fell back. climbing Y0.9 to close in trying to stabilise the cur-Neil Parker, treasury economist at Royal Bank of Scotland in London, said: "He

makes these comments that seem totally bizarre." Mr Miyazawa's about-turn seem totally bizan...

Mr Miyazawa's about-turn
yesterday recalled his first
words in office last month. At a late-night press conference, he had said he thought

POUND SPOT FORWARD AGAINST THE POUND

Japan should stop interven-ing for the yen and the stock market. The currency had slides in the "commodity" currencies those of Norway, instantly plunged.

He and numerous officials and other countries that insisting that Japan still tradicted his colleagues' believed in intervention. On Monday Eisnke Sakakihara, was allowed to float last the senior finance ministry Monday, yesterday suffered official known as Mr Yen, its biggest fall since October

> The market concluded that
>
> Tokyo remains divided over
>
> The Norwegian krone fell London at Y144.7.

Yet dollar/yen remains, krone and the Swedish bizarrely, a sideshow. The krona, which it again dragged down, hit their low-

1,5123

commodities.

The Norwegian krone fell

short-term interest rates to

90 per cent to support the bolivar. The Australian dol-

1.6465 1.6375 1.5375



lar hit another 12-year low. In Canada it was a case of the dog that did not bark. rency for the moment. The The Bank of Canada surprised traders by not interparsen traders by not inter-vening for its currency, which promptly performed better than usual, dropping only 0.2 cents to C\$1.550 against the US dollar. est levels against the D-Mark for two-and-a-half years. Venezuela raised

# This is no time to be an

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

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ble has kept pressure on pegged currencles all over ber. Inflation is running at

Hong Kong, Brazil and suit, says Mr Lachman. Argentina - to survive. He notes for instance that Brazil, whatever its problems, has strong foreign exchange

The two pees most likely to go are those of Veneznels and Colombia, says Mr Lachman. He thinks it is only a matter of time before Venezuela devalues, even if the country might be able to

IN OTHER CHARENOES Fig. 15 E S

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close to 40 per cent, the oil Yet Desmond Lackman, price has sunk, and yet the head of emerging markets currency has harely moved research at Salomon Smith so far. If Venezuela devalues Barney in New York, expects the close trading partner Colthe major pegs - those of combia might have to follow But he thinks that the

main effect of the rouble's crash and Russia's partial default will be more subtle. The lesson of last Monday, says Mr Lachman, is that the Group of Seven and the International Monetary Fund will not step in to save had thought that Russia was

too big to be allowed to devalue and default. This means that holding emerging market bonds it seemed. Investors will therefore demand higher interest rates from countries such as Brazil, says Mr Lach-

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| 12,686| 2.3 | 12,594| | 27,05| 2.3 | 35,3965 | 1.4 | 1.2 | 1.2 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |

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9 US\$100,000,000 Subordinated Collared Floating Rate Notes due

Notice is hereby given that for the interest period 26 August 1998 to 25 February 1999 the otes will carry at Interest rate of 5.4375% per annum, Interest psyshle on 25 February 1999 will amount to US\$277.92 per US\$10,000 note and US\$2,779.17

Clobal Agency and Trust Sar Citibash, NAL London 25 Angust 1996

CITIBANCO

BANQUE NATIONALE DE PARIS USD 154,000,000 and Flucting Rate Rates dee 2003 Author is hearby given that the rais of newest for the period from August 20th, 1909 in Period 20th, 1909 in Perio

BNP Imperior

**ALLIED DOMECQ** £200,000,000

Allied Domecq Financial Services plc (the "Issuer") 6% per cent. Guaranteed Convertible Subordinated Bonds ("the Bonds") due 2008

Guaranteed on a subordinated basis by Allied Domecq plc (the "Guarantor")

**Redemption Notice** 

NOTICE IS HEREBY GIVEN that in accordance with Condition 8(c) of the Bonds that the Issuer has effected to redeem all of the constanding Bonds on 5th October, 1998 (the "Redemption Date") at £1,000 per £1,000 nominal amount together with interest accrued to the Redemption Date.

£1,000 nominal amount together with interest accrued to the Redemption Date.

Payments of principal and interest on the Bonds will be made against presentation and surrender of Bonds and unmanured Coupons relating to such Bonds (whether or not attached or delivered) shall become void and no payment shall be made in respect of them. Where any Bond is presented for redemption without all unmanured Coupons relating to it, redemption shall be made only against provision of such indemntly (including security) as the Issuer or Guarantor may reasonably require.

Bondholders are reminded that in accordance with Condition 7 of the Bonds, Bonds may be converted into Ordinary Shares of the Guarantor at the Conversion Price of 604p per Ordinary Shares at any time up to and including 28th September, 1998. A Conversion Right may be exercised by delivering the relevant Bond together with all unmatured Coupons appertanting thereto to the specified office of any Paying and Conversion Agent listed below, during in each case, its usual business hours, accompanied by a duly completed and signed Notice of Conversion in the form obtainable from any Paying and Conversion Agent. A circular to holders of Registered Bonds has been posted today.

Parament per Bond on redemation Payment per Bond on redemption

Value of Shares arising on conversion of a Bond (excluding fractional entitlements) 890,723

Value of Shares\* 1,000,000 16,500 1,016,500

market questions of 536p per visure on the Lumbon Stock Rachange for 34th August, 1996. Contact: Cazenove & Co. Duncan Hunter 0171 588 2828 Principal Paying and Conversion Agent The Chase Manhattan Bank, N.A. Crosby Court, 38 Bishopsgate, London EC2N 4AJ

Paying and Conversion Agent Chase Manhatan Bank Luxembourg S.A. 5 Rue Plaetis, 1.-2338 Luxembourg Grund

NetionsBank

CHF 150 million 31/2% Bonds 1997-2001 FORD CREDIT EUROPE PLC Brentwood, England

 
 Swiss Security Number:
 550,501

 ISIN Number:
 CH0005506018

 Common Code:
 7150539
 Common Code:

Credit Suisse First Boston was Informed that, effective June 1, 1998, the legal name of Ford Credit Europe pic has changed to

"FCE Bank pic". The conditions of the above Bonds remain unchanged and no stamping of securilies will occur.

CREDIT SUISSE FIRST BOSTON

**Notice of Early Redemption** 

U.S. \$500,000,000

Floating Rate Senior Notes due 2000

Notice is hereby given pursuant to Condition 5(a) of the Terms and Conditions of the Notes that the Issuer shall redeem all the Notes on October 5, 1998 at 100% of their principal amount plus accrued interest. On and after October 5, 1998 interest will coase to accrue on the Notes. All conditions precedent to such Redemption

FISCAL AND PRINCIPAL PAYING AGENT The Chase Manhaman Bunk Trinity Towns, 9 Thomas More Street, London E19YT

**PAYING AGENT** Chase Manhattan Bank Luxembourn S.A. 5 Rue Plastis, L-2338 Luxembourg Grund

By: The Chase Manhattan Bank London, Fiscal and Principal Paying Agent

August 26, 1998

**O**CHASE

## Wool producers in uproar over stockpile freeze

Critics have warned that the Australian government's move could lead to greater protectionism, writes Gwen Robinson

ment's decision earlier wool sales from the country's stockpile for 12 months has caused uproar in the wool industry.

The decision overturns a commitment to maintaining stockpile sales and has now ling uncertainty over supplies at a time when internaand demand is faltering. The Australian Council of

Wool Exporters, one of the yesterday the government was "damaging Australia's reputation" with its prevarication over the wool stock-

After announcing the stocknile freeze in early August, the government found it could not legally enforce the decision without calling a special session of parliament to approve the

changes However, indications that John Howard, prime minister, intends to call an early election in October make it unlikely that parliament will be reconvened to pass the legislation necessary to freeze stockpile sales for the

October quarter. The stockpile, effectively a downturn, weakening Euro-

of 4.7m bales after the government abandoned its wool reserve price scheme.

The old scheme, established in 1974, was responsible for the massive pile of unsold wool, requiring the government to purchase bales that could not achieve a set minimum price. The government bought the bales at the set price, warehoused them and resold them when prices improved,

The system faltered in the ers were setting high base prices. Market prices plunged as recession hit, the stockpile swelled and weak prices prevented the wool

The new stockpile system was intended to stabilise prices and clear the backlog of debt with quarterly sales of stockpiled wool.

Under the scheme, Wool International, a statutory authority, was appointed to oversee stockpile sales at a rate of at least 182,000 bales every three months. When wool prices slid last year, the ment reduced the sale rate to 90,000 bales a quarter.

However, the system has run into problems this year amid the Asian economic quota system, was estab- pean demand and strong. The uncertainty over policy

he Australian govern- lished in 1991 at a peak level auction supplies in the domestic wool market.

As prices fell, the government proposed to freeze stockpile sales in order to reduce supply and increase The plan divided the industry, proving unpopular

and exporting associations but receiving strong support from some regional wool growers' groups. An industry review in late July rejected the idea of freezing stockpile sales and the government agreed to

abandon the proposal. Days

later, it abruptly reversed its

decision and announced the

among key wool growing

12 month freeze. direct response to the growing popularity of One Nation, an extremist party that has made big gains in rural areas on populist policies, including trade protectionism. The government, a coalition of the Liberal and National parties, saw it as a way to win favour among

nities warned the decision would lead to greater protectionism and a return to the policies which originally created the mountain of unsold wool.



lia's image as a reliable wool supplier, they said.

Wool exporters also feared the freeze would open the way for competitors in Australia's traditional wool markets and encourage a shift to cheaper, synthetic fibres

After the freeze was announced, wool prices reached a four-year low before climbing. They faltered when news of the legal impasse created further confusion, but have recovered in the past week. Industry leaders, warn that the recovery will be temporary until the issue is resolved.

Wool international mean while, suspended sales following the government's

however, the body must clear 90,000 bales by the end least another 90,000 bales in the final quarter. The stockpile, now at 1.1m bales, is due for depletion by the end

ick Warburton, the body's chairman and an outspoken critic of the government's decision. warned that sales would have to resume unless legislative changes were made. We have no intention of defying the government, but we do have an intention to comply with the law," he

Tim Fischer, deputy prime wool groups yesterday by

national could proceed with sales for the current quarter - about 16,000 bales must be sold to meet the quota - and then wait for legislative changes in the final quarter. The deadlock over the stocknile has proved embar

"It is becoming a source of

rassing for the government

increasing frustration that members of the trade cannot respond adequately to requests from overseas principals and customers as to what is going to happen with the proposed freezing of the Wool International stockpile," Westarmers Dalgety, a pastoral house, said in a

with total stocks at about 7%

Alan Williamson, analyst at

Deutsche Bank Research.

# Freight rates hit by tanker over-supply

The global tanker market is looking increasingly oversupplied in the context of collapsed crude oil prices and bulging international inventories.

Freight rates for tankers have fallen almost 40 per cent in the past six weeks; the outlook for 1999 is for further market weakness. According to the latest figures from shipbrokers SSY, in the first six months of 1998 the world tanker fleet grew by 3.6m tonnes and at the end of July 454 new ships, totalling 46.3m tonnes

were on the order books of A total of 67 new ships have been launched so far this year, with another 113 due before the end of the year. In 1999 there are 234 tankers due to be floated, the biggest delivery of new

and representing 16.7 per

cent of the existing fleet,

vessels since 1976. The impact of all these new tankers is bound to depress freight rates even further. Analysts are now beginning to forecast, in general terms, the collapse of some of the more debtexposed of the world's ship

The biggest order books for new tankers are with South Korean and Japanese construction yards, with 153 and 120 ships respectively. China is in third place, with 44 ships, but Chinese shipyards are now finding it very difficult to compete for new orders, largely because

of the relative strength of

the renminbi, the Chinese "Current prices are "The scale of the problem now facing tanker owners is given by a comparison of reight rates on one important route, the Arabian Gulf-Japan. On July 10 the char-

**深点均衡通常** 

tanker for this route cost about \$46,000 a day; by this week the rate had fallen to about \$28,000," says John Banaszkiewicz, director of SSY Futures, the derivatives

wing of SSY. Earlier this year, the tanker market was being seen as the saviour of shipowners, as the bottom fell out of the dry cargo freight

"Low oil prices enticed storage refineries to build inventories to record high levels; the recent collapse in tanker freight rates is seen by many as an indication that there is scarcely room left for another barrel of oil to be stored," says one industry specialist.

With the world oil market now at saturation point, tanker owners are hoping promised production cuts by the Organisation of Petroleum Exporting Countries will actually take hold and bring the global crude oil market back to balance.

The other main hope is that La Niña - a reversal of the disruptive El Niño abnormal global weather system - will arrive with a vengeance, and induce a severe northern hemisphere winter, giving a desperately needed boost to demand for crude oil and distillates.

## Brent blend crude oil hangs on to small gains

GRAINS AND OIL SEEDS

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\$17.00 -5.25 \$17.50 \$34.00 \$1.261 \$11,97 \$11.25 +2.50 \$32.00 \$26.75 \$22.917 \$7.206 \$40.50 +2.50 \$10.00 \$36.00 \$1.437 \$67.44 \$50.25 +2.25 \$59.00 \$56.00 \$1.831 \$12,000 \$26.75 +2.25 \$59.50 \$60.01 \$81 \$12,000 \$26.75 +2.25 \$59.50 \$55.00 \$88 \$4.092 \$26.00 +1.50 \$69.00 \$85.00 \$65.75 \$1.00 \$26.75 \$1.50 \$1.00 \$1.

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## **MARKETS REPORT**

Brent crude oil prices beld on to their small gains of Monday on the International Petroleum Exchange, but traders were not hopeful the \$13 a barrel mark would be breached, given the massive

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The October-dated Brent crude contract was \$12.60 a barrel in late trading, comnared with Mondov's close of \$12.55, while on New York's Mercantile Exchange dealers were awaiting the latest figures from the American Petroleum Institute.

A modest drop in crude

Precious Metals continued

BI GOLD COMES (100 Year or; Stroy or)

global inventories now in stocks was expected by most

On the London International Financial Futures Exchange the day was busier than of late in cocca futures, with total trading volume of 15,713 lots. September cocoa closed

> down 26 at £1,019 a tonne, the lowest since March 6 1997, with investment fund

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of the day. Coffee futures staged a minor rally on the back of

US investment fund buying. September contract ended \$45 higher at \$1,678 a tonne, with a total of 7,773 lots traded for all months.

The trend in copper stocks on the London Metal Exchange has gone sharply

in reverse following the relatively unmoved. Threemonth copper closed last 183,000 tonnes drop between February and July. night at \$1,634 a tonne, down Another rise of 3,350 tonnes was reported yesteralready discounting some day, following one of 6,825 tonnes on Monday. This thing close to a recession

means the exchange's copper stocks have jumped by 3.6 per cent to 295,675 tonnes so

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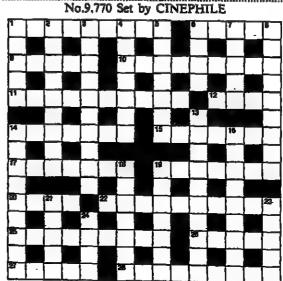
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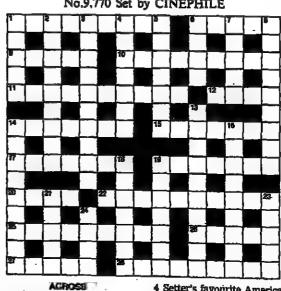
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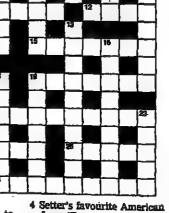


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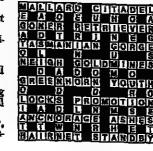
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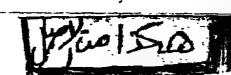
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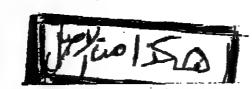
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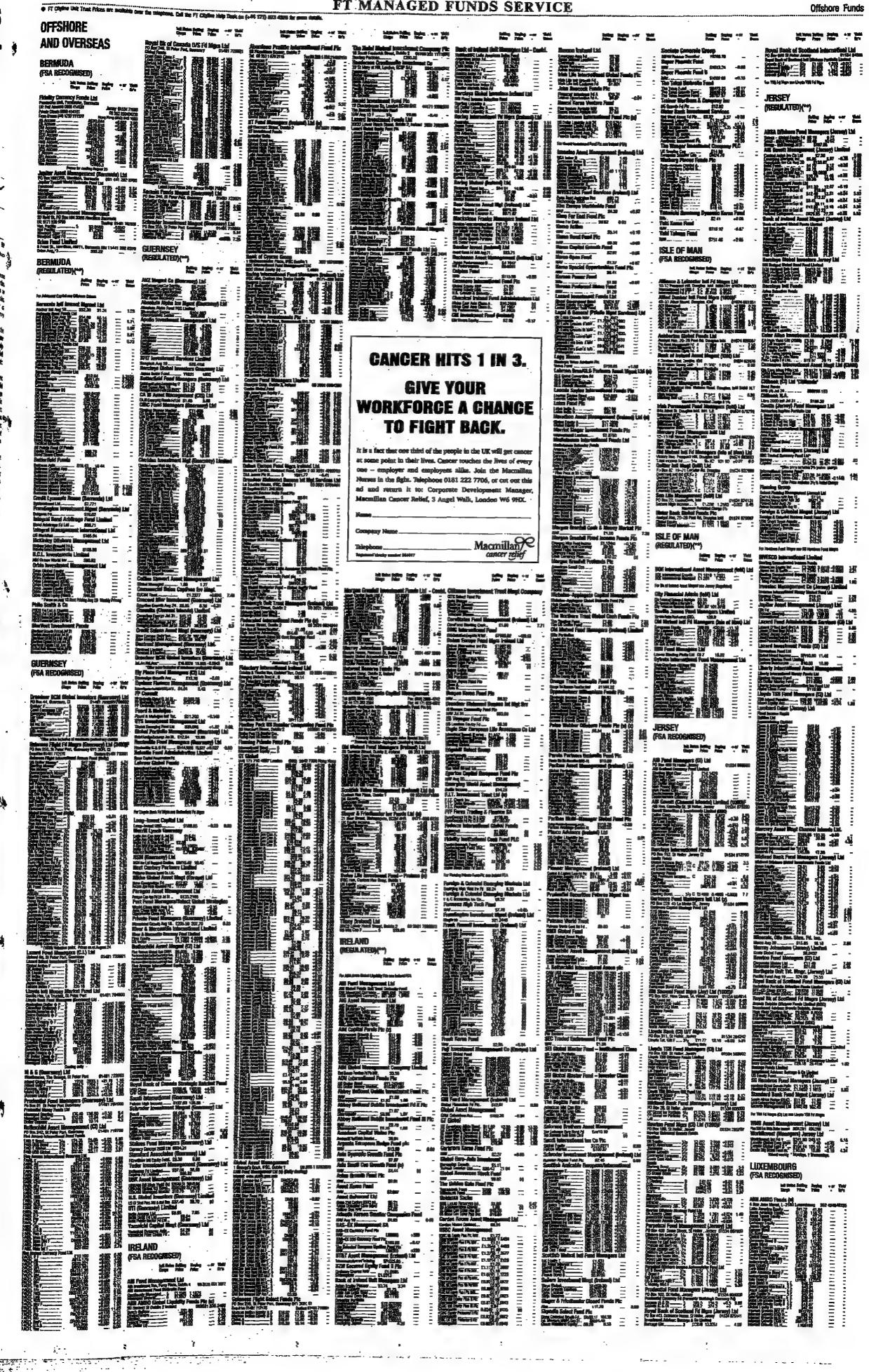
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FINANCIAL TIMES WEDNESDAY AUGUST 26 1998

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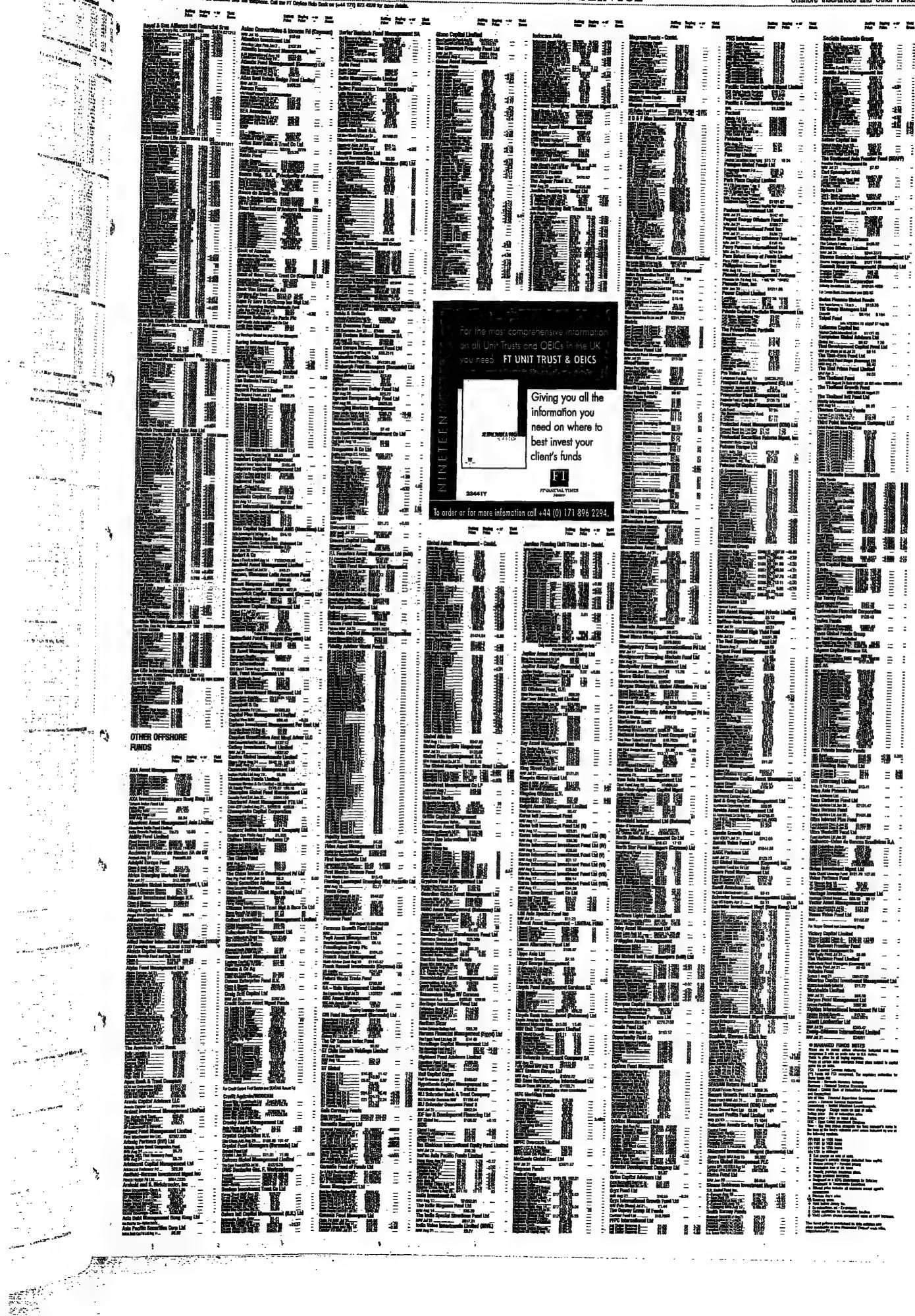
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FINANCIAL TIMES WEDNESDAY AUGUST 26 1998



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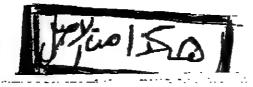
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## Bid news and strong global gains boost equities

MARKET REPORT

Another session of fast and furious moves in stock prices saw London's equity £1.25bn cash bid for insurmarket build confidently on Monday's good closing performance, helped along by US. more takeover action and impressive showings by international markets.

The FTSE 100 index finished the session in good heart, up 100.7 at 5,654.4. Over the last two sessions, it

the performance of the senior index the FTSE 250 also made progress, notching up a 44.3 gain at 5,100.3. largely on the back of the ance broker Sedgwick, from Marsh & McLennan of the

But the smaller stocks were left behind by the top 350. The FTSE SmallCap index struggled all day and eventually closed 3.5 down Impressive performances

from Wall Street on Monday has risen 177.4 points, from Wall Street on Monday recouping much of last Friand again at the outset of

day's 190.4 decline. Although trading yesterday, plus good for celebration at news of height. Although some SEAM remains positive on markets, provided a powerful kick-start for London.

The Dow Jones Industrial Average managed to end a see saw Monday session 32 points ahead and both Hong Kong and Tokyo delivered positive responses, helping to calm some still-ragged nerves in London.

Big gains across most of the continental bourses, especially Frankfurt and Paris, added to the gradually improving general outlook in London, as did the firmer trend in the gilts market. There was genuine cause

the past couple of months. The bid for Sedgwick

comes hard on the heels of Friends Provident's agreed 2744m bid for London & Manchester, the life assurer, launched only last week, and Kohlberg Kravis Roberts' bid for Willis Corroon last month. Dealers insisted there is more restructuring to come in the general insur-

Footsie hit its session high, 5,655.6 in mid-morning, as the build-up of takeover speculation was at its tive position.

ance stocks.

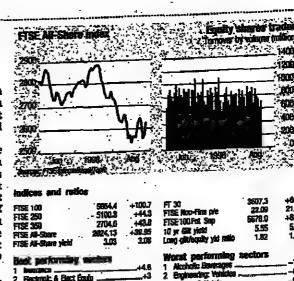
UK market, there are still plenty of market strategists who see good value in

Scottish Equitable Asset Management said yesterday that it had restructured its portfolios to "reflect a positive position on bonds in the UK and US markets" funded from lower cash weightings - and said it expects both UK and US equities to outperform cash. rebalancing its equity portfolies from a neutral to a post-

never looking like matching showings from most Asian the latest takeover in the observers remain wary of the prospects for European insurance arena the third in the extreme volatility in the equities but is underweight in Japan, the Far East and Latin America

SEAM said it expects the UK economy to grow by a little below 2 per cent this year and forecasts a "soft landing", with inflation at 2.8 per cent by the end of this year. It does not see a need for interest rates to rise from the current 7.5 per cent and said rates could begin to decline in the new year.

Just about the only disappointment was the low level of turnover, which at 6pm reached only 725m shares.



## Sedgwick bid raises stakes

COMPANIES REPORT By Peter John and Joel Kibazo

The latest bid among insurance brokers marked balisation of the UK sector. And at 225p a share, the offer by Marsh & McLennan of the US for Sedgwick represented a 57.9 per cent premium over the insurance group's closing price on

The offer values Sedgwick month after rival Willis Corroon agreed to a £950m take. over by KKR, the US buyout

It also raised the stakes in the game not just for the leaders but also for smaller companies in the sector.

Dealers were reviving stories in a Sunday newspape earlier this month that Morgan Stanley Dean Witter was advising Aon of the US on a possible counter bid for

One broker said the aggressive Marsh offer would translate to about 230p a share for Willis, which was marked up 24 to 199p. Sedgwick jumped 70%

SG Securities recommended Jardine Lloyd Thompson. Analyst Tim Young said a relative yield

valuation put a take-out arm should be worth 500p a price of 350p a share on JLT share after the demerger parison put it at 320p.

Allowing for the smaller size and different nature of the group. Mr Young targeted 250p a share. The shares rose 191/4 to 1941/4p. **BAT** Industries held early

gains amid positive comment after the company set a date for its tobacco and insurance demerger. Dresdner Kleinwort Ben-

recommendation on BAT and other brokers were positive on the stock, Morgan Stanley Dean Witter said the British American Tobacco

The date of September 8

for the new shares to start trading was earlier than expected. And BAT's dismissal of the threat of legal action against the demerger had calmed concerns. The shares rose 20% to 647%p.

Guardian Royal Exchange lifted 12 to 2900 with Merrill Lynch raising its recommendation to "accumulate" from "neutral". The broker gave a price target of 310p-340p for the shares and increased its medium-term recommenda-

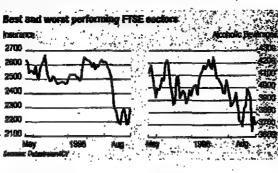
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Merrill said the group was trading at a four-year rela-

Aero-engine group Rolls-Royce shrugged off recent weakness as the market celebrated the announcement of new orders to power the British Airways fleet. A statement from BA said

the International Aero Engines consortium, in which Rolls is involved with Pratt & Whitney, was to supply the engines to the 20 Airbus A320s it ordered, BA also took options on a further 129 A320s. In addition, the UK carrier

said Rolls was among three aero-engine makers tendering to supply engines for Boeing aircraft it is also buying. The shares jumped 20% or 9.6 per cent to 236p, the best performer in the FTSE 100. Volume was 6.7m by the Morgan Stanley Dean Wit-

ter and HSBC were said to have reiterated their positive stance on the stock while several specialists on the sector suggested the stock had been oversold. However, not everyone is a

"Rolls may have a healthy All Futures, Options

order book but margins remain a problem." The company reports its

figures tomorrow and the market is expecting to see first-half profits of around £130m, up from £116m a year British Airways, which

acquire up to 220 new aircraft, including up to 188 Airbus Industrie regional jets, was also in demand. The shares rose 5% to 503p. It was reported after the market close that BA chairman Lord Marshall had acquired 10,000 ordinary

transaction, he holds 68,875 BA COSTNE BA also said that director Derek Maurice Stevens had bought 20,000 shares, also paying 502p and raising his

### BAe in demand British Aerospace was

also in demand following the new orders from BA for the Airbus Industrie consortium. The shares hardened 10 to 430p. BAs holds a 10 per cent stake in Airbus and builds the wings for Airbus air-

In the rest of the engiwanted, the shares appreciating 20% to 446p. Profit-taking in GEN saw the shares lose 8 to 724p.

HSBC lost ground with the Hone Saw appreciating the Hone Saw appreciation of the day appenry firmer at the day appenry firmer at the saw appreciation of the saw appreciati firm showing in the Hong 534p.

Kong markets overnight doing little to boost senti-

Trading in the stock has been impacted by reports of a £100m bought deal - equivalent to 8.5m HSBC shares on Monday by Dresdner

Kleinwort Benson. The broker is understood to have placed some of the stock in the Hong Kong market, which has been supported in recent days by talk of hefty government intervention. The shares ended ? lower at £13.67.

Abbey National put on 19 at £11.17 after Schroders reiterated its positive "outperform" recommendation.

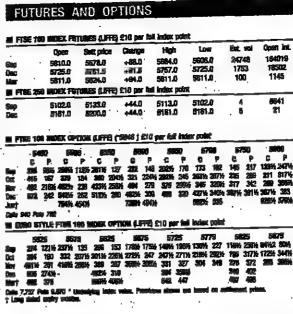
ICI gained 18 to 686p as the battered stock recovered from five-year lows. On Monyesterday confirmed it is to day, the stock fell to 656p, its lowest level since July 1998. Since a mid-May peak of £12.44, the shares have lost

45 per cent of their value. One dealer said the stock had been "incredibly oversold", adding that ICI had managed to shrug off any impact of a profit warning from Kalon. ICI's profit shares in the company at warning in July provoked a 502p each. Following the 22 per cent slump in the share price in three days.

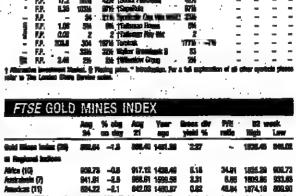
US product approval boosted Celltach by 12% to 287%p. The company is to receive royalties on an inflammatory bowel disorder treatment marketed by Cantocor of the US.

Cairn Energy fell 31 to 130%p after a results state-ment that included news that testing of the Haldaproved fruitless. Shares in Selfridges hard-

ened 31/4 to 2481/p following confirmation that British Land subsidiary Boldswitch had acquired a further 3.6m ordinary shares in the com-



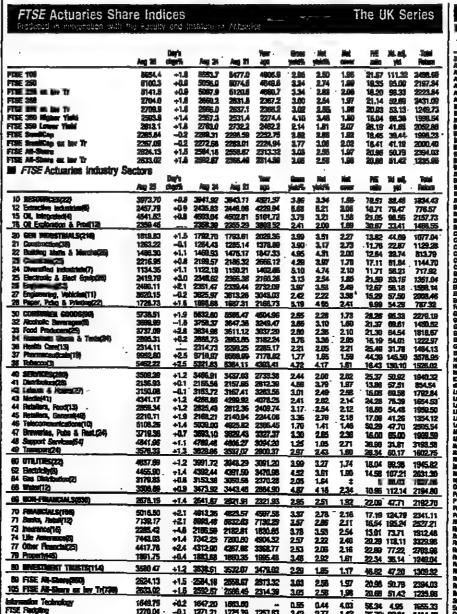
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職者者者の題で丁明年代の後の事のの事には、「日本の事のなるのはなるのはなるのは、日本の事ののなるとなるのなるのはない。

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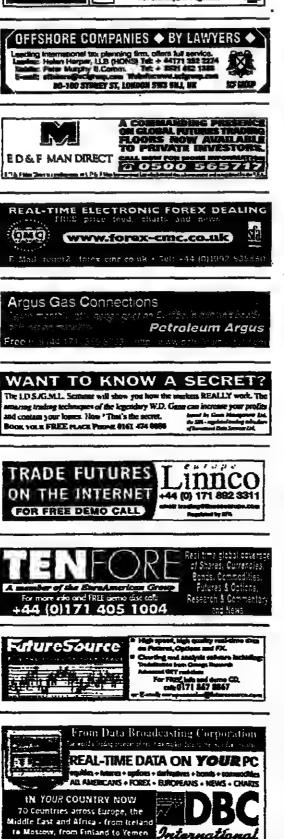




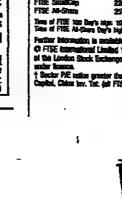


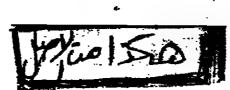
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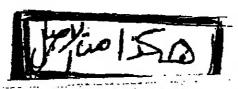
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Color   Colo	## 1982.25 1987.7 1982.30 1982.3 1982	1   102.55   202.12
Column   C	## 1982   1887   1883   1984	1   12.2.5   10.2.0   11.0.2.0   20.7   20.7   2

**EMERGING MARKET FOCUS** 

to Harare slide

## STOCKOMARKETS

## Bourses rally as buyers seize their chance

Global equity markets made yet another attempt at a rally vesterday, as investors decided that the recent sharp falls in share prices offered a buying opportunity, writes Philip Coggan.

There was not much in the way of encouraging eco-

ping from 7.14 to 7.88 to the However, on the plus side, day to persuade them to Hong Kong, although Ti dollar, despite the commit-outside Russia there was not start buying shares again, fell to a 20-month low. nomyrdin, to defend the currency. And there was still no restructuring of Russia's

Meanwhile, three Russian tep and Most Bank - agreed explain the rebound. Russia to merge. The stability of the appeared no nearer to solv- financial system has been ing its problems; the rouble consistently queried since

However, on the plus side, day to persuade them to Hong Kong, although Taipei template either.

news on the terms for the next potential trouble spot in the minds of many global investors, but yesterday the banks - Uneximbank, Mena- get of devaluation specula- ing to yet another historic offers for Iomian Bank. Ioni- all-time high of 9,367, tion late last week, opened low. firmer with the help of Asian equities started the mercial Bank, said that the higher money market rates. ball rolling yesterday with tender would be cancelled

The early gains on Wall Street enabled FRANKFURT

to look beyond continuing

worries over Russia and

Asia and the Xetra Dax

index pulled strongly ahead

to close 153.65 or 2.9 per cent

at the centre of attention,

recouping some of the

ground lost in recent ses-

sions as a result of their

exposure to Russia where

they have outstanding loans

Dresdner Bank jumped DM5.75 to DM91.25 as Gold-

man Sachs upgraded the

stock to its European recom-

mended list, saying that the

recent battering of the

bank's shares, because of the

Asian crisis, had been over-

Deutsche Bank put on

DM4.10 to DM129.50 and

Commerzbank collected

PARIS regained the 4,000

dex with a 7.7 per cent in

France Telecom alone

as safe-haven status among

equities, with no exposure to

Asian markets and a solid

DM2.19 to DM57.01.

The big three banks were

higher at 5.407.03.

of \$30bn (£18bn).

done.

ment of the reappointed much in the way of bad especially as recent falls in prime minister, Viktor Chernews for the markets to conbond yields have made equicantly with Frankfurt age trimmed its losses in ties look more attractive rel- regaining more of the late Friday trading. The Dow Latin America may be the ative to the rival asset class. ground lost during its 5.4 per quickly gained 100 points investors in Zimbabwe are. Bonds were on the march cent decline on Friday.

yesterday, with the yield on the benchmark 10 year Ger- falling 3.6 per cent after

Europe rallied signifi-

Athens was an exception. an's parent company, Com-

The unbest mood spilled

over to CS Group, which

month, and the shares rose

Novartis, expected to

report tomorrow a 11-15 per

cent rise in first-half net

profits, rose SFr41 to

SFr2.436. Roche certificates

gained SFr185 to SFr15.610.

High-tech stocks, however,

ware out of favour. Esec

tumbled SFr200 to SFr1,000

in the wake of Monday's

pany and news of a planned

This took the shares back

to their four-year-old issue

price and compared with the

SFr5,600 at which they were

MADRID fulfilled expecta-

tions set early in the day; by

trading in June 1996.

SFr6 to SFr299.

restructuring.

Wall Street continued the rally which started when the Dow Jones Industrial Aver-

found a floor at a level about Venezuelan bolivar, the tar- man government bund fall- some disappointing tender 10 per cent below the recorded in mid-July, with US investors still willing to "buy on the dips". It rallied Perhaps all investors most bourses modestly and held again in three from around that level on needed was a fairly quiet higher, including Tokyo and months.

August 11 and August 21.

cent higher at 836.10.

Analysts noted that the

market was given a mild fil-

lip by early strength on Wall

falls of recent days, partly

attributed to downgrades in

the value of Latin American

Two of the biggest recent

fallers - Banco Santander

that to 25 per cent at the

end of trading, with the Mib-

tel index registering a rise of

sell-off on disappointment

that the tender for a major-

ity stake in Ionian-Bank had

failed to live up to the mar-

ket's high expectations. The

general index finished 93.24

or 3.6 per cent down at

2,479.05, having recovered

from an early low of 2,405.86.

The banking sector was

567 to 23,603.

### seen it decline by 70 per cent in the last year. Yesterday, the industrial : 180 index posted its second consecutive 100 point loss as foreign investors baled out it closed 138.67 or 2.21 per cent down at 6,142.01. A sharp fall in congiomerate Delta Cormore than a quarter of the

to Monday's decline. Dropping commodity prices, a compensation package for war veterans, a land redistribution programme and political uncertainity while prices have also fallen have all weighed on the market and analysts expect the decline to continu

69-share index, contributed

Christopher Hartland-Peel Africa specialist at Standard Bank, said: "The bear market is one year old and, typically, these things tend to last two years."

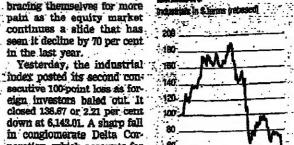
and BBV - made early gains Having hit an all-time high of 12,081 in August though Santander again ended lower, Pta65 down at 1997, the last 12 months have Pta3,205, while BBV closed seen market capitalisation 1.1 per cent up at Pta2.330.
MILAN also improved, decline from \$5hn to around opening more than 1 per cent higher and extending

The slide, and the collapse of the currency, which has led to an effective devaluation of around 45 per cent in dollar terms, was triggered by the government's plan for age for war veterans which economists and donors said it could not afford.

In November, the governmeans of redistributing land, threatening a sector that is a substantial contributor to exports.

hard hit, losing 5.5 per cent, with several issues quoted The government has since ask-only with no buyers reduced the number of farms throughout the session. for compulsory purchase, Ionian Bank and Commerbut villagers and peasant cial Bank both fell 8 per. farmers have taken matters into their own hands and moved onto some of the properties.

the close the general index Morgan, Bary-Mand, Pater Hall Farmers have also been hit by a fall in commodity



down 30 per cent this year, for gold and other minerals. Although companies have

ble results, many now expect that to change as the slow South African economy and weak rand hits exporters and rising interest rates. now about 35 per cent, make borrowings more expensive. Analysts say that weakening economic fundamentals. including increasing inflation, have contributed to a

poor environment for investis looking so cheap that one should be investing, but the climate is just not right," said an analyst.

But one of the biggest reasons for the decline has been the loss of confidence in the government's ability to manage the economy and the country as a whole.

"What we have here is a confidence crisis with the government failing to manage the economy. The government is playing too many lobbies to have an effective and clear-cut policy," said a London-based fund manager.

He added: "You only need to look at other countries in the region such as Botswana and Mauritius to see what good management can do for

Joel Kibazo

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4.5

## **Dow rushes** higher with 100-point gain

morning trade, as yields in the Treasury market remained near historic lows and rising European stocks set the stage for a 100-point rise in the Dow Jones Industrial Average, writes John Labate in New York.

domestic interest rates," said trader at D.E. Shaw Securities in New York. Turmoil in the Russian market last week beloed push the yield on the 30-year Treasury bond, the standard for long-term interest rates, well below the 5.5 per cent level. Since then, Treasury yields have remained in a tight

After a series of choppy sessions, investment money flowed into many sectors considered oversold. "The market was down and there is bargain-hunting going on now, but it is tempered by concerns in overseas markets," said James Weiss, deputy chief investment officer of equities at State Street was 77.62 higher by midday Research in Boston.

The result, said Mr Weiss, is that investor money is focused on two broad segments. The favourable interest rate environment has caused financial stocks to rebound, and investors are also buying high-visibility large-cap companies, especially those in the consumer, technology and pharmaceutical industries, with overseas exposure limited to Europe.

Dow was off its earlier highs. per cent or 13.93 to 1.102.07. year earlier.

which is weighted in tech-US shares roared back in nology issues, rose 20.81 to 1,811.63 while the small-cap Russell 2000 was up 2.12 to

395.82 Among Dow member stocks, J.P. Morgan gained \$3% to \$122% and Travelers

last week's earnings report. The company said yesterday it would open a manufactur-

Sunbeam also pushed higher, up \$1 to \$82, on

Retail stocks were strong gainers, but Gap slipped \$1 1 to \$64% after PaineWebber downgraded the stock to an

than 1 per cent higher at midsession, deriving confi-dence from Wall Street and the performance of west European markets as concarns over Russia's financial

The 300 composite index

taking investors on a rollercoaster ride in recent weeks, including a 2.5 per cent tumble in the previous session.

the sector up with a rise of C\$1.15 to C\$62.55 after posting third-quarter earnings of C\$1.31, unchanged from last year. Bank of Nova Scotia C\$30.25, slightly exceeding but still ahead by 79.81 to analysts expectations with earnings of 68 cents a share, dard & Poor's 500 gained 1.3 compared with 76 cents a

### Buenos Aires recovers

Latin American bourses rallied at midsession as gains in North America and Europe brought out bargain hunters in regional markets.

BUENOS AIRES led the advance with a rise of 4.8 per cent in early afternoon trade after the bolsa hit a 34month low last week. The Merval index was 19.78

SAO PAULO climbed 3.3 per cent, helped by government measures announced

ing dollar investments in the country. The Bovespa index

ahead at midsession as the market on the view that a currency devaluation might not hurt the economy as much as originally

82.26 to 3,266.68.

CARACAS was 2.6 per cent investors jumped back into

ahead with the IPC index up

thought. The IBC index rose

MEXICO CITY also edged

was up \$1% to \$55%. Dell Computer was up \$3% "The real factor here is to \$123, as the stock continued to gain ground following

ing centre in Brazil.

'attractive" rating. TORONTO traded more

accounting for half of the rise. The blue-chip index rose 91.89 or 2.3 per cent to France Telecom surged FFr35.10 to a year's closing crisis took a back seat. high of FFr490, benefiting from what one analyst saw

at 6,326.47 in volume of 45.3m shares. The banking sector staged a 1.9 per cent advance after

balance sheet. peak of SFr1,017, before clos-Bank of Montreal propoed

Beghin-Say put on FFr33 to Redoute rose FFr41 to FFr971, Sodexho Alliance FFr3,910. Banks, strong elsewhere in

AMSTERDAM jumped 2.4

per cent, more than recover-ing from Monday's losses, led higher by rebounds in financials and stocks with ritles to date.

## German banks Share prices and index (rebased).

Frankfurt focuses on banks

an Asian flavour that had been among the biggest recent losers. The AEX reports first-half results next index climbed 26.85 to

ING gave a lead among the financials, jumping F14.40 to F1136.40, as growing expectahalf figures provided additional impetus.

Vedior, the employment and cleaning group, put on F12 at F163 on news of a 22 point level on the CAC 40 per cent rise in first-half net profits and a forecast of a profits warning from the strong rise in net income for microchip equipment comthe whole year.
Against the trend, Ahold

gave up F11.50 to F157 in the wake of Monday's announcement that the supermarkets group planned to issue Fl4bn of new shares to finance its purchase of Glant Food Inc.

An even worse performance came from Cateco, Cap Gemini, another stock which tumbled F15 or 7.7 per with nil exposure to Asia, cent to F150 after the conpressed up to a new year sumer goods retailer announced a fall in first-half ing FFr51 higher at FFr1.010. net income and forecast a Other defensive stocks substantial drop in activities were big winners. Eridania from ordinary activities for the full year.

ZURICH staged a technical rebound after Monday's lesses, led by strong gains in Promodes jumped FFr181 to index put on 131.8 or 1.8 per cent to 7,389.5. UBS shot up SFr18 or 3.5

Europe, were under- per cent to SFr587 as it beat performers. BNP gave up market expectations with FFr1 to FFr439. market expectations with news that net profit, excluding special factors rose by 5 per cent in the first half. The bank said it had book losses of SFr180m on Russian secu-

### New price data hit Jo'burg

**SOUTH AFRICA** 

roller-coaster ride before closing 2.3 per cent lower after the exchange adjusted Monday's closing figures. Higher-than-expected con- took the shine off gold sumer price index data was shares, sending the index also responsible for a spate down 2.7 per cent to 838.9.

of selling in a weak market. The overall index lost 137.5 Johannesburg suffered a to 5,897.6 while industrials eased 0.3 per cent at 6.867.3 and financials tumbled 6.4

The weaker bullion price

per cent to 9,850.9.

## Nikkei edges back above 15,000

### **ASIA PACIFIC**

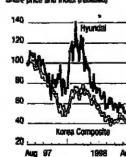
Gains in other stock markets gave a lead to TOKYO which rebounded yesterday after the big losses of Monday on concerns about financial stability in Latin America and Russia, writes Alexandra Harney.

The Nikkei 225 average climbed 84.57 to 15,072.93, after moving between 15,070.23 and 15,226.97. The Topix index of first-

section issues gained 4.28 to 1,162.58. Advancers outnumbered decliners, 644 to 435, with 195 stocks unchanged. The banking sector and

major industrials remained the centre of attention. The Long Term Credit Bank of Japan, which is at the heart of a government debate about the financial system. fell Y3 to Y57 and was the most heavily traded share. Bank of Tokyo-Mitsubishi, believed to have heavy exposure to Latin America, plunged Y45 to Y1,146. Sumitomo tumbled Y9 to Y1,176. but Sanwa Bank gained Y2

to Y967. Blue-chip stocks and industrial materials companies were mixed. Hitachi. the electronics group, closed up Y4 to Y749. NEC, the computer and electronics dampened by a pull-back in AS2.78. MMI Insurance, how- account by investors.



maker, gained Y4 to Y1.090. Nippon Steel, the world's largest steel maker which has gained in recent weeks,

lost Y2 to Y238. Mitsubishi Electric improved Y7 to Y277 after it was reported that the group would jointly develop defence-related electronics with Lockheed Martin, the US defence and aerospace

In Osaka, the OSE average moved up 69 to 16,146. HONG KONG reversed losses in a late rally, boosted by government buying, which left the Hang Seng index 44.61 higher at 7,890.09. HSBC, which fell HK\$5.50 to ever, bucked the trend, HK\$172.50, shaving 71.71 plunging 43 cents or 22 per points off the index.

KUALA LUMPUR staged a technical rebound as Japan's the year to June.
stronger finish faelled late SEOUL rose on futuresbuying by investors who decided that Monday's fall had been overdone. The composite index closed 6.97 or 2.2 kets gave a boost to confiper cent higher at 324.17. Against the trend, Maybank lost 16 cents to M\$3.04

as investors braced themselves for news of sharply lower full-year earnings after the market closed. In the event, sharply higher provisions for losses on bad loans resulted in a fall in net profits to M\$129.6m. far below even the most pessimistic expectations.

SYDNEY received a boost from a A53bn takeover bid for insurer GIO, and the All Ordinaries index closed up 25.90 to 2.627.70.

banking group AMP for GIO with investors still unnerved underpinned the market about the outlook for emerg while sending insurance ing markets. The SET index shares higher. GIO jumped A\$1.15 or 28 per cent to

The bid by insurance and A\$5.22, but AMP lost 19 cents to A\$21.69.

QBE Insurance rose 41.2

cents to A\$6.052, Colonial 14

cents to A85.22 and National

cent to A\$1.47 following news of an A\$119.2m loss for

related demand for blue chips as signs of stability in the yen and overseas mardence. The composite index rose 5.08 to 310.23. Hyundai Motor put on

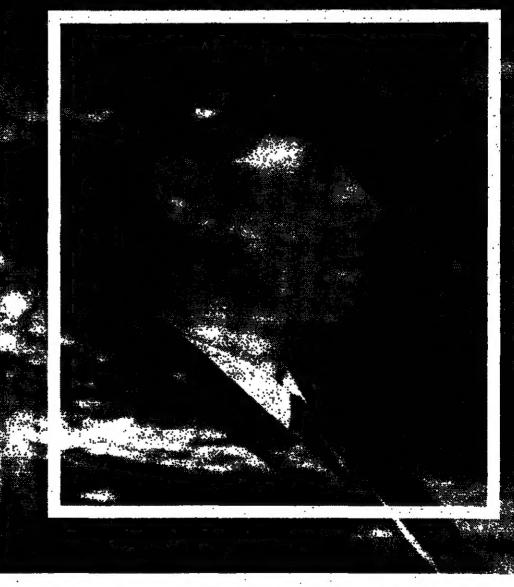
Won700 to Won14,400 as

employees returned to work after occupying the plant during a month-long strike. KARACHI was hit by news that blue chip Hub Power had switched off two of its generators because of fuel shortages, which raised the prospect of another row

between the company and the government. The KSE-100 index fell 18.25 to 980.52 as Hubco lost Rs1.35 to Rs13.75.

BANGKOK gave ground with investors still unnerved lost 2.93 to 230.22.

Analysts said that details of the country's fifth letter of intent to the IMF, approved by the cabinet during the afternoon, had a limited impact as much of the detail The raily was, however. Mutual added 12 cents to had already been taken into



### Today we'll be cruising at 40mph at an altitude of three feet.



1001.50